



# Tax Exempt and Government Entities (TE/GE) Office of Equity, Diversity and Inclusion (EDI)

# "Resilience in Times of Stress & Uncertainty"





2024 LULAC FTI Las Vegas, Nevada Thursday, June 27, 2024 9:15AM – 10:30AM PT

> Cynthia (Cin-dee) D. Dunn, Director Internal Revenue Service Tax Exempt and Government Entities Office of Equity, Diversity and Inclusion



#### Cynthia (Cin-dee) D. Dunn, Director, IRS, TE/GE, EDI

- Longest serving EEO/EDI Director for IRS
- 40+ Years of Federal Government Service USDA, DoD, Export-Import Bank of the US, IRS
- EEO/EDI/Diversity/Civil Rights Field since 1988
- National EEO Lifetime Memberships: BIG, FAPAC, FEW, SAIGE
- Other Memberships: DIG, LULAC, EEO & CR Executives. AAFEA
- Workshop Presenter & Award Recipient
- 2018 National Image, Inc. "Woman of the Year" Award
- 2018 Federally Employed Women "Champion for Diversity" Award
- 2023 Association for the Improvement of Minorities "Invictus" Award
- Proud Mother and Grandmother





## **World Events That Impact** IRS Resilience in Times of Stress & Uncertainty

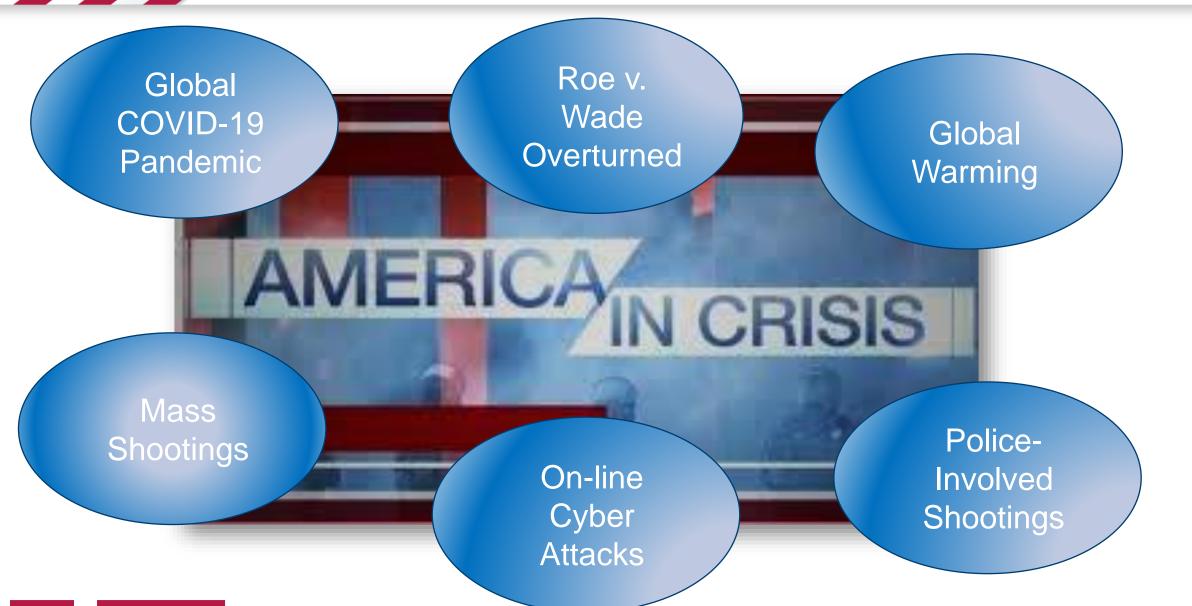
As Leaders, How do we come together with the "unrest" that surrounds us daily in the news? We can start by...

