



Established by Congress 1923

# **American Battle Monuments Commission Fiscal Year 2025 Appropriation Request**

Submitted to the  
118<sup>th</sup> Congress of the United States, Second Session

Senate Committee on Appropriations  
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies  
and  
House Committee on Appropriations  
Subcommittee on Military Construction, Veterans Affairs, and Related Agencies

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## EXECUTIVE SUMMARY

### Total Budget Authority

The American Battle Monuments Commission (ABMC) budget for Fiscal Year (FY) 2025 requests total budget authority of \$89,520,000 and a 528 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is a decrease of \$69.11 million from the FY 2024 request and is a \$2.02 million increase from the amount appropriated for FY 2023.

The Foreign Currency Fluctuations Account (FCFA) request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2025.

This request is outlined below and further discussed in detail in Part 2.

### Funding Request Summary

(\$ in millions)

	FY 2023 Appropriation	FY 2024 Request	FY 2025 Request	Change
Salaries & Expenses	87.50	158.63	89.52	(69.11)
Foreign Currency	0.00	0.00	0.00	0.00
<b>TOTAL Budget Authority</b>	<b>87.50</b>	<b>158.63</b>	<b>89.52</b>	<b>(69.11)</b>
FTE	465	528	528	0

## **PART 1: INTRODUCTION**

### **Vision**

ABMC is the premier agency for commemorating and venerating American military service, sacrifice, and achievements, fulfilling the promise of General of the Armies John J. Pershing that “Time will not dim the glory of their deeds.”

### **Mission**

The American Battle Monuments Commission, the preeminent guardian of America’s commemorative military cemeteries and memorials worldwide, honors the achievements of the U.S. armed forces by preserving their legacy of service and sacrifice.

### **Values**

Honor – Respect – Excellence – Stewardship – Commitment

### **Who We Serve**

Since ABMC was founded in 1923, the success of our mission has depended on the engagement of our stakeholders. Over time, our approach to accomplishing our mission has evolved to meet the changing needs of these various individuals. This section outlines the major groups that we have traditionally served and the types of activities we have provided.

- **Veterans, Family, and Friends Honored for Their Service or Their Loss** – We honor the veterans, family members, and friends of United States military who have served our country or endured the loss of a loved one who served. This group has the closest ties to our sites, and we strive to provide them with the most positive experience possible. For immediate family members who want to visit a family member’s burial or memorialization site, we provide letters authorizing fee-free passports for traveling overseas to visit the memorial site. In addition, we offer a variety of other services, including information on an individual buried or honored, and escort services for family members visiting grave and memorial sites within the cemetery.
- **Military and Public Officials** – We host a variety of special events and commemorations throughout the year, including Memorial Day and Veterans Day holidays, to honor the freedom preserved and restored and the lives lost. Host country and U.S. government officials, diplomats, and military representatives attend these events with the public. In addition, military units hold ceremonies to honor their fallen comrades, and foreign organizations pay tribute to those who died liberating their regions.
- **Guests and Visitors** – We receive millions of American and foreign visitors of all generations at ABMC cemeteries and memorials. They learn and are inspired by the stewardship of the sites themselves, and the stories of our armed forces shared within our visitor centers and contact stations. We

provide a variety of services to these visitors, including direction, advice on modes of transportation, and information on local accommodations.

- **ABMC Partners** – We support and provide information to our partners that help us further our mission, including other government agencies, historians and educators, the travel and tourism industry, and the media. We are working with our 501(c)(3) partner, the American Battle Monuments Foundation, to create unique and innovative educational opportunities that will touch a broad range of audiences. Through these partnerships, we promote our mission, encourage visits to our commemorative sites, and help educate and inspire the public.

## **History and Background**

Recognizing the need for a federal agency to be responsible for honoring the fallen members of American armed forces where they had served abroad and for controlling the construction of military monuments and markers on foreign soil, the Congress enacted legislation in 1923 creating the American Battle Monuments Commission.

The Commission is an independent agency of the Executive Branch of the United States (U.S.) federal government. It is responsible for commemorating the service, achievements, and sacrifice of American armed forces in the U.S. and where they have served overseas since April 6, 1917 (the date of U.S. entry into World War I), through the erection of suitable memorial shrines; for designing, constructing, operating, and maintaining permanent American military burial grounds in foreign countries; for controlling the design and construction of U.S. military monuments and markers in foreign countries by other U.S. citizens and organizations, both public and private; and for encouraging the maintenance of such monuments and markers by their sponsors. In performing these functions, the Commission administers, operates and maintains twenty-six permanent American military burial grounds and thirty-one separate memorials, monuments and markers, of which three are located in the United States.

As reported in the FY 2023 Annual Report, nearly 208,000 U.S. war dead from World War I and World War II are buried or memorialized on Walls of the Missing at ABMC sites. Additionally, more than 8,200 war dead listed as missing from the Korean War and 2,500 from the Vietnam War are memorialized at ABMC's Honolulu Memorial. ABMC also administers three cemeteries not associated with the world wars: Mexico City National Cemetery, Corozal American Cemetery in Panama, and Clark Veterans Cemetery in the Philippines. More than 15,000 members of the armed forces, veterans, and others are interred in these sites.

Each grave site in the permanent American World War I and World War II cemeteries on foreign soil is marked by a headstone of white marble. Annotated on the headstones of the World War I war dead who could not be identified is the phrase, "HERE RESTS IN HONORED GLORY AN AMERICAN SOLDIER KNOWN BUT TO GOD." In the World War II cemeteries, the words "AMERICAN SOLDIER" were replaced with "COMRADE IN ARMS."

The Commission's World War I, World War II, and Mexico City cemeteries are closed to future burials except for the remains of U.S. war dead found from time to

time in the World War I and World War II battle areas. Corozal American Cemetery outside Panama City, Panama, and Clark Veterans Cemetery in the Philippines are the only active cemeteries the Commission maintains.

