

# RECOMMENDATIONS FROM THE EVALUATION OF THE REACTIVE MONITORING PROCESS

## \*\* IMPLEMENTATION MATRIX \*\*

(June 2021)

### Keys:

ABs	Advisory Bodies	RMM	Reinforced Monitoring Mechanism	WH COM	World Heritage Committee
CS	Civil Society	SM	Site Managers	WHF	World Heritage Fund
COM	Committee	SOC	State of conservation	44 COM	44th session of the WH Committee
LWHD	List of World Heritage in Danger	SPs	States Parties	\$	less than USD 5.000
OGs	Operational Guidelines for the implementation of the World Heritage Convention	ToR	Terms of reference	\$\$	between USD 5.001 and USD 30.000
OUV	Outstanding Universal Value	WH	World Heritage	\$\$\$	more than USD 30.000
		WHC	World Heritage Centre		

Recommendations	Target(s)						Implementation authority(ies)						Deadline	Indicators	Indicative extra-budgetary requirement	Available funding source	Status
	SP	SM	COM	WHC	ABs	CS	SP	SM	COM	WHC	ABs	CS					
<b>HIGH PRIORITY RECOMMENDATIONS (A) THOSE REFERRING TO COMMUNICATION</b>																	
<b>Recommendation 1:</b> Noting the limited awareness of the many positive conservation outcomes of Reactive Monitoring under the WH Convention, it is recommended that: <b>The World Heritage Centre and the Advisory Bodies, working with and through States Parties, should develop a communication strategy to highlight and promote the success stories of the WH Convention, including those associated with the List of World Heritage in Danger.</b>	X		X				X			X	X		Some preliminary studies concluded by 45 COM	Availability of a Communication Strategy promoting success stories, including related to the LWHD  (also see <b>Rec. 4</b> below) (also see <b>Rec. 26</b> below) (also see <b>Rec. 30</b> below)	\$\$\$	USD75.000 available from Norway to improve the perception of the LWHD	On-going
<b>Recommendation 5:</b> Noting issues raised through this RM Review regarding the understanding and application of WH Committee decisions, it is recommended that: <b>Greater attention should be given to ensuring WH Committee decisions reflect on-ground realities and also to ensuring that WH Committee decisions are clearly explained to relevant stakeholders, particularly those responsible for their implementation, including WH Site</b>	X	X					X			X	X	X	Immediate effect	SOC draft decisions effectively reflect on-ground realities  Adopted decisions better communicated to Site Managers  Skype/Zoom (online) meetings organized between the ABs and SM to better explain the outcomes from Reactive Monitoring missions	\$	N/A	On-going

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<b>Managers. Where required, WH Committee decisions and recommendations should be translated into local languages to enhance understanding and application.</b>														Direct contact with SM facilitated, notably when implications and processes arising from mission findings might be discussed  Adopted decisions translated by SPs into national/local languages  (also see <b>Rec. 3</b> below) (also see <b>Rec. 20</b> below)			
<b>Recommendation 11:</b> Noting the importance of role definition between the WH Centre and the Advisory Bodies in relation to Reactive Monitoring, and further noting differing views on this subject, it is recommended: <b>That the respective roles of the World Heritage Centre and the Advisory Bodies be clearly communicated to key WH stakeholders, including the WH Committee and WH States Parties. The RM Review Team considers the role of the Advisory Bodies is to provide objective, high quality technical advice on Reactive Monitoring to the WH Committee and to States Parties, while the primary function of the WH Centre should be to: provide advice and guidance to States Parties regarding RM policies and processes; ensure effective coordination regarding Reactive Monitoring. However, the Review Team notes that the WH Centre should also continue to play an important technical role in relation to WH Reactive Monitoring.</b>	X		X			X				X	X		by 44COM	Roles of the WHC and the ABs in relation to Reactive Monitoring clarified in a standard two-page explanation document  (also see <b>Rec. 12</b> below)		N/A	
<b>Recommendation 18:</b> Noting the need for clearer communication of the process of “opening up” SOCs for discussion at WH Committee Meetings, it is recommended that: <b>The process and criteria for the selection and “opening up” of SOCs should be more clearly and effectively communicated, including through a clear description of the process within the introduction by the WH Centre to Agenda 7 of the WH Committee. This aspect should</b>	X		X							X			by 44COM, including Orientation session	Process of “opening” SOCs for discussion at the Committee clarified in the introduction of Document 7 for 44 COM, as well as during the Orientation session  (also see <b>Rec. 17</b> below)		N/A	Process clarified in Document WHC/21.COM/44.COM/7

