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Published by

Gellman, Irwin.
Secret Affairs: Franklin Roosevelt, Cordell Hull, and Sumner Welles.
Johns Hopkins University Press, 2019.
Project MUSE. <https://dx.doi.org/10.1353/book.69482>.



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[136.0.111.243] Project MUSE (2025-01-18 20:55 GMT)



Ambassador William Bullitt (center, smiling) at the Warsaw airport in November 1937. (*Franklin D. Roosevelt Library.*)