

UNIFORMED SERVICES UNIVERSITY  
OF THE HEALTH SCIENCES

# PRESIDENTIAL INVESTITURE CEREMONY

November 30, 2022







THE INVESTITURE OF

*Dr. Jonathan Woodson*

AS THE SEVENTH PRESIDENT  
OF THE

UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

November 30, 2022

Charles L. Rice Hall

Uniformed Services University of the Health Sciences

Bethesda, Maryland

## **PRESIDENTIAL INVESTITURE**

An investiture is an academic ceremony steeped in tradition and protocol, symbolizing the pursuit of knowledge in higher education. The ceremony itself is defined as “the formal transference of authority in a high office.” The presidential investiture includes an academic procession of USU’s faculty and staff as well as delegates from other colleges and universities.

Participants in the processional wear colorful academic regalia representing their own institutions. The event also includes musical interludes along with greetings from members of the University, the higher education community, government and other honored guests.

# **INVESTITURE CEREMONY**

## **MUSICAL PRELUDE**

U.S. Army Band - "Pershing's Own"

## **PROCESSIONAL**

Mace Bearer  
Delegates of Colleges and Universities  
Faculty Marshals  
Faculty and Administration of the University

Investiture Ceremony Guests  
Board of Regents  
The President

## **NATIONAL ANTHEM**

U.S. Army Band - "Pershing's Own"

## **INVOCATION**

Lieutenant Commander Anthony Kaniaru, U.S. Navy, USU Chaplain

## **WELCOME**

Dr. Dale Smith, Professor Emeritus, USU

## **POETRY READING**

2LT Cedric Fry, U.S. Army, USU School of Medicine Class of 2024

## **GREETINGS**

### **BOARD OF REGENTS**

Dr. Nancy Dickey, Chair

### **UNDER SECRETARY OF DEFENSE**

Hon. Gilbert Cisneros, Jr., Under Secretary of Defense for Personnel and Readiness

### **ASSISTANT SECRETARY OF DEFENSE**

Ms. Seileen Mullen, Acting Assistant Secretary of Defense for Health Affairs

### **LAMP OF KNOWLEDGE LIGHTING**

LCDR Shantel Davis, NC, USN, USU Graduate School of Nursing Class of 2024

STUDENTS

Ms. Rama Atitkar, USU PhD Candidate (Emerging Infectious Diseases)

FACULTY

Dr. Ernest Lockrow, USU Faculty Senate Past-President

STAFF

Dr. Pearlette Pullen, Chief, USU Employee & Work Force Relations

ALUMNI

Dr. Leon Moores, Class of 1990, President, USU Alumni Association

**MUSICAL INTERLUDE**

2LT Jackson Watkins, USU School of Medicine Class of 2024

**INVESTITURE GUEST SPEAKER**

Dr. Charles L. Rice, USU President Emeritus

**PRESENTATION OF CHAIN OF OFFICE AND PRESIDENTIAL MEDALLION**

**INVESTITURE OF THE PRESIDENT**

Dr. Nancy Dickey

**INVESTITURE ADDRESS**

Dr. Jonathan Woodson, USU President

**ALMA MATER**

USU Dermatones and Apollo Society

**CLOSING REMARKS**

Dr. Dale Smith

**RECESSIONAL**

# Jonathan Woodson, MD, MSS, FACS

## SEVENTH PRESIDENT OF THE UNIFORMED SERVICES UNIVERSITY *of the* HEALTH SCIENCES

Dr. Jonathan Woodson is the seventh President of the Uniformed Services University of the Health Sciences (USU). As such, he is responsible for the academic, research and leadership mission of the university, which includes a combined total of more than 2,500 students in the F. Edward Hébert School of Medicine and its associated graduate programs in the biomedical sciences and public health, the Daniel K. Inouye Graduate School of Nursing, the university's Postgraduate Dental College, and the College of Allied Health Sciences. Through its graduate and undergraduate programs, the University has more than 11,500 alumni, many of whom serve the nation as uniformed health providers or civilian scientists. Dr. Woodson also oversees more than 15 research centers and the Armed Forces Radiobiology Research Institute (AFRRI).

Prior to his current position, Dr. Woodson was a Lars Anderson Professor in Management and Professor of the Practice at Boston University's (BU) Questrom School of Business. He holds joint appointments as professor of Surgery at the School of Medicine and



professor of Health Law, Policy and Management at the School of Public Health. He established and led the BU university-wide Institute for Health System Innovation and Policy.