<b>American Battle Monuments Commission Cemeteries</b>	
<u>Belgium</u> Ardennes American Cemetery Flanders Field American Cemetery Henri-Chapelle American Cemetery	<u>Luxembourg</u> Luxembourg American Cemetery
<u>France</u> Aisne-Marne American Cemetery Brittany American Cemetery Epinal American Cemetery Lafayette Escadrille Memorial Cemetery Lorraine American Cemetery Meuse-Argonne American Cemetery Normandy American Cemetery Oise-Aisne American Cemetery Rhone American Cemetery Saint-Mihiel American Cemetery Somme American Cemetery Suresnes American Cemetery	<u>Mexico</u> Mexico City National Cemetery
	<u>the Netherlands</u> Netherlands American Cemetery
	<u>Panama</u> Corozal American Cemetery
	<u>the Philippines</u> Clark Veterans Cemetery Manila American Cemetery
<u>Italy</u> Florence American Cemetery Sicily-Rome American Cemetery	<u>Tunisia</u> North Africa American Cemetery
	<u>United Kingdom</u> Brookwood American Cemetery Cambridge American Cemetery

Since the 2007 opening of the Normandy American Cemetery Visitor Center in France, the Commission has continued to develop programs to preserve the stories of the men and women commemorated at its sites, by providing historical context to visitors now far removed from the war years and by using digital communication platforms and educational products to bring those stories home to the people of the United States, preserving for future generations this legacy of service and sacrifice. The Commission opened its 10th visitor center in December 2023, at Netherlands American Cemetery.

**American Battle Monuments Commission  
Memorials, Monuments and Markers**

Belgium

Audenarde Monument  
Kemmel Monument  
Battle of the Bulge Memorial

Cuba

Santiago Surrender Tree

France

Belleau Wood Marine Monument  
Bellicourt Monument  
Cantigny Monument  
Chateau-Thierry Monument  
Chaumont Marker - AEF Headquarters  
Montfaucon Monument  
Montsec Monument  
Naval Monument at Brest  
Pointe du Hoc Ranger Monument  
Sommepey Monument  
Souilly Marker-1st Army Headquarters  
Tours Monument  
Utah Beach Memorial

Midway Atoll

Midway Monument

Morocco

Western Naval Task Force Marker

New Guinea

Marker at Papua New Guinea

New Zealand

New Zealand Memorial

Northern Mariana Islands

Saipan Memorial

the Philippines

Cabanatuan Memorial

South Korea

Korean War Monument at Busan

Solomon Islands

Guadalcanal Memorial

United Kingdom

Dartmouth Monument  
Naval Monument at Gibraltar  
XI Amphibious Force Marker

United States of America

East Coast Memorial  
Honolulu Memorial  
West Coast Memorial

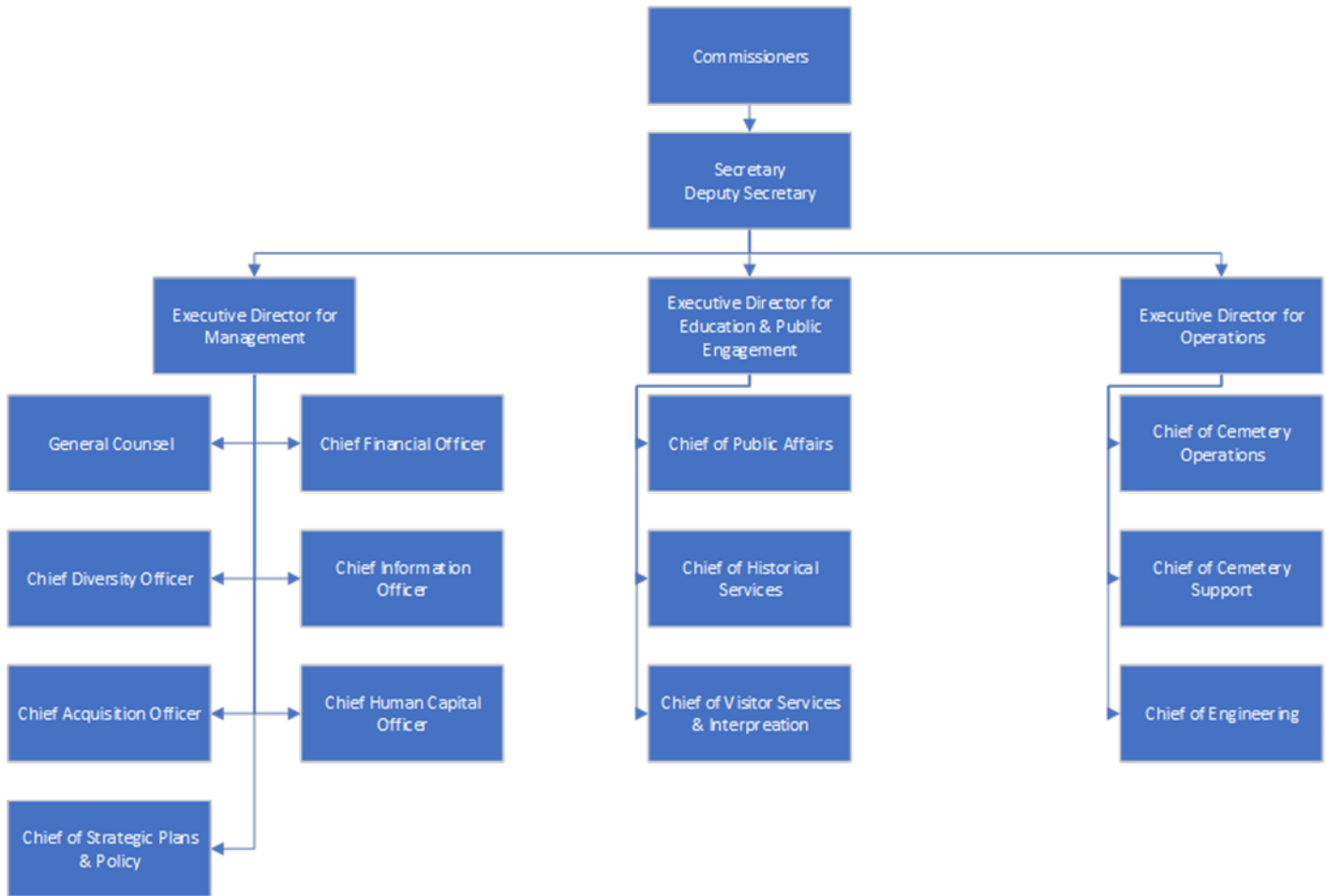
## Organization

The Board of Commissioners constitutes the policy-making body of the Commission. The President of the United States appoints up to eleven members, who serve for an indefinite term without pay. They meet with the Secretary and professional staff of the Commission at least twice annually.