- promoting LULAC and other National and Internal Employee Organizations, Employee Resource Groups, Affinity Groups
- advocating Self-Care
- conducting Pulse Checks
- utilizing your Agency's Employee Assistance Program (EAP)





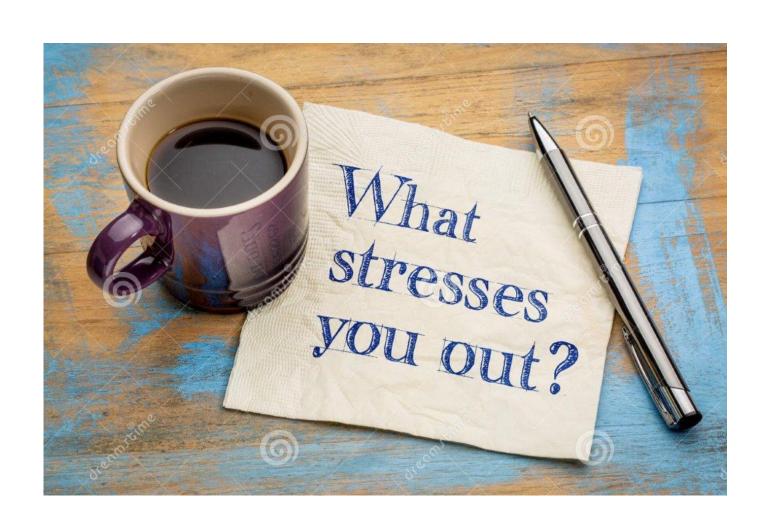
# **How Can We Be Resilient When America is in Crisis?**





# What is Stressing You Out?

- Work Overload
- Deadlines
- Interruptions
- Family Health
- Work/Life Boundaries
- Uncertainty
- World News
- COVID, FLU Cases
- Return to Office





#### **Merriam-Webster Definition of Resilience**

re·sil·ience | \ ri- 'zil-yən(t)s \_\_\_\_\

#### Definition of resilience

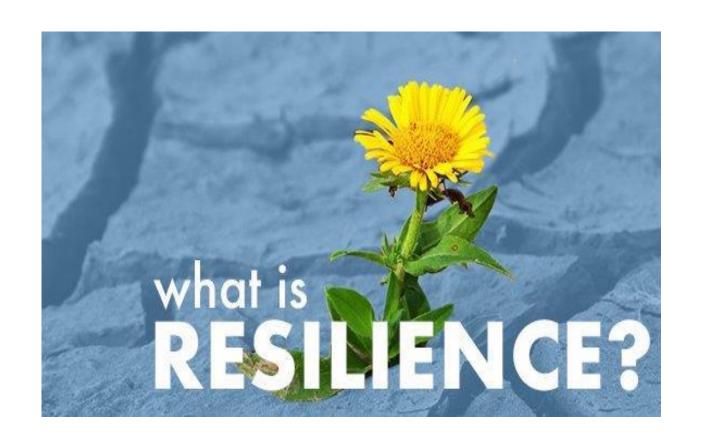
1: the capability of a strained body to recover its size and shape after deformation caused especially by compressive stress

2 : an ability to recover from or adjust easily to misfortune or change



Resilience is the capacity to <u>adapt</u> <u>successfully</u> in the presence of risk and adversity,

and the ability to **bounce back and move forward** from setbacks, high stress, crisis, and trauma.