From 2010–2016, Dr. Woodson was Assistant Secretary of Defense for Health Affairs and Director of the Tricare Management Activity in the United States Department of Defense (DoD). He was the principal advisor to the Secretary of Defense for all health and force health protection-related issues and ensured the effective

execution of the DoD medical mission. He exercised authority, direction and control over the Defense Health Agency, USU, AFRRI Defense Center of Excellence for Psychological Health and Traumatic Brain Injury, and the Tricare Health Plan serving 9.5 million beneficiaries.

Before his appointment to the DoD by President Obama in 2010, Dr. Woodson was a professor of Surgery and Associate Dean for Students, Diversity, and Multicultural Affairs and senior attending vascular surgeon at Boston Medical Center. In 2016, he was appointed as a member of the USU Board of Regents and later served as its chair.

Dr. Woodson retired at the rank of Major General, United States Army Reserve, and as Commander of the United States Army Reserve Medical Command, Pinellas Park, Florida in June 2022 after 36 years of service. His military deployments include Saudi Arabia for Operation Desert Storm, Kosovo, and Operation Enduring Freedom and Operation Iraqi Freedom. He is a former senior medical officer with the National Disaster Management System, through which he responded to the September 11, 2001, attack on the World Trade Center.

Dr. Woodson is a graduate of the City College of New York and the New York University School of Medicine. He received his postgraduate medical education at Massachusetts General Hospital, Harvard Medical School, and completed residency training in internal medicine, as well as general and vascular surgery. He is board-certified in internal medicine, general surgery, vascular surgery, and critical care surgery. He also holds a master's degree in strategic studies (concentration in strategic leadership) from the United States Army War College. In 1992, he was awarded a research fellowship at the Association of American Medical Colleges Health Services Research Institute.



## CHAINS OF THE OFFICE & PRESIDENTIAL MEDALLION

For centuries, ceremonial Chains of the Office have honored the highest officials of educational institutions. Following in this tradition, college and university presidents wear specially designed chains and medallions as part of the pomp and ceremony at official public celebrations such as the inauguration of a new president. During the investiture ceremony, the chain and medallion are placed around the president's neck to represent the yoke of responsibility for the welfare of the

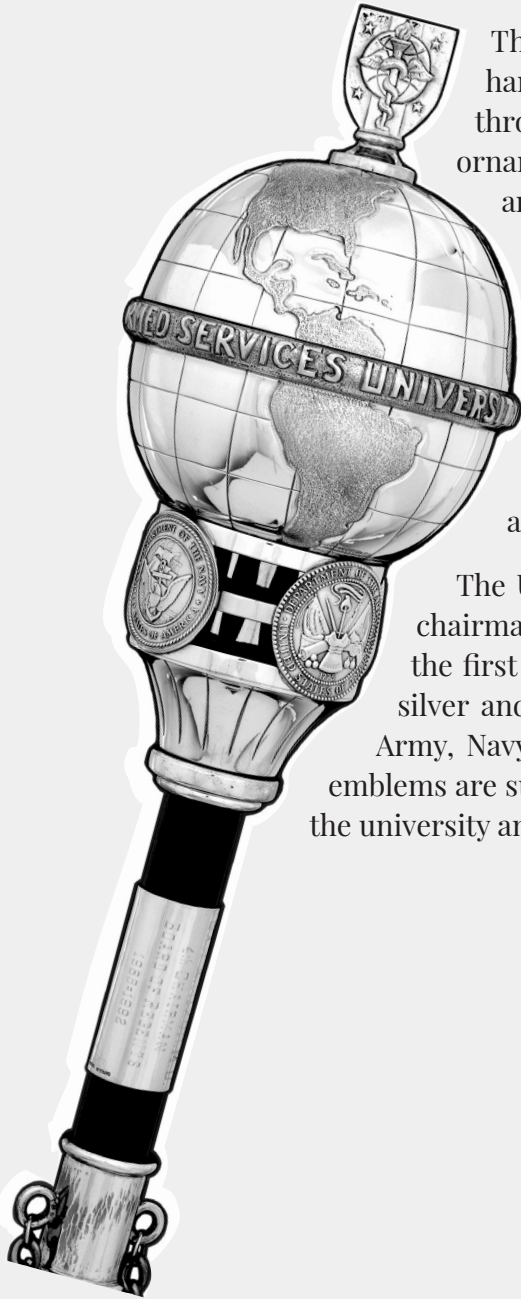
institution. The president will thereafter wear the chain and medallion at all academic convocations, commencements and other ceremonial events requiring academic regalia. The Uniformed Services University of the Health Sciences presidential chain and medallion are forged in bronze and include a cast of the seal of the University with the year of founding, 1972. Along the chain are curved bronze banners with the names of each of USU's president, including its seventh, Dr. Jonathan Woodson.