<p style="text-align: center;"><b><u>Commission</u></b></p> <p style="text-align: center;">Michael X. Garrett – Chairman Darrell L. Dorgan John L. Estrada Florent Groberg Amy Looney Heffernan Matthew E. Jones Raymond D. Kemp Bud D. Pettigrew Michael E. Smith Gail Berry West Daniel P. Woodward</p> <p style="text-align: center;">Charles K. Djou – Secretary</p>
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The Commission's daily operations are directed by an Executive Level Secretary appointed by the President. For FY 2025, the Commission will be staffed by 528 FTE consisting of U.S. General Schedule and Foreign Service National civilian employees. The agency maintains administrative offices in Arlington, Virginia, and Paris, France. The following chart outlines the Commission's organizational structure:



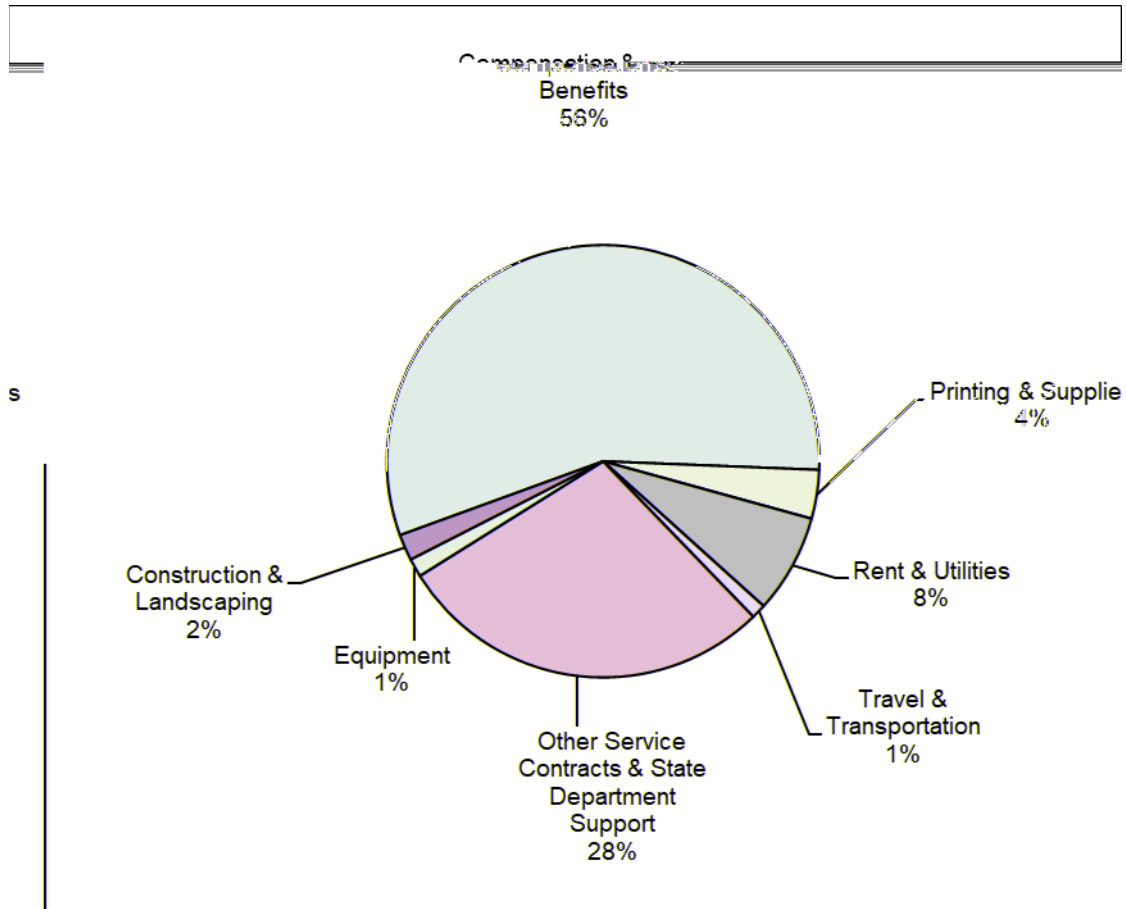


## Operations

The Commission's FY 2025 funding request focuses on providing the appropriate amount of funding for personnel costs, service fees, scheduled maintenance and repairs, supplies, spare parts, replacement equipment, and capital improvements enabling the Commission to perform its mission.

Providing the care, maintenance, and visitor services inherent to these sites requires exceptionally intensive labor at the Commission's cemeteries and memorials. Accordingly, compensation and benefits consume 56 percent of the Commission's FY 2025 request while the remaining 44 percent supports facilities maintenance, logistics, services, supplies and other administrative costs critical to ABMC operations.

### Fiscal Year 2025 Funding Plan



Most of the Commission's facilities are at least half a century old, with the Mexico City National Cemetery being 173 years old. The permanent structures, grounds and plantings make the Commission's facilities among the most beautiful memorials in the world, yet their age requires increased funding levels to maintain them. These shrines to America's war dead require a formidable annual program of maintenance and repair of facilities, equipment, and grounds.

The Commission prioritizes the use of its engineering, maintenance and horticulture funds carefully to ensure the most effective and efficient utilization of its available resources. This care includes the upkeep of graves and headstones, memorial structures within and external to the cemeteries, visitor facilities, quarters for assigned personnel, roads and paths, and ornamental landscaping and fine lawns, all on approximately 1,700 acres of land. All of these facilities, landscapes, and structures are maintained to a standard commensurate to the service and sacrifice these commemorative sites honor.

Responding to events around the world, the Commission emphasizes security throughout the agency, enhancing ABMC's management review and allocating project funding within the Commission's Maintenance and Infrastructure

Programs. Nothing is more important than safeguarding ABMC personnel, our visitors, and our historic infrastructure.

ABMC also administers trust funds to (1) build memorials authorized by Congress, but financed primarily from private contributions, commemorative coin proceeds, or investment earnings and (2) maintain and repair nonfederal war memorials with private contributions.

**PART 2: FY 2025 BUDGET REQUEST**

**Overview**

The American Battle Monuments Commission (ABMC) budget for Fiscal Year (FY) 2025 requests total budget authority of \$89,520,000 and a 528 Full-Time Equivalent (FTE) employment level. The budget authority requested for the Salaries and Expenses account is a decrease of \$69.11 million from the FY 2024 request and is a \$2.02 million increase from the amount appropriated for FY 2023. The Foreign Currency Fluctuations Account request is \$0. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not requesting new funding in FY 2025.

