

CALIFORNIA ASSOCIATION OF LOCAL AGENCY FORMATION COMMISSIONS

# CERTIFICATE OF RECOGNITION

*Presented to Kim Uhlich, Kai Luoma and Debbie Schubert of*

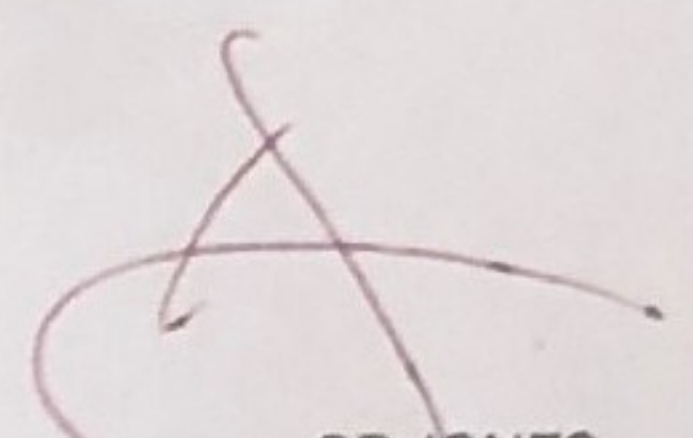
**VENTURA LAFCO**

*In recognition of their extraordinary efforts and contributions in hosting the*

**2011 CALAFCO Staff Workshop**

*Thank you for an outstanding Workshop!*

*8 April 2011*

  
SR JONES  
Executive Officer

**CALAFCO**

  
WILLIAM CHIAT  
Executive Director