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also be addressed within sessions on Reactive Monitoring within the WH Orientation sessions.																	
<b>Recommendation 24:</b> Noting the importance of effective dialogue throughout the Reactive Monitoring process, it is recommended that: <b>The Reactive Monitoring mission process should be used more effectively to encourage constructive dialogue between key WH stakeholders. The Reactive Monitoring mission process must be effectively managed, including through ensuring: (a) there are clear and relevant ToRs for each mission; (b) there is a clear and open dialogue between SP and Mission Team, before, during and after the mission; and (c) all relevant key stakeholders are effectively engaged in Reactive Monitoring Missions.</b>	X	X		X	X	X	X	X		X	X	X	immediate	ToRs for mission clear for all actors  Dialogue between SP and mission team prior, during and after the mission  Highest possible number of key stakeholders engaged during the missions  (also see <b>Rec. 16</b> below) (also see <b>Rec. 20</b> below)		N/A	Revision of the Reactive Monitoring mission report format concluded in February 2021.
<b>Recommendation 26:</b> Noting the need to better communicate aspects relating to the List of WH in Danger, including positive elements, it is recommended that: <b>The WH Centre and Advisory Bodies should develop a targeted awareness campaign around the application of the WH in Danger and this should include the identification and promotion of positive examples of where the Danger Listing of WH properties has led to significant and positive action to improve the conservation status of WH properties. This campaign should also note that external factors, such as climate change, can impact the values of WH properties and that such threats require coordinated and effective action involving States Parties, the WH Centre and the ABs.</b>	X		X				X			X	X		Some preliminary studies concluded by 45 COM	Availability of a Communication Strategy promoting success stories, including related to the LWHD  (also see <b>Rec. 1</b> above) (also see <b>Rec. 4</b> below) (also see <b>Rec. 30</b> below)	\$\$\$	USD75.000 available from Norway to improve the perception of the LWHD	On-going

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	SP	SM	COM	WHC	ABs	CS	SP	SM	COM	WHC	ABs	CS					
<b>HIGH PRIORITY RECOMMENDATIONS (B) THOSE REFERRING TO CAPACITY BUILDING, INCLUDING FOR SITE MANAGERS</b>																	
<b>Recommendation 7:</b> Noting the importance of capacity building to improve the application of Reactive Monitoring, it is recommended that: <b>Capacity building of States Parties for Reactive Monitoring should be continued and expanded, with the primary focus being to strengthen the capacity of those directly involved in the SOC process, including WH Site Managers. SPs should aim to maintain the continuity of staff engaged in SOC process. Existing WH orientation sessions should continue to address the Reactive Monitoring Process and the time allocated for presentation and discussion of this topic should be increased. Any future revisions to the WH Capacity Building Strategy, should strengthen the capacity of those engaged in Reactive Monitoring.</b>	X	X					X	X		X	X		44COM Site Managers Forum  44COM Orientation session  N/A  Immediate effect	Capacity building for those directly involved in the Reactive Monitoring process, including Decision makers and WH Site Managers expanded, incl. through the Site Managers Forum  Increased time allocated to address the Reactive Monitoring Process during the Orientation sessions  Any future revision of the Capacity Building Strategy to strengthen the capacity of those engaged in Reactive Monitoring  Transmission of knowledge ensured at site management level  (also see <b>Rec. 8</b> below) (also see <b>Rec. 20</b> below)	\$\$\$          N/A  N/A  N/A	Host Country and participants funding          N/A  N/A  N/A	SMF is included in the HCA          On-going
<b>Recommendation 8:</b> Noting the productive WH Site Managers Forums held in conjunction with recent WH Committee Meetings, it is recommended that: <b>The WH Site Managers Forum (SMF) should continue to be held as an important part of future WH Committee Meetings. Options for better utilizing Site Managers expertise in Reactive Monitoring discussions and issues at WH Committee meetings should be proactively explored and the Forum should be used to enhance capacity building of WH Site Managers.</b>	X	X					X	X		X	X		Immediate effect	Site Managers Forum (SMF) included in the Host Country Agreement (HCA) as a permanent feature of any COM  Increasing number of Site Managers attending a SMF for the 1 <sup>st</sup> time  Increasing number of Site Managers participating to a COM as part of their delegation, especially when a Reactive Monitoring mission took place  (also see <b>Rec. 7</b> above) (also see <b>Rec. 6</b> below) (also see <b>Rec. 9</b> below)	\$\$\$	Funded by the COM Host Country + participants themselves  Cost borne by the SPs	SMF is included in the HCA    One of the selection criteria