**Funding Request Summary**

(\$ in millions)

	FY 2023 Appropriation	FY 2024 Request	FY 2025 Request	Change
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<b>TOTAL Budget Authority</b>	<b>87.50</b>	<b>158.63</b>	<b>89.52</b>	<b>(69.11)</b>
 FTE	 465	 528	 528	 0

## **Proposed Appropriations Language**

Federal Funds:

### **Salaries and Expenses Treasury Account ID: 74-0100-0**

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, including the acquisition of land or interest in land in foreign countries; purchases and repair of uniforms for caretakers of national cemeteries and monuments outside of the United States and its territories and possessions; rent of office and garage space in foreign countries; purchase (one-for-one replacement basis only) and hire of passenger motor vehicles; not to exceed \$15,000 for official reception and representation expenses; and insurance of official motor vehicles in foreign countries, when required by law of such countries, [~~\$158,630,000~~] *\$89,520,000*, to remain available until expended.

### **Foreign Currency Fluctuations Account Treasury Account ID: 74-0101-0**

For necessary expenses, not otherwise provided for, of the American Battle Monuments Commission, such sums as may be necessary, to remain available until expended, for purposes authorized by section 2109 of title 36, United States Code.

**Salaries and Expenses - \$89,520,000**

**FY 2025 Budget Request**

(\$ in thousands)

<b>Object Class</b>	<b>FY 2023 Appropriation</b>	<b>FY 2024 Request</b>	<b>FY 2025 Request</b>
Personnel Compensation	27,760	30,265	33,003
Personnel Benefits	14,766	15,363	16,854
Benefits for Former Personnel	400	425	445
Travel & Transportation of Persons	1,898	2,373	500
Transportation of Things	958	917	475
Rent/Communications/Utilities	6,408	6,635	6,631
Printing	208	195	70
Other Services	28,985	47,231	25,359
Supplies & Materials	4,091	6,046	3,193
Equipment	1,746	2,130	1,240
Land & Structures	280	47,050	1,750
<b>TOTAL</b>	<b>87,500</b>	<b>158,630</b>	<b>89,520</b>

**Maintenance and Infrastructure Program**

Engineering	800	20,075	390
Interpretation	700	35,426	180
<i>Historical Services</i>	-	136	-
<i>Public Affairs</i>	-	65	-
<i>Education and Outreach</i>	300	375	-
<i>Visitor Services and Interpretation</i>	400	34,850	180
Horticulture	-	3,610	1,450
Security	-	-	-
Human Resources	-	20	-
Information Technology	400	2,022	-
Cybersecurity	-	500	-
<b>TOTAL</b>	<b>1,900</b>	<b>61,653</b>	<b>2,020</b>

## FY 2025 Budget Justification

The character of a nation is reflected in part in the manner in which it honors and remembers its war dead. The poet Archibald MacLeish wrote in his post-World War I poem “The Young Dead Soldiers Do Not Speak”: “We leave you our deaths, give them their meaning.” As the Commission moves into its second century, we recognize the responsibility to continue maintaining our sites to a high standard while working to ensure that the sacrifice they reflect is remembered by generations that did not experience the world wars.

The Commission’s FY 2025 budget request of \$89,520,000 will support ABMC Operations and Maintenance and Infrastructure Program projects to redesign the exhibits in the Sicily Rome American Cemetery visitor center; replace slate roofs, gutters, and downspouts at the Aisne-Marne American Cemetery visitor building and quarters; repoint chapel joints and clean façade at the Luxembourg American Cemetery; and install a new irrigation system at Ardennes American Cemetery. The chart below highlights the Commission’s historical appropriation from FY 2018 to FY 2025 and compares our Operations and Maintenance and Infrastructure Program funding.

### ABMC Historical Appropriation - FY 2018 - FY 2025

(\$ in thousands)

	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024 Request	FY 2025 Request
<b>Operations</b>	<b>66,606</b>	<b>68,077</b>	<b>70,259</b>	<b>71,013</b>	<b>79,050</b>	<b>85,550</b>	<b>96,952</b>	<b>87,500</b>
Routine Operations	30,565	30,224	31,267	32,902	39,390	40,726	45,219	36,223
Compensation and Benefits	34,624	36,436	37,241	37,161	38,710	42,926	49,385	50,302
Travel	1,417	1,417	1,751	950	950	1,898	2,348	975
<b>Maintenance and Infrastructure Program</b>	<b>8,494</b>	<b>7,023</b>	<b>4,841</b>	<b>13,087</b>	<b>5,750</b>	<b>1,250</b>	<b>61,678</b>	<b>2,020</b>
<b>Sub TOTAL</b>	<b>75,100</b>	<b>75,100</b>	<b>75,100</b>	<b>84,100</b>	<b>84,800</b>	<b>86,800</b>	<b>158,630</b>	<b>89,520</b>
Congressional Add	3,900	28,900	9,000	-	2,700	700	-	-
<b>TOTAL</b>	<b>79,000</b>	<b>104,000</b>	<b>84,100</b>	<b>84,100</b>	<b>87,500</b>	<b>87,500</b>	<b>158,630</b>	<b>89,520</b>

- The Operations lines include compensation and benefits, travel, and routine operations. Routine operations, in general, include fixed costs such as office space rental, utilities, payments to the U.S. State Department, routine maintenance, and typical cemetery and agency line items (such as supplies, equipment, etc.).
- The Maintenance and Infrastructure Program line supports major projects in our Engineering (Facilities Maintenance), Interpretation (Historical Services, Public Affairs, Education and Outreach, Visitor Services and Interpretation), Horticulture, Security, Information Technology, and Cybersecurity programs (see Part 3 for the FY 2025 – 2031 Maintenance and Infrastructure Program).

**Adjustments from the FY 2024 Request**

<b>FY 2024 Salaries and Expenses - Request</b>	<b>\$158,630,000</b>
Adjustments:	
Compensation and Benefits	\$4,249,000
Travel	(\$1,873,000)
Cemetery, Memorial and Visitor Center Operations	(\$6,698,000)
Professional Administrative Services	(\$6,661,000)
Information Technology	\$1,683,000
Payments to Department of State and Other Government Agencies	\$771,000
Office Space Leases and Maintenance Contracts	(\$823,000)
Printing, Office Supplies and Equipment	(\$125,000)
Maintenance and Infrastructure Program	(\$59,633,000)
Subtotal Adjustments	(\$69,110,000)
<b>FY 2025 Salaries and Expenses</b>	<b>\$89,520,000</b>
<b>FY 2025 Foreign Currency Fluctuations Account</b>	<b>\$0</b>
<b>Total FY 2025 Budget Request</b>	<b>\$89,520,000</b>

*Compensation and Benefits*..... \$4,249,000

For FY 2025, the Commission is requesting \$50,302,000 for Compensation & Benefits to fund 528 FTEs. This request will support the pay requirements for U.S. employees and Local National workforce and fund the personnel benefits for employees worldwide, including housing, health insurance, social security, retirement, and other allowances.

