



COE  
CST

Center of Excellence  
for  
Commercial Space  
Transportation



ellence

Space

on

# What

- We started COE CST five years ago
- COE CST grew from our collective vision, not based on FAA norm
- We're a little different

# But Because We're Different...

- We have to increasingly justify our existence within the FAA
- FAA Bureaucracy
  - Benefits
  - Costs

# There's Still Room for Improvement

- Variation – Selection - Retention
- COE PM Meeting
  - Best Practices
  - “Isomorphism”

# #1 Benefit of COEs

	INDIVIDUAL RESEARCH GRANTS	COEs
Functional Goals	<ul style="list-style-type: none"> <li>• Research</li> </ul>	<ul style="list-style-type: none"> <li>• Research</li> <li>• Training</li> <li>• Outreach</li> </ul>
DIMENSIONS OF NATIONAL SCIENTIFIC INFRASTRUCTURE		EFFECT ON ECONOMIC GROWTH
Scientific Research		“a substantial <b>negative effect</b> ”
Scientific Labor Force		“a substantial <b>positive and significant effect</b> ”

Source: Schofer, E., Ramirez, F. O., & Meyer, J. W. (2000). The effects of science on national economic development, 1970 to 1990. *American Sociological Review*, 65(6), 866–887.

# COE CST Status Today

*Savage Chickens*

by Doug Savage

- COE CST is excellent
- The work you do is important