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<b>Recommendation 14:</b> Noting the critically important role played by the WH Advisory Bodies on Reactive Monitoring, it is recommended that: <b>IUCN, ICOMOS and ICCROM should explore ways to strengthen their capacity on Reactive Monitoring, including: for IUCN, increasing its level of involvement of other IUCN Programmes and IUCN Regional Offices in Reactive Monitoring; for ICOMOS, exploring options such as development of similar networks to those of IUCN as well greater use of the expertise within ICOMOS National Committees to support Reactive Monitoring; and for ICCROM, exploring options to expand its activities and sharing of responsibilities with ICOMOS using its worldwide Alumni network.</b>					X						X		Immediate effect	Increased level of involvement of other IUCN Programmes and IUCN Regional Offices in Reactive Monitoring  Development of similar networks to those of IUCN and greater use of the expertise within ICOMOS Nat.Com. to support Reactive Monitoring  Expanded activities and shared responsibilities with ICOMOS using its worldwide Alumni network	\$\$		ICCROM has conducted workshops to train more experts from various geographical areas	
<b>HIGH PRIORITY RECOMMENDATIONS (C) THOSE REFERRING TO FINANCE</b>																		
<b>Recommendation 3:</b> Noting the mismatch between outcomes from the Reactive Monitoring (RM) process and available resources, it is recommended that: <b>Decisions and recommendations arising from the RM process should be more clearly linked to potential funding sources, at national and international levels, and also should be practical in terms of the resources and time available for implementation. Prioritization of recommendations and decisions should be undertaken to take into account resource and time constraints.</b>				X	X					X	X		Immediate effect	Draft Decisions better take into account time constraints and financial resources available/required for their implementation, keeping in mind that long-term maintenance of OUV should remain the priority over short-term financial considerations  (also see <b>Rec. 5</b> above)		N/A	On-going	
<b>Recommendation 13:</b> Noting the importance of increased fundraising to address issues at WH properties, it is recommended that: <b>The WH Centre should be more proactive and agile in relation to issues such as fund-raising, while noting the constraints of available resources, and also that the primary responsibility for fund raising for</b>	X	X					X	X		X			Immediate effect	More funds raised for conservation activities at site-level	\$\$\$	N/A		