*Travel*..... (\$1,873,000)

Travel will be reduced to mission essential travel only.

*Cemetery Maintenance and Routine Operations*..... (\$6,698,000)

The decrease will reduce cemetery and monument maintenance levels, cemetery equipment, horticulture equipment and supplies, irrigation systems maintenance, security equipment and headstone purchases to minimal levels.

*Professional Services Contracts*..... (\$6,661,000)

This decrease will reduce funding to minimal levels for routine and annual contracts for services beyond the walls of ABMC cemeteries and memorials, such as orientation and outreach efforts, architectural and design services, legal services, DEIA/EEO initiatives, employee training, temporary employees, translations, and collections and interpretation services.

*Information Technology Services and Equipment*..... \$1,683,000

The increase in FY 2025 will allow funding for ABMC's increased cybersecurity mandated requirements, internet service provider contract, higher software license expenditures, IT equipment purchases, cloud and website support, and various systems maintenance requirements.



*Office Space Leases and Routine Administrative Operations..... (\$823,000)*

ABMC has office space leases in Arlington, Virginia and in Paris, France. A minor funding increase related to the office space leases will be offset by reduction in rentals of equipment in the cemeteries and rentals related to ceremonial events.

*Services from Other Government Agencies..... \$771,000*

This is the estimated increase in FY 2025 for ABMC payments under the Department of State's ICASS, Capital Security Cost-Sharing (CSCS) and Maintenance Cost-Sharing (MCS) programs and for payments to the Department of the Interior, the Office of Personnel Management, and the Department of Homeland Security.

*Printing, Office Supplies and Equipment ..... (\$125,000)*

This decrease will limit funding for routine printing, office supplies, and equipment purchases to minimal levels. Included in this line item is safety apparel and protective gear.

*Maintenance and Infrastructure Program ..... (\$59,633,000)*

The decrease in FY 2025 is attributed to the execution of several projects being deferred to future years and deduction of the one-time FY 2024 funding request of \$44,000,000 to support the construction of the Honolulu Interpretive Center, remediation of sinkholes at the Suresnes American Cemetery, and execution of the Pointe du Hoc Ranger Monument master plan project. Greater detail regarding the Maintenance and Infrastructure Program funding is provided below.

**Maintenance and Infrastructure Program**

(\$ in thousands)

<b>Program</b>	<b>FY 2023 Appropriation</b>	<b>FY 2024 Request</b>	<b>FY 2025 Request</b>
Engineering	800	20,075	390
Interpretation	700	35,426	180
<i>Historical Services</i>	-	136	-
<i>Public Affairs</i>	-	65	-
<i>Education and Outreach</i>	300	375	-
<i>Visitor Services and Interpretation</i>	400	34,850	180
Horticulture	-	3,610	1,450
Security	-	-	-
Human Resources	-	20	-
Information Technology	400	2,022	-
Cybersecurity	-	500	-
<b>TOTAL</b>	<b>1,900</b>	<b>61,653</b>	<b>2,020</b>

The Commission is requesting a total of \$2,020,000 for the Maintenance and Infrastructure Program to support projects in Facilities Management, Interpretation, and Horticulture.

A detailed FY 2025 – 2031 project list is provided in Part 3.

*Facilities Management..... \$390,000*

The high quality of the commemorative sites maintained by the Commission demonstrates a careful commitment to America’s war dead buried or memorialized overseas. Commission staff are the stewards of these sites, whose condition reflects the degree to which ABMC has achieved excellence. Operating, maintaining, and improving facilities to this standard requires a robust Facilities Management program.

FY 2025 projects the Commission proposes to execute include:

- Replace slate roofs, gutter and downspouts at the Aisne-Marne American Cemetery visitor building and superintendent quarters; and
- Repoint chapel joints and clean the façade at the Luxembourg American Cemetery.

*Interpretation Program..... \$180,000*

Meticulously maintaining cemeteries and memorials is and will remain ABMC’s core mission. But that alone is not enough to honor those who served; the Commission must also preserve and communicate their stories of competence, courage, and sacrifice. Telling the story of those who fought and died through the

creation of interpretive centers began with the opening of the Normandy Visitor Center in May 2007. The Commission’s funding request for FY 2025 continues these efforts.

*Visitor Services and Interpretation* ..... \$180,000

These funds will support the redesign of exhibits within the visitor center at the Sicily-Rome American Cemetery.

*Horticulture*..... \$1,450,000

The Commission’s goal for the Horticulture program is to ensure that the horticultural elements of cemetery plot areas, fine lawns, meadows and plantings reflect the honor bestowed upon those who served. These funds will be used to install a new irrigation system at Ardennes American Cemetery.

**Official Reception and Representation Expenses**

The Commission requests \$15,000 for official reception and representation expenses in FY 2025. This is the same amount funded in FY 2023. A Representation Fund line item of \$15,000 will continue to support ABMC’s worldwide commemorative mission.

**Statement of Increases and Decreases by Object Classification**

**FY 2025 Budget Request**

(\$ in thousands)

<b>Object Class</b>	<b>FY 2023 Appropriation</b>	<b>FY 2024 Request</b>	<b>FY 2025 Request</b>
Personnel Compensation	27,760	30,265	33,003
Personnel Benefits	14,766	15,363	16,854
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Supplies & Materials	4,091	6,046	3,193
Equipment	1,746	2,130	1,240
Land & Structures	280	47,050	1,750
<b>TOTAL</b>	<b>87,500</b>	<b>158,630</b>	<b>89,520</b>

The following narrative describes the increases and decreases by budget object classification.

*Personnel Compensation* - The Commission requests \$33,003,000. This funding will support a 528 FTE employment level, including allowances authorized for the Commission’s U.S. employees and Foreign National workforce. This request includes funding for a 2.0 percent pay increase for U.S. employees and Local National workforce.

*Personnel Benefits and Benefits for Former Personnel* - This \$17,299,000 request includes funding benefits for employees worldwide such as health insurance, social security, and other allowances authorized for the Commission’s U.S. employees and Local National workforce.

