

Larrin A. Collins, MHA, BRMP

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HealthCare Administration Experience

UK HealthCare | Lexington, KY | 05/2021 – Present

Assistant Director / Ambulatory Administration / 05/2021 – Present

- Interim Practice Manager – Bluegrass Care Clinic/Infectious Disease
 - Project Management and Oversight for the relocation of the Infectious Disease clinic to an off-site location housing all clinical, laboratory, and pharmacy operations. Move included 50+ staff members
 - Improved FTE Vacancy rate from 26% to 100% - interviewing, hiring, onboarding and training of staff members.
 - Successfully implemented a new EMR within the clinic (EPIC)
- Oversight of Clinic Development and Activations for the UK HealthCare Outpatient Clinics:
 - Vascular Surgery
 - Wound Care
 - Community Based Urology
 - Sanders Brown Center on Aging - Memory Disorders
- Established UK HealthCare's Ambulatory Administration Internship Program
- The Joint Commission and Environment of Care Tracers – preparation of UKHC's Triannual Survey.
 - Follow-ups, next steps, and action items are communicated to clinic directors and managers
- Development, establishment, and management of two COVID-19 Employee Testing Clinics.
 - Testing of 1200+ employees, weekly
- Ambulatory Administration representative for health system Outreach Operations Committee, Enterprise Security Sub-Committee, and HER Operations Advisory Council

MUSC Health | Charleston, SC | 06/2019 – 05/2021

Internal Consultant / Office of the CEO & Performance Services / 07/2020-05/2021

- Program Management of the Siemens Healthineers/MUSC Health Performance Innovation Partnership.
 - Operational oversight and direct planning, budget, escalation, and review of projects that create financial value through cost reduction and revenue generation. \$4,200,000 generated to date with a projected financial impact of \$32,000,000.
 - Program operations in inpatient and outpatient Imaging Services, Children's and Women's, Perioperative Services, Neurosciences, and Managed Care.
- Project Management of the Imaging Services Value Analysis Team focusing on revenue generation, cost saving, and clinical utilization resulting in an estimated ROI of \$30,000,000.
 - Initiatives included: Low Dosage Lung Cancer Screening Program, CT Injector Upgrades, RFID Implementation, Radiology Self-Scheduling roll-out, Review of Service Contracts for Mammography, Ultrasound, MRI, CT, and additional imaging contrasts.
- Directed and provided program oversight of MUSC Health's 2020-21 and 2021-22 Administrative Fellowship programs for 31 Administrative Fellow's across three regional divisions.
- Management and development of the MUSC Health's Year-Round Internship Program for 50 Administrative Interns, including professional development and assurance of appropriate scopes of project work.
- Strategic development of the Imaging Equipment Replacement Roadmap for the Regional Health Network in partnership with a third-party vendor. (50 units of equipment across 5 years and 4 facilities)
- Supervision and Operational oversight of the annual MUSC Health Innovation Budget and reconciliation of funding reports and strategic initiatives for Healthy Me: Healthy SC state funding innovation grants.
- Development of the MUSC Health Strategic Initiative Approval process and workflow for governance and approvals.
- Emergency Operations and Staff Accommodations Coordinator – developing logistical and operational planning for 700 care team members to be housed inside of healthcare facilities in the event of a natural disaster.
- Development of MUSC Health's Management Development Program, with emphasis on leadership growth, succession planning, and on-going professional development

Administrative Fellow / Office of the CEO & Performance Services / 06/2019-07/2020