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WH properties rests with WH States. The WH Centre should also be more proactive in encouraging States Parties to make more use of Section 172 of the Operational Guidelines where resources should generate from relevant activities.																	
<b>Recommendation 28:</b> Noting the low level of funds available for WH properties on the WH List of WH in Danger from the WH Fund, it is recommended that: <b>Funds available from the WH Fund for properties on the WH List of WH in Danger should be increased in percentage terms, while recognizing the limitations of the Fund and that alternative sources of funding will always need to be identified. Funds made available from the WH Fund to States Parties should be used in a catalytic manner, including through stimulating other sources of funding through fund raising and other related means.</b>	X		X				X		X	X	X			Percentage of funds from the WHF dedicated to the LWHD increased (also see <b>Rec. 27</b> below)  Alternative sources of funding for properties on the LWHD identified  Increased number of WHF-funded activities, which also benefit from other sources of funding	\$\$\$	N/A	Funding from Norway has been secured for projects benefitting World Heritage properties in Danger – see <a href="http://whc.unesco.org/en/partners/381">http://whc.unesco.org/en/partners/381</a>
<b>Recommendation 29</b> <sup>[1]</sup> : Noted the importance of adequate funding to address threats to properties on the WH List of WH in Danger, it is recommended that: <b>Every DL Site should have a Fully Costed Action Plan developed at the time of inscription on the DL. This should identify the actions and itemized costs, in priority order, required to address issues, which led to the Danger Listing of the Property.</b>	X	X					X	X		X	X		by 45COM (implementation of Art. 11.4 of the WH Convention)	Effective mechanism in place for the preparation of Costed Action Plans for properties on the LWHD, whenever relevant  (also see <b>Rec. 4</b> below)		N/A	See Section on costed Action plans Document WHC/21/44.COM/7

<sup>1</sup> While implementing **Recommendation 29**, it is important to keep in mind Decision **43 COM 8C.3**, adopted by the World Heritage Committee at its 43rd session (Baku, 2019), which recalls that the inscription of a property on the List of World Heritage in Danger aims to marshal international support to help the State Party effectively address the challenges faced by the property by engaging with the World Heritage Centre and the Advisory Bodies to develop a program of corrective measures to achieve the Desired state of conservation for the property as provided for under Paragraph 183 of the *Operational Guidelines*.

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<b>HIGH PRIORITY RECOMMENDATIONS (D) OTHER</b>																	
<b>Recommendation 6:</b> Noting concerns expressed during the RM Review regarding the increasing “politicization” of the WH process, it is recommended that: <b>WH Committee decisions relating to Reactive Monitoring must be based on the highest level of objective and scientific considerations, consistent with the Operational Guidelines. Further, all WH Committee members should include natural and cultural experts (Article 9.3 of the Convention) within their delegations and ensure they fully participate in the discussions and decision-making processes of the WH Committee.</b>	X		X				X		X				by 45COM	Increased number of COM member delegations, which include experts in the fields of natural & cultural heritage (as per Article 9.3 of the Convention)  Reduced number of SOC-related decisions over-turned by the COM  (also see <b>Rec. 8</b> above)		Costs borne by the COM members & SPs	
<b>Recommendation 9:</b> Noting States Parties have established WH Focal Points and further noting the importance of Reactive Monitoring at national levels, it is recommended that: <b>Existing WH Focal Points within States Parties should also coordinate aspects relating to Reactive Monitoring or, alternatively, identify another Focal Point for this purpose. States Parties should ensure that WH Site Managers are always closely involved in all aspects of Reactive Monitoring for sites for which they are responsible for.</b>	X	X					X	X					ASAP	WH Focal Points within States Parties to coordinate aspects relating to Reactive Monitoring  WH Site Managers more closely involved in all aspects of Reactive Monitoring for ‘their’ sites  Increasing number of Site Managers participating to a COM as part of their delegation  (also see <b>Rec. 6</b> above) (also see <b>Rec. 7</b> above) (also see <b>Rec. 8</b> above) (also see <b>Rec. 20</b> below)		Costs borne by the COM members & SPs	
<b>Recommendation 17:</b> Noting the recent trend to limit the number of SOCs verbally presented to the WH Committee and some concerns regarding the way in which these sites are selected, it is recommended that: <b>SOCs presented to the WH Committee, including those “opened” for discussion, should be based on clear and objective</b>			X	X	X				X	X	X		44COM and Orientation session	Process of “opening” SOCs for discussion at the Committee clarified in the introduction of Document 7 for 44 COM, as well as during the Orientation session  (also see <b>Rec. 18</b> above)		N/A	Selection criteria to open reports for discussion clarified in Decision <b>43 COM 7.1,</b>