*Travel and Transportation of Persons* – This line item supports travel and transportation requirements for U.S. and Local National workers, U.S. employees and dependents traveling on permanent change of station, U.S. student dependents traveling to or from school, and travel by the Commissioners appointed by the President, who are charged with oversight of Commission operations. Travel will be reduced to mission essential travel only.

*Transportation of Things* - This budget request is \$475,000 for the transportation of supplies, materials, spare parts, vehicles and equipment used in the operation, maintenance, and repair of ABMC facilities and for the transportation of household goods in connection with permanent change of station.

*Rent, Communications, and Utilities* - The Commission requests \$6,631,000 for office space rent; water, gas and electricity; horticulture equipment rental; and postal, telephone, and internet services.

*Printing and Reproduction* – Printing cemetery booklets, visitor brochures, photographs, general information pamphlets, and reports will be reduced to minimal levels.

*Other Services* - The Commission requests \$25,359,000 for other contractual services, which consist of engineering and technical services; professional support services; horticulture contracts; operation, maintenance, and repair of equipment; information technology services; interagency service agreements (such as payments to the Department of State for ICASS, CSCS and MCS programs); maintenance and repair of vehicles; and employee training. These funds also support the Commission's Maintenance and Infrastructure Program requirements. This request includes \$15,000 (not to exceed) for official reception and representation expenses.

*Supplies and Materials* – The \$3,193,000 request would provide funding for mission essential level horticulture parts and supplies, visitor center supplies, day-to-day supplies for the cemeteries, and general office supplies and subscriptions.

*Equipment* - The Commission requests \$1,240,000 to fund the cemetery and horticulture replacement equipment program, vehicles, office and information technology equipment.

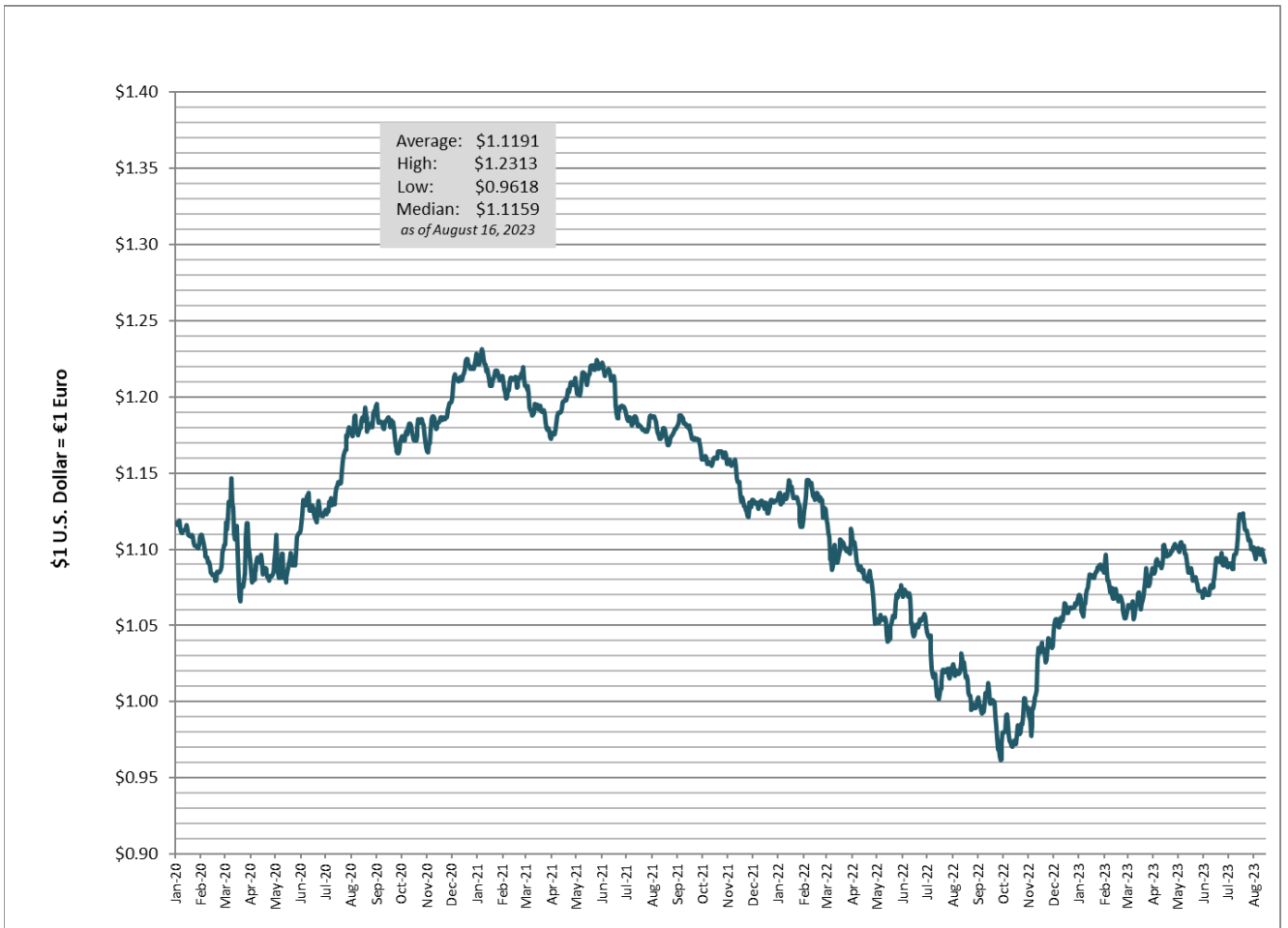
*Land and Structures* - The request of \$1,750,000 will fund the mix of Maintenance and Infrastructure program requirements. This request is reflected in the ABMC projects for landscaping, renovation, and interpretation efforts detailed in Part 3 below.

## Foreign Currency Fluctuations Account

The FCFA addresses exchange rate imbalances between the U.S. Dollar, the European Euro, and other foreign currencies. Due to the current rates of exchange, the budget rate used by ABMC, and unobligated balances in the FCFA, ABMC is not anticipating new funding requirements in FY 2025.

The Commission is requesting to continue the “such sums as may be necessary” language. If the exchange rates at the time of expenditure are above €1 euro = \$1.00 dollar, then funds are transferred from the FCFA to Salaries and Expenses. Under the “such sums as may be necessary” language, if a need arises where the amounts held in the accounts prove to be insufficient the Commission will submit adjusted estimates.