- Developed a systematic travel service for Executive Leaders and Physicians (Clinical Outreach Transportation Services) to ambulatory and affiliate locations across the state of South Carolina.
- Project managed the development, relocation, and planning efforts for 22 WestEdge, MUSC Health's newly developed Executive Office Building (36,000 sq/ft of usable space) and the transition of approximately 110 team members including System Executive Leadership.
- Interim Manager for Career Exploration and Volunteer Services Department for clinical sponsorships, volunteer services, and health system internships.
- Provided administrative support for Charleston Executive Leadership Committee, MUSCH Venture Oversight Committee, and MUSCH Solutions Executive Council.
- Consulting services for MUSC Health's Integration Management Office, responsible for the dissemination of information between senior leadership, external organization, health care entities, and internal functional areas.
- Programmatic management of MUSC's Trauma Resilience and Recovery Program development, including funding opportunities, business case development, marketing initiatives, and resource growth.
- Collaboration with Executive Leaders to aid in the attainment of the South Carolina Governor's Award: Malcolm Baldrige Application. Oversight of the Leadership and Strategic Planning portion of the application.

UC Health | Cincinnati, OH | 05/2018 – 08/2018

Graduate Administrative Assistant / Inpatient & Ambulatory Services / 05/2018 – 08/2018

- Analyzed, assessed, and presented operational and financial performance measures and recommendation on an underperforming ambulatory care clinic executive review
- Operational and analytical assessment of PET Scan ordering and financial review, resulting in reimbursement growth for Imaging Services.
- Worked independently and collaboratively with executive administration on projects dealing with span of control, employee engagement, operation and strategic planning, clinic utilization, The Joint Commission accreditation preparation, financial assessments and pediatric operations.
- Developed and began implementing programs and strategic plans to increase employee engagement index scores by 5% and an estimated cost savings of \$600,000
- Formalized UC Health's summer internship program for future health administrators.

UK HealthCare | Lexington, KY | 08/2017 – 05/2019

Graduate Administrative Assistant | Kentucky Children's Hospital | 08/2017 – 05/2019

- Administered the population, collection, and analysis of data for Kentucky Children's Hospital – Children's Hospital Solutions for Patient Safety – National Children's Network Site
- Effectively communicated with staff and facilitated best practices focused on patient safety and experience, national hospital rankings, analysis of clinical data and review of financial incentives for clinical team members.
- Administered Hand Hygiene Audits as part of patient safety rounding
- Collaborated with KCH Leadership to develop events associated with the Kentucky Children's Hospital NICU grand opening.

Academic Leadership Experience

Medical University of South Carolina | Charleston, SC | 05/2020 – 08/2021

Adjunct Faculty Instructor / Department of Healthcare Leadership and Management / 05/2020-08/2021

- 20/SU Summer Internship (HAP-754-01) and 21/SU Summer Internship (HAP-754-01)
- Developed course curriculum focusing on the internship place and experiences of 57 residential MHA Students
- Established alumni networking opportunities for the MHA students through virtual mock interviews
- Hosting professional development workshops for MHA students: Resume, Cover Letter, Interview, etc.

University of Kentucky | Lexington, KY | 05/2018-05/2019

Recruitment Coordinator/Program Liaison / College of Public Health / 05/2018-05/2019

- Development of the University of Kentucky's Master of Health Administration Strategic Recruitment Plan.
- Collaborated with MHA Program Leadership and College of Public Health Administrative Coordinators on new student recruitment for the University of Kentucky Master of Health Administration program.
 - Duties Included: One on One Campus visits and tours, attendance at recruitment events, development of marketing materials, etc.

Education

University of Kentucky | Lexington, KY | 05/2019

Master of Health Administration / College of Public Health / 08/2017 – 05/2019

- Recipient of 2019 Outstanding Leadership Award
- Honors Designation (2018-2019)

Morehead State University | Morehead, KY | 05/2017

Health Care Management / School of Business Administration / 08/2013 – 05/2017

- Cum Laude Designation

Certifications

- Business Relationship Management Professional Credentials | BRM Institute
- Vizient Analyst Certification Program
- Lean Six-Sigma White Belt Certification & Green Belt Course Completion
- Just Culture Certification

Professional Memberships

- Health Care Financial Management Association (HFMA)
- American College of Healthcare Executives (ACHE)