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criteria, including the level and urgency of the threat to the property, and also whether or not the site is on the Danger List, rather than being based on geographic representativeness.																	and recalled in Document WHC/21/44.COM/7
<b>Recommendation 21:</b> Noting comments regarding the format of Reactive Monitoring mission reports, it is recommended that: <b>The Reactive Monitoring mission format should be shortened and streamlined and more clearly focus on key issues and solutions and that this task be undertaken by the Advisory Bodies and the WH Centre.</b>				X	X					X	X		by 45COM	Shortened and streamlined Reactive Monitoring mission reports format, more clearly focused on key issues		N/A	Revision of the Reactive Monitoring mission report format concluded in February 2021.
<b>Recommendation 22:</b> Noting the use of both Advisory Missions, at the invitation of the States Parties, and Reactive Monitoring Missions, and the associated potential for confusion, it is recommended that: <b>Reactive Monitoring missions and “Advisory Missions” should be clearly distinct and separate and this difference should be clearly communicated to key stakeholders. Advisory Missions should be used sparingly and their use reduced over time.</b>	X	X	X			X				X	X		ASAP	Difference between Reactive Monitoring and Advisory missions more clearly communicated to key stakeholders		N/A	See Paragraph 28 of the OGs (footnote)
<b>Recommendation 34:</b> Noting the need for a phased and practical approach to this Reactive Monitoring Review, it is recommended: <b>That the following Implementation Plan, be adopted and implemented:</b> <ul style="list-style-type: none"> <li>The WH Centre, in consultation with the WH Advisory Bodies, should prepare a detailed Implementation Plan for these recommendations for consideration by the first WH Committee Meeting to follow the 2019 Committee Session.</li> <li>The WH Centre, in consultation with the WH Advisory Bodies, should report on progress towards implementing this Reactive Monitoring Implementation Plan at subsequent WH Committee</li> </ul>			X	X	X				X	X	X		For 44 COM	Detailed plan for the implementation of the recommendations available		N/A	Current document
													In 2025	Progress report on the implementing of the recommendations of the 2019 Reactive Monitoring Evaluation		N/A	



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<p>Meetings, 3 years after the adoption of the Implementation Plan at the 2020 WH Committee Meeting, thus at the 47th Session of the WH Committee in 2023</p> <ul style="list-style-type: none"> <li>The assessment of achievement of the Implementation Plan and specific recommendations should be undertaken by the WH Committee on a biennial basis, based on advice from the WH Centre and the Advisory Bodies.</li> </ul>													As from 2027, every 2 years	Assessment of the implementing of the recommendations of the 2019 Reactive Monitoring Evaluation		N/A	
<b>MEDIUM PRIORITY RECOMMENDATIONS</b>																	
<p><b>Recommendation 2:</b> Noting the need for better dialogue regarding Reactive Monitoring, it is recommended that: <b>WH States Parties, the WH Centre and Advisory Bodies should ensure effective dialogue occurs at all stages of the Reactive Monitoring process. This should be guided by a clear communication plan, developed at the outset of the RM process for WH properties, which identifies key stakeholders and outlines how they should be engaged. Key stakeholders should include relevant government agencies, WH Site Managers and civil society in each country. Non-traditional sectors, such as the infrastructure development, energy, banking and insurance sectors, should also be involved where such dialogue is relevant to the protection of World Heritage properties.</b></p>	X	X		X	X	X	X	X		X	X	X	Immediate effect	<p>Ensure that all key stakeholders concerned are engaged in the Reactive Monitoring process</p> <p>Improved dialogue with Site Managers and civil society at site level</p> <p>Improved dialogue with non-traditional sectors (such as the infrastructure development, energy, banking and insurance sectors), whenever relevant</p> <p>(also see <b>Rec. 20</b> below)</p>		N/A	<p>ToRs for Reactive Monitoring missions</p> <p>ToRs for Reactive Monitoring missions</p> <p>Various examples – see ICMM <i>No-Go Commitment and Guide Protecting our World Heritage, insuring a sustainable future</i></p>
<p><b>Recommendation 4:</b> While noting most interviewees considered the WH Operational Guidelines and Rules of Procedure to be adequate, the RM Review Team notes some improvements could be made and recommends: <b>The WH Committee consider</b></p>			X	X	X			X	X	X			Some preliminary work completed by 45 COM	More positive terminology used to describe the LWHD (also see <b>Rec. 1</b> above) (also see <b>Rec. 6</b> above) (also see <b>Rec. 30</b> below)	\$\$	USD75.000 available from Norway to improve the perception of the LWHD	On-going