### Foreign Currency Exchange Rate Trend



**PART 3: MAINTENANCE AND INFRASTRUCTURE PROGRAM - 7 YEAR PROJECT PLAN**

(\$ in thousands)

**Maintenance and Infrastructure Program - 7 Year Project Plan (FY 2025-2031)**

<b>Program</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>	<b>FY 2029</b>	<b>FY 2030</b>	<b>FY 2031</b>
Engineering	390	3,268	4,982	2,271	1,782	374	7,516
Interpretation	180	1,081	960	1,884	1,104	887	978
<i>Education and Outreach</i>	-	360	360	384	384	420	420
<i>Historical Services</i>	-	163	-	-	-	167	-
<i>Visitor Services and Interpretation</i>	180	480	600	1,500	720	300	480
<i>Public Affairs</i>	-	78	-	-	-	-	78
Horticulture	1,450	3,190	2,600	3,970	225	4,860	180
Security	-	600	-	-	2,400	1,800	-
Information Technology	-	845	1,481	1,124	3,595	2,970	820
Cybersecurity	-	660	-	-	726	-	-
<b>TOTAL</b>	<b>2,020</b>	<b>9,644</b>	<b>10,023</b>	<b>9,249</b>	<b>9,832</b>	<b>10,891</b>	<b>9,494</b>

**ABMC FY 2025 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	Aisne-Marne American Cemetery	Construction – Improvements/Renovations	Replace Slate Roofs, Gutters, Downspouts (AMAC Visitor Bldg. & Quarters)	\$300
Engineering	Luxembourg American Cemetery	Major Repairs And Renovations	Repoint Chapel Joints and Clean Facade	\$90
				<b>\$390</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Sicily-Rome American Cemetery	Exhibits	Redesign exhibits	\$180
				<b>\$180</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	Ardennes American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$1,450
				<b>\$1,450</b>

**TOTAL FY 2025** **\$2,020**



**ABMC FY 2026 Project List**

*in thousands \$*

<b>Program</b>	<b>Location</b>	<b>Project Type</b>	<b>Project Name</b>	<b>Estimate</b>
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Renovate Roads, Pathways, Borderstones & Storm Drainage	\$600
Engineering	Netherlands American Cemetery	Major Repairs And Renovations	Clean Exterior of Tower	\$420
Engineering	Netherlands American Cemetery	Construction – Improvements/Renovations	Replace Stones at Wall of the Missing	\$48
Engineering	Honolulu Memorial	Major Repairs And Renovations	Clean Memorial Stonework	\$210
Engineering	Somme American Cemetery	Major Repairs And Renovations	Repair/Replace Aggregate Concrete & Borders	\$120
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY26 request	\$610
Engineering	Henri-Chapelle American Cemetery	Major Repairs And Renovations	Replacement of Entry Court Silex Tiles with New Material	\$1,200
Engineering	North Africa American Cemetery	Major Repairs And Renovations	Replace/Repair Memorial Court Limestone Pillars	\$60
				<b>\$3,268</b>

<b>Program</b>	<b>Location</b>	<b>Project Type</b>	<b>Project Name</b>	<b>Estimate</b>
Historical Services	HQ	Professional Services	Education Program	\$360
Historical Services	OO	Studies, Analyses, And Evaluations	Collections Conservation Treatment	\$120
Historical Services	HQ	Additions to Permanent Collection	Permanent Collection	\$43
				<b>\$523</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Sicily-Rome American Cemetery	Exhibits	Exhibit Fabrication	\$480
				<b>\$480</b>

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				<b>\$78</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	OO	Studies, Analyses, And Evaluations	Study/Design Drainage & Irrigation Systems	\$240
Horticulture	Sicily-Rome American Cemetery	Major Repairs And Renovations	Waterproof Reflection Pond	\$200
Horticulture	Henri-Chapelle American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$1,800
Horticulture	Lorraine American Cemetery	Drainage and Irrigation	Rehabilitate Deep Well	\$450
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Areas Phase 1	\$500
				<b>\$3,190</b>

Program	Location	Project Type	Project Name	Estimate
Security	Manila American Cemetery	Construction – New	Main entry vehicle screening feature	\$600
				<b>\$600</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	OO	Equipment	Annual IT Lifecycle Hardware Replacement	\$240
Information Technology	HQ	Records Management	Records Management Digitization - Survey, Processing, Digitization, and Storage of Non-Record Historic Documents	\$180
Information Technology	HQ	Equipment	Establish a lifecycle hardware replacement for the network appliances - Part 2	\$425
				<b>\$845</b>

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Cybersecurity Program	\$660
				<b>\$660</b>

**TOTAL FY 2026** **\$9,644**

**ABMC FY 2027 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	Netherlands American Cemetery	Construction – Improvements/Renovations	Resurface Asphalt Service Paths	\$750
Engineering	Sicily-Rome American Cemetery	Major Repairs And Renovations	Refinish Stone Sculptures and Map Room Mosaic	\$180
Engineering	Cambridge American Cemetery	Major Repairs And Renovations	Renovate Field of Honor Pathways & Renovate/Repave Visitor Parking Lot & Sidewalks	\$1,380
Engineering	Florence American Cemetery	Major Repairs And Renovations	Repair/Repoint Entrance, Bridge & Memorial Stonework	\$350
Engineering	Epinal American Cemetery	Major Repairs And Renovations	Replace asphalt around monument	\$840
Engineering	Lafayette Escadrille Memorial Cemetery	Construction – Improvements/Renovations	Renovate Pathways	\$720
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY27 request	\$762
				<b>\$4,982</b>

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Professional Services	Education Program	\$360
				<b>\$360</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Chateau-Thierry Monument	Exhibits	Rehab/Upgrades Exhibits	\$600
				<b>\$600</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	Luxembourg American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$2,100
Horticulture	Manila American Cemetery	Plot Leveling	Re-level Plot Areas Phase 2	\$500
				<b>\$2,600</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	HQ	IT Support Services	Resolve unstable electricity supply to network equipment	\$900
Information Technology	HQ	IT Support Services	Continue to mature and expand a centralized and engaging platform (Phase 1)	\$581
				<b>\$1,481</b>