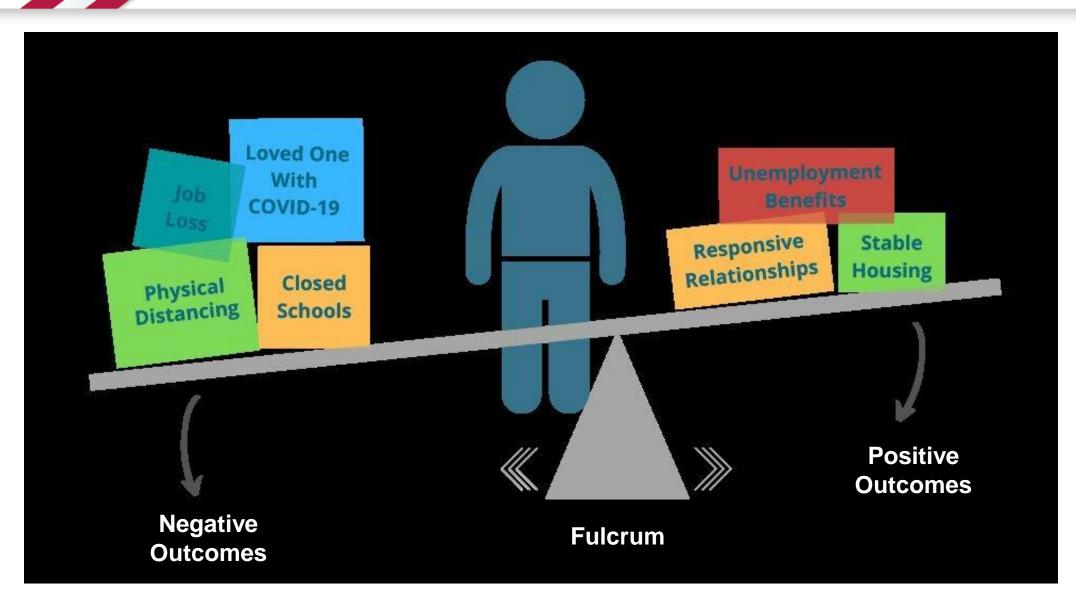


#### **Famous Resilience Quote**





# **How to Help Build Resilience**





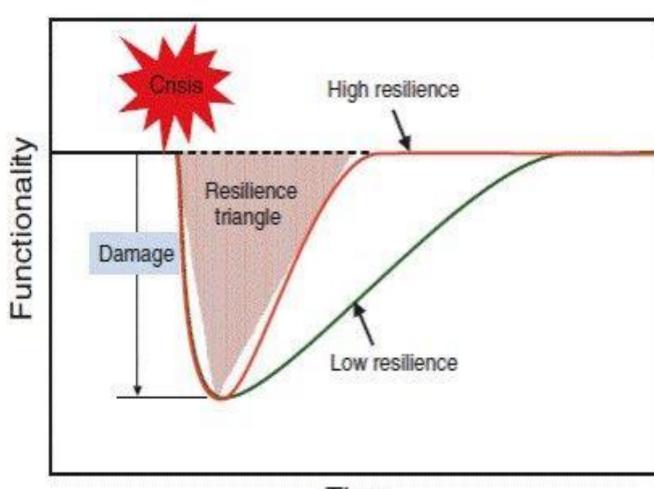
### **Resilience Factors**





#### **Low Resilience Characteristics**

- Irritability
- Anger
- Persistent illness
- Trouble sleeping
- Moodiness
- Poor memory
- Reckless behavior
- Lack of hope



Time



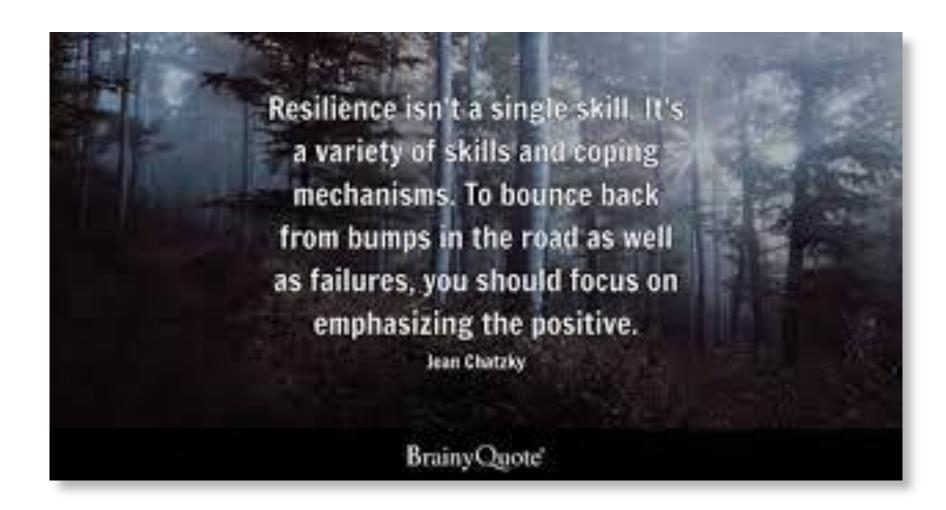
# **Problems/Issues Arising from Low Resilience**