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changes, through the development of internal policy and procedure documents, to improve the functionality of the WH Operational Guidelines in areas including, but not limited to : terminology to describe the Danger List in a more positive way; the development of costed action plans for DL properties; and the need for special attention to properties that have been on the DL for more than 10 years.														Modalities in place for the establishment of Costed Action Plans for properties on the LWHD, whenever relevant (also see Rec. 29 above)  Modalities in place to give special attention to properties that have been on the LWHD for over 10 years			See Section on costed Action plans and on properties that have been on the LWHD for over 10 years in Document WHC/21/44.COM/7
<b>Recommendation 10:</b> Noting the important roles of the WH Centre and the Advisory Bodies in Reactive Monitoring, it is recommended that: <b>Measures to improve dialogue on Reactive Monitoring between key stakeholders should be undertaken, particularly at national and regional levels, including between UNESCO Regional Offices and relevant States Parties, and also between the respective Regional Offices of IUCN and relevant National Committees of ICOMOS.</b>	X	X	X	X	X	X	X						Immediate effect	Measures in place for an improved dialogue on Reactive Monitoring between key stakeholders  UNESCO Field Offices more involved in the Reactive Monitoring process  IUCN Regional Offices and ICOMOS National Committees more involved in the Reactive Monitoring process		N/A	
<b>Recommendation 12:</b> Noting differing views expressed regarding the roles of the WH Centre and the Advisory Bodies in Reactive Monitoring missions, it is recommended that: <b>Reactive Monitoring missions should, where possible, be undertaken on a joint basis between the WH Centre and the Advisory Bodies, particularly when there are politically sensitive issues involved. Joint missions must not, however, compromise the primary function of Reactive Monitoring missions, which is to provide high quality technical and objective advice to the WH Committee and States Parties.</b>				X	X								As from missions requested by 44 COM	As a standard practice, Reactive Monitoring missions to be undertaken on a joint basis between the WHC and the ABs  (also see Rec. 11 above)		Financial impact on WHF (Reactive Monitoring missions)	
<b>Recommendation 15:</b> Noting the Advisory Bodies should be continually seeking to improve the way in which they can improve their role on RM and also the number of	X	X		X	X		X	X					Immediate effect	Performance of the ABs' Reactive Monitoring mission experts systematically assessed (also see Rec. 23 below)	\$\$	N/A	

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suggestions received through interviewees for this project, it is recommended that: <b>The Advisory Bodies should continually explore ways in which their role on Reactive Monitoring can be improved, including but not limited to, through: ensuring the performance of mission experts is continually assessed; improving cooperative work between the ABs and the WH Centre; and exploring “smarter” approaches to undertaking RM.</b>														<p>New approaches taken to most effectively address the increasing workload on Reactive Monitoring</p> <p>Increased use of “state of the art” information technology, such as drones, in the monitoring of remote natural WH properties</p>			Numerous COM decisions calling for the use of remote sensing technologies, such as satellites.
<b>Recommendation 16:</b> Noting the important role Civil Society (CS) plays in Reactive Monitoring, it is recommended that: <b>Civil Society should be more involved in the Reactive Monitoring process and they should also be encouraged to work more closely with WH States Parties, as well as with the Advisory Bodies. Existing frameworks for engaging CS in the work of the WH Convention, such as the IUCN WH Outlook process, should be examined for possible wider application within States Parties and other ABs.</b>	X	X			X	X	X	X		X	X	X	Immediate effect	<p>Civil Society be more involved in the Reactive Monitoring process, incl. during Reactive Monitoring missions (also see <b>Rec. 24</b> above)</p> <p>Reinforced application of Para.174 of the OGs</p>	\$\$	N/A	CS has been more involved already through online consultations , exchanges with WHC and ABs during NGO Fora, and is systematically given the floor at COM sessions on SOC issues
<b>Recommendation 19:</b> Noting the importance of streamlining and improving Reactive Monitoring reporting, it is recommended that: <b>Options to streamline and improve State Party reporting on Reactive Monitoring should be explored, to enable States Parties to more effectively meet obligations under the WH Convention, without compromising the OUV of WH properties.</b>	X	X					X	X		X	X		Immediate effect	<p>Streamlined and improved reporting by the State Party on Reactive Monitoring</p> <p>More systematic application of Para.172 of the OGs</p>		N/A	A standard compulsory format for SP reports already exists (adopted in 2015 – Annex 13 of the OGs)