**TOTAL FY 2027**

**\$10,023**

**ABMC FY 2028 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	Chateau-Thierry Monument	Major Repairs And Renovations	Repave Entrance Road	\$960
Engineering	Luxembourg American Cemetery	Construction – Improvements/Renovations	Remodel VC Administrative Office	\$300
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Renovate Assistant Superintendents Quarters	\$180
Engineering	Florence American Cemetery	Construction – Improvements/Renovations	Replace Quarters' Entryway Stone & Curbing	\$96
Engineering	Netherlands American Cemetery	Construction – Improvements/Renovations	Extend Garages at Quarters	\$96
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY28 Request	\$639
				<b>\$2,271</b>

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Professional Services	Education Program	\$384
				<b>\$384</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Mardasson Monument	A&E Services	Mardasson Master Plan and Study	\$900
Visitor Services & Interpretation	Manila American Cemetery	Exhibits	Rehab/Upgrades Exhibits	\$600
				<b>\$1,500</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	Cemeteries	Landscaping	Remove and Replace Infected Trees	\$60
Horticulture	Lorraine American Cemetery	Landscaping	Replace Perimeter Hedge	\$250
Horticulture	Flanders Field American Cemetery	Plot Leveling	Relevel and Replace Turf	\$200
Horticulture	Lafayette Escadrille Memorial Cemetery	Landscaping	Sooty Bark Disease	\$200
Horticulture	Ardennes American Cemetery	Drainage and Irrigation	Terenvi Drainage System	\$200
Horticulture	Netherlands American Cemetery	Plot Leveling	Relevel and Replace Turf	\$60
Horticulture	Lorraine American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$3,000
				<b>\$3,970</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	OO	Records Management	Records Management Digitization - Identification, Cataloging, Digitization, and Rehousing of Non-Record Archives Including Historic Documents	\$420
Information Technology	HQ	IT Support Services	Continue to mature and expand a centralized and engaging platform (Phase 2)	\$704
				<b>\$1,124</b>

**TOTAL FY 2028**

**\$9,249**

**ABMC FY 2029 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	Montsec American Monument	Construction – Improvements/Renovations	Connect to City Potable Water	\$350
Engineering	HQ	IT Support Services	Procure Integrated Management System Phase 2	\$300
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY29 Request	\$1,132
				<b>\$1,782</b>

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Professional Services	Education Program	\$384
				<b>\$384</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Normandy American Cemetery	Exhibits	Replace/Improve NVC Interpretive Film	\$720
				<b>\$720</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	Sicily-Rome American Cemetery	Landscaping	Woodland Replant	\$150
Horticulture	North Africa American Cemetery	Drainage and Irrigation	pH Correction Systems	\$75
				<b>\$225</b>



Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	CCTV survey, procurement, and installation of appropriate real-time monitoring system for all overseas locations (Phase 1)	\$2,400
				<b>\$2,400</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	OO	IT Support Services	Improve Wi-Fi Service and Network Capabilities in Cemeteries (Phase 1)	\$3,000
Information Technology	HQ	IT Support Services	Deploy a new PMO Management System using modern technologies	\$420
Information Technology	HQ	Equipment	IT Lifecycle Hardware Replacement (Printers)	\$175
				<b>\$3,595</b>

Program	Location	Project Type	Project Name	Estimate
Cybersecurity	HQ	IT Support Services	Cybersecurity Program	\$726
				<b>\$726</b>

**TOTAL FY 2029** **\$9,832**

**ABMC FY 2030 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY30 Request	\$374
				<b>\$374</b>

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Professional Services	Education Program	\$420
Historical Services	HQ	Additions to Permanent Collection	Permanent Collection	\$47
Historical Services	OO	Studies, Analyses, And Evaluations	Collections Conservation Treatment	\$120
				<b>\$587</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Cabanatuan American Memorial	Exhibits	Design/Install Exhibits at Visitor Building	\$300
				<b>\$300</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	OO	Studies, Analyses, And Evaluations	Study/Design Drainage & Irrigation Systems	\$120
Horticulture	Normandy American Cemetery	Drainage and Irrigation	Install New Irrigation System	\$4,740
				<b>\$4,860</b>

Program	Location	Project Type	Project Name	Estimate
Security	OO	Equipment	Multi-Site ATRP Upgrades	\$1,800
				<b>\$1,800</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	OO	Equipment	Annual IT Lifecycle Hardware Replacement	\$300
Information Technology	HQ	IT Support Services	ABMC Enterprise IT 3.0 (Phase I)	\$2,400
Information Technology	HQ	Equipment	IT Lifecycle Hardware Replacement - Monitors	\$270
				<b>\$2,970</b>

**TOTAL FY 2030** **\$10,891**

**ABMC FY 2031 Project List**

*in thousands \$*

Program	Location	Project Type	Project Name	Estimate
Engineering	Manila American Cemetery	Major Repairs And Renovations	Replace chainlink fence on the property limit with a concrete wall.	\$2,400
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Renovate Superintendents Quarters	\$180
Engineering	Lorraine American Cemetery	Construction – Improvements/Renovations	Replace Perimeter Fenceline & Gates	\$240
Engineering	Henri-Chapelle American Cemetery	Construction – Improvements/Renovations	Quarters Renovation, Access road and redesign area between public parking and service area.	\$1,800
Engineering	OO	A&E Services	Design Funding (15% and P&D) - FY31 Request	\$736
Engineering	Cambridge American Cemetery	Construction – Improvements/Renovations	Rebuild Service Area	\$2,160
				<b>\$7,516</b>

Program	Location	Project Type	Project Name	Estimate
Historical Services	HQ	Professional Services	Education Program	\$420
				<b>\$420</b>

Program	Location	Project Type	Project Name	Estimate
Visitor Services & Interpretation	Meuse-Argonne American Cemetery	Exhibits	Rehab/Upgrades Exhibits	\$480
				<b>\$480</b>

Program	Location	Project Type	Project Name	Estimate
Public Affairs	HQ	Professional Services	ABMC Orientation and Outreach Program	\$78
				<b>\$78</b>

Program	Location	Project Type	Project Name	Estimate
Horticulture	Cemeteries	Landscaping	Remove and Replace Infected Trees	\$60
Horticulture	OO	Studies, Analyses, And Evaluations	Study/Design Drainage & Irrigation Systems	\$120
				<b>\$180</b>

Program	Location	Project Type	Project Name	Estimate
Information Technology	OO	Records Management	Records Management Digitization - Identification, Cataloging, Digitization, and Rehousing of Non-Record Archives Including Historic Documents	\$180
Information Technology	HQ	IT Support Services	Continue to mature and expand a centralized and engaging platform (Phase 3)	\$640
				<b>\$820</b>

**TOTAL FY 2031** **\$9,494**