- Low self esteem
- Lack of confidence
- Stress
- Anxiety
- Negative thought patterns
- Altered sense of self
- Affected sleep
- Low motivation and enthusiasm
- Low morale
- Low productivity
- Perfectionism
- Pessimism
- Self criticism





#### **Resilience Quote**





# **Beware of Risky Behavior**

- When our resilience is low, we tend to lose some social control and may find ourselves over drinking, spending too much, or taking reckless risks in relationships.
- The most troubling characteristic of low resilience is the lack of hope, the lack of a vision for the future.





# **Positive Promises To Myself: Personal Resilience Inventory**

- 1. I will take care of myself. I get enough sleep, exercise and eat well.
- 2. When I'm stressed, I will find things to do to help reduce my stress.
- 3. I will make time for things I enjoy, i.e., being outdoors, with friends.
- 4. When I'm faced with a big problem, I will find a solution.
- 5. I will adapt well to change.
- 6. I feel a sense of purpose in my work or personal life.
- 7. I feel like I'm growing. I'm learning new things.
- 8. My life feels busy & active in a good way.
- 9. When I need help from a friend/relative/coworker, I ask for it.
- 10. My view of the world is positive.





#### **Factors to Become a More Resilient Leader**

- 1. Communicate Powerfully communicating intentions to others
- 2. Be Coachable open to feedback and ask others for feedback
- 3. Build Positive/Trusting Relationships bring others along with you
- 4. Be Bold Risk Takers willing to take bold risks and try new ideas
- 5. Help Develop Others concerned about the development of others
- 6. Champion Change willingness to change
- 7. Be Decisive organizations cannot move forward without a decision made



- 1. What do you like to do to have fun?
- 2. How often do you take the time to do your fun activity?
- 3. Is there something that is preventing you from your fun activity? If so, what are you doing to change that?





- ✓ Practice Gratitude
- ✓ Stay Connected
- √ Help Others
- ✓ Laugh
- ✓ Practice Self-compassion





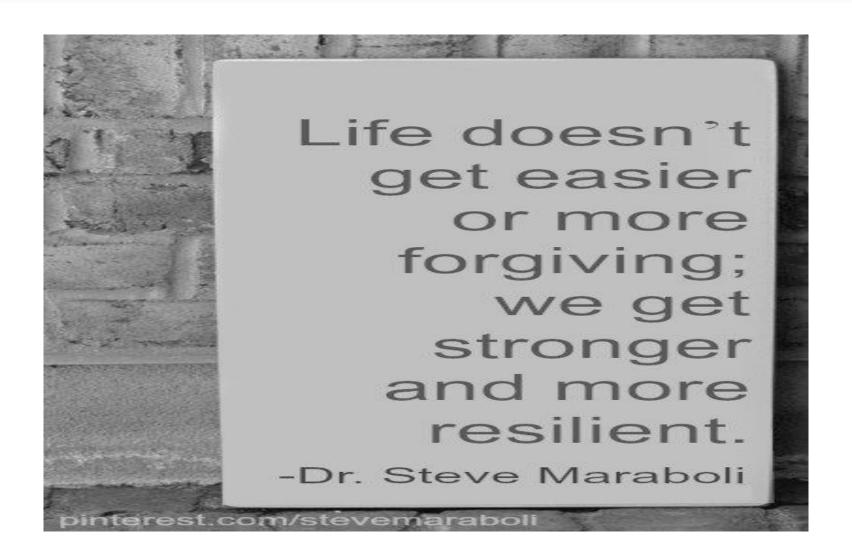
# **Exercise - Discussion Question**



Can you share some stories of small wins that you have had recently?