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<b>Recommendation 20:</b> Noting the importance of fully involving WH Site Managers in the SOC process, it is recommended that: <b>States Parties should ensure that WH Site Managers are adequately and effectively engaged in the preparation of Reactive Monitoring reports for the WH Committee and the follow up actions arising.</b>	X	X					X	X					Immediate effect	Site Managers more effectively engaged in the preparation of SOC reports  (also see <b>Rec. 2</b> above) (also see <b>Rec. 5</b> above) (also see <b>Rec. 7</b> above) (also see <b>Rec. 9</b> above) (also see <b>Rec. 24</b> above)		N/A	
<b>Recommendation 23:</b> Noting concerns raised by some interviewees regarding the selection of RM Mission Experts and the needs to ensure the highest quality of RM Mission reports, it is recommended that: <b>The WH Centre and the ABs collectively develop a policy on how they select Mission experts and on how they assess their performances in relation to their roles and responsibilities. This should be shared with States Parties.</b>				X	X					X	X		By 45COM	Policy on how WHC and ABs select their mission experts and how they assess their performances developed and shared with SPs  Performance of the ABs' Reactive Monitoring mission experts systematically assessed (also see <b>Rec. 15</b> above)		N/A	
<b>Recommendation 25:</b> Noting the different and emerging approaches to conservation and management of Heritage, it is recommended that: <b>The WHC and ABs should ensure on-going review of the factors included in the conceptual framework, and standard list of factors, for both Reactive Monitoring and Periodic Reporting.</b>				X	X					X	X		In parallel with next PR reflection period	Standard list of factors reviewed, if necessary	\$\$\$	N/A	The standard list is used for both the Reactive Monitoring and Periodic Reporting – difficult to revise it
<b>Recommendation 27:</b> Noting the need for transparency of funds allocated through the WH Fund, it is recommended that: <b>The WH Fund Danger Sites Budget Line should be revised to separately show the amount of resources allocated for properties inscribed on the List of WH in Danger.</b>				X						X				WHF Budget Line for the LWHD sites revised to separately show the resources allocated for the properties inscribed on this List  (also see <b>Rec. 28</b> above)		N/A	Note that funding from this Budget line does <u>not</u> go to the ABs. It was sometimes used, when underspent, to pay for WHC's Reactive

Recommendations	Target(s)						Implementation authority(ies)						Deadline	Indicators	Indicative extra-budgetary requirement	Available funding source	Status
	SP	SM	COM	WHC	ABs	CS	SP	SM	COM	WHC	ABs	CS					
																	Monitoring missions, to save funds under the Reactive Monitoring Budget line
<b>Recommendation 30:</b> Noting that the removal of a WH property from the List of WH in Danger generally provides grounds for celebration, it is recommended that: <b>The removal of a WH property from the List of WH in Danger should generally be promoted and widely communicated as a significant “success story” for the Convention.</b>	X	X	X	X	X	X	X	X	X	X	X	X	As from 44COM	Systematically communicate widely on the removal of a property from the LWHD, as a significant “success story” for the Convention  Availability of a Communication Strategy promoting success stories, including related to the LWHD  (also see <b>Rec. 1</b> above) (also see <b>Rec. 4</b> above) (also see <b>Rec. 26</b> above)		N/A	A web news is always published on the WHC’s website to acknowledge such positive achievement (e.g. <a href="http://whc.unesco.org/en/news/1995">http://whc.unesco.org/en/news/1995</a> and <a href="http://whc.unesco.org/en/news/1997">http://whc.unesco.org/en/news/1997</a> )
<b>Recommendation 31:</b> Noting the importance of cooperation between Conventions on issues relating to Reactive Monitoring, it is recommended that: <b>The WH Centre should maintain its already close relationship with the Ramsar Convention on wetlands, and regularly share information on areas where there are overlapping areas of interest, such as in relation to the addition and removing sites from respective “danger lists”, or equivalent. The WH Centre should also cooperate with other relevant Conventions, such as CITES and CMS, including at national levels, where this is relevant to the protection of WH properties.</b>				X						X			Immediate effect	Relationship between the WHC and the Ramsar Convention on wetlands maintained  More systematic sharing of information between the WHC and the Ramsar Convention on wetlands, especially on sites facing dangers  Reinforced cooperation between the WHC and the other relevant Conventions, such as CITES and CMS, including at national levels, where relevant to the protection of WH properties	\$\$	N/A	On-going through the Biodiversity Liaison Group between all international biodiversity-related conventions and programmes
<b>Recommendation 32:</b> Noting differing views regarding the deletion of properties from the WH List, it is recommended that: <b>The World</b>			X	X	X					X	X		By 45COM	Improved process for the deletion of properties from the WH List	\$	N/A	Process already described in

Recommendations	Target(s)						Implementation authority(ies)						Deadline	Indicators	Indicative extra-budgetary requirement	Available funding source	Status
	SP	SM	COM	WHC	ABs	CS	SP	SM	COM	WHC	ABs	CS					
Heritage Centre and the Advisory Bodies discuss the issue of “deletion of properties” and bring forward recommendations to improve the process of deletion of properties from the WH List, for the consideration of the WH Committee																	Chapter IV.C para.192-198 of the OGS
<b>LOW PRIORITY RECOMMENDATIONS</b>																	
<b>Recommendation 33:</b> Noting the [Reinforced] Monitoring Mechanism has been used on a number of occasions, and the potential for confusion with Reactive Monitoring, it is recommended that: <b>The Reinforced Monitoring Mechanism should be continued but only used in exceptional circumstances, such as when the WH Committee agrees there is potential for the immediate loss of Outstanding Universal Value at WH properties. It should not be used generally as an alternative to the WH DL process and procedures. Given the validity of findings from the 2011 Evaluation of the Reinforced Monitoring Mechanism, it is further recommended that these findings be discussed by the WH Centre and the ABs with a view to bringing forward recommendations for a subsequent WH Committee Session, including on whether or not RMM should be included within the Operational Guidelines.</b>			X	X	X				X	X	X		Immediate effect  By 46COM  By the next revision of the OGS	Reinforced Monitoring Mechanism only used in exceptional circumstances in case of potential immediate loss of OUV  Findings of the 2011 RMM Evaluation discussed by WHC and ABs  Recommendations subsequently brought to the COM, including on whether RMM should be included in the OGS	\$	N/A	Note that the RMM cannot be used as an alternative to Danger listing as it can only apply to properties already inscribed on the List of WH in Danger.  See 2011 RMM Evaluation in Document <a href="http://whc-11/35.COM/7.2">WHC-11/35.COM/7.2</a>

**Interrelation between the various recommendations:**

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34				
Communication	1			■																						■										■		
	5		■																		■																	
	11											■																										
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	26	■			■																																■	
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	8					■	■			■																												
	14																																					
Finance	3				■																																	
	13																																					
	28																												■									
	29			■																																		
Others	6							■																														
	9					■	■	■														■																
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	34																																					
Others	2																																					
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High priority
Medium priority
Low priority