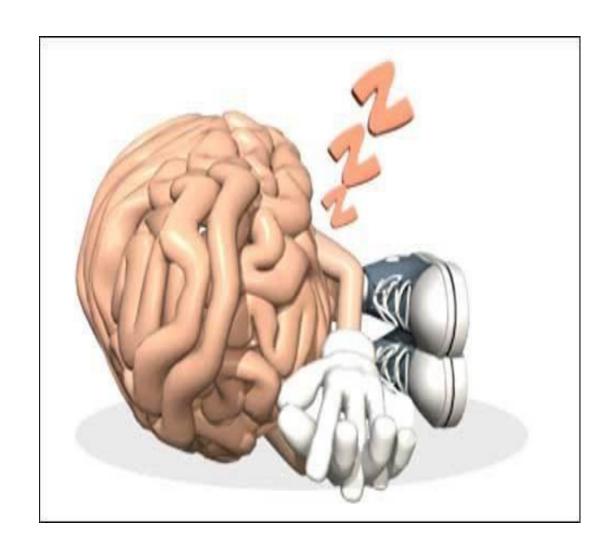


#### **Resilience Quote**





- 1. Take rest seriously
- 2. Focus your work
- 3. Layer work and rest
- 4. Get an early start
- 5. Detach from work
- 6. Detach from devices
- 7. Take a week off per season
- 8. Do nothing
- 9. Get plenty of exercise
- 10. Get plenty of sleep







# **Daily Resilience Countdown**

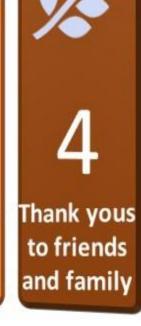




















# **Three Practices to Strengthen Your Resilience**

# **3 PRACTICES TO STRENGTHEN**

# RESILIENCE



MANAGE your personal energy.



**SHIFT** your lenses.



FIND your sense of purpose.





# **Fostering Team Resilience**

#### **Team Resilience**

The capacity of a community to respond to change and/or disruption in a flexible and innovative manner with a focus on work productivity and respect for each other.

Competence

Commitment

Communication

Consideration



#### **Pointers for Leaders**

#### For managers who want to foster resilience among their teams.



Model good personal resilience



Incorporate resilience enhancing activities into the workflow



Treat resilience activities as work



Avoid a workaholic culture



Share stories



Mentor staff with low resilience



- ✓ Focus on small wins
- ✓ Rest your brain
- ✓ Nurture resilience habits/routines
- ✓ Model, mentor and foster resilience

What is the one thing you are taking away from today's presentation?





# **Resilience Support Resources**

- Your Agency's Employee AssistanceProgram (EAP) website
- https://resourcesforresilience.com/
- https://www.edutopia.org/resilience-gritresources
- Resilience Resources for Emergency Response | Attention ...





# **Manage Anxiety with Paced Breathing - Exercise**

- Breathe in through your nose and out through your mouth
- Inhale slowly and deeply, until your lungs fully inflate
- Exhale just as slowly, until your lungs empty all the way



#### Still I Rise...

By Dr. Maya Angelou (1928-2014)

You may write me down in history With your bitter, twisted lies, You may trod me in the very dirt But still, like dust, I'll rise.

Does my sassiness upset you?
Why are you beset with gloom?
'Cause I walk like I've got oil wells
Pumping in my living room.

Just like moons and like suns, With the certainty of tides, Just like hopes springing high, Still I'll rise. Did you want to see me broken?
Bowed head and lowered eyes?
Shoulders falling down like teardrops,
Weakened by my soulful cries?

Does my haughtiness offend you?
Don't you take it awful hard
'Cause I laugh like I've got gold mines
Diggin' in my own backyard.

You may shoot me with your words, You may cut me with your eyes, You may kill me with your hatefulness, But still, like air, I'll rise.



#### **Questions and Contact Information**



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