## THE MACE

The mace was a weapon of war originating with the loaded club and stone hammer of primitive man. Although it continued to be used as a weapon through the Middle Ages, during this period it also became symbolic as an ornament representing power. Sergeants-at-Arms, who were guards of kings and other high officials, carried a mace to protect their monarch during processions. By the 14th century, the mace had become more ceremonial in use and was decorated with jewels and precious metals, losing its war-club appearance. Three hundred years later, the mace was used solely as a symbol of authority. The mace is used during sessions of legislative assemblies such as the U.S. House of Representatives, where it is placed to the right of the Speaker. More frequently, maces are seen at university commencements and convocations, exemplifying knowledge as power.

The USU mace was a glorious gift from the Honorable Sam Nixon, MD, past chairman of the Board of Regents, and his wife, Elizabeth. The mace was used for the first time at the 1995 commencement ceremony. It is handcrafted in sterling silver and carries the seal of the university along with the emblems of the U.S. Army, Navy, Air Force and Public Health Service. The university seal and service emblems are superimposed on the earth's globe to symbolize the worldwide mission of the university and its graduates.



## **THE HISTORY OF ACADEMIC REGALIA**

Like most American universities, USU borrows academic regalia traditions from the earliest students at the oldest schools. Reaching back to the 12th century, medieval scholars wore cloaks with hoods because it was the simplest and most effective way to stay warm in the unheated stone buildings that functioned as the first scholarly venues. It is not certain if the ritual was a survival of ecclesiastical virtue or civilian fashion, but regular wearing of the gown, hood and cap persisted through the ages.

Moving into the 14th century, modest virtue forbade “excess in apparel” and universities like Oxford and Cambridge prescribed the wearing of long gowns as part of ordinary academic life. Though European universities wielded much control, even to the extent of minor details, there was great diversity among learning academies. In fact, American universities were the first to implement finite systems regulating cut, style, material and color assignment for academic regalia.

## **ACADEMIC REGALIA TODAY**

### **THE HOOD**

Twenty-first century academic regalia have transcended their austere roots, particularly the hood, which is quite spectacular. At USU, the hood beautifully apposes school colors: purple and gold, lending color and vibrancy to commencement ceremonies. Velvet trim—green, blue, apricot, salmon pink or lilac—resides along the edge and varies according to individual fields of learning.

### **THE GOWN**

The master’s gown at USU is black and untrimmed with long, oblong sleeves, open at the wrist. The doctor’s gown—black like the master’s—has wide, bell-shaped sleeves and the front is faced with panels of velvet with three bars across each sleeve. The panels and crossbars are the colors agreeing with the binding or edging of the hood: green for medicine, apricot for nursing, lilac for dentistry, blue for doctorates of philosophy and salmon pink for graduates of public health. Faculty members participating in commencement exercises wear the university robe or the regalia of their alma mater. USU’s Acting President, Dr. William Roberts, wears the university’s gown.

### **THE CAP**

On the cap—in the shape of a square mortarboard or soft tam—hang tassels. These threads are fashioned to coordinate with the velvet trim of the hood and the paneling and crossbar of the doctor’s gown. As degrees are conferred, students often move their tassels from the right to the left side, symbolizing the accomplishment of one of life’s great milestones.

# MAJOR MILESTONES OF LAST 50 YEARS

1972

## F. EDWARD HÉBERT



F. Edward Hébert served in U.S. House of Representatives for 36 years under seven presidents from 1941–1977. When he took office, the country had not yet entered World War II. He never forgot the experience of seeing the Nation go to war unprepared and having to fight for time to build up its forces. From those lessons he dedicated himself to ensuring that the country would never let its defenses slip again. As chairman of the House Armed Services Committee he led the drafting of legislation for the creation of the Uniformed Services University, which he had been advocating for many years.

1974

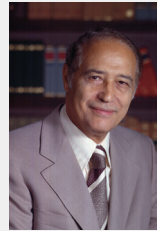
## USU IS ESTABLISHED BY CONGRESS



On September 21, President Nixon signed the Uniformed Services Health Professionals Revitalization Act of 1971. A component of the legislation directed the Defense Secretary to establish a Defense Department medical school.

1975

## ANTHONY R. CURRERI, M.D. BECOMES FIRST PRESIDENT OF USU



Appointed by the board of regents, It was his job to bring together a faculty, develop a curriculum and work out a plan for admission of students. He left shortly after the charter class was admitted in the fall of 1976.

## ADMINISTRATIVE OFFICES ARE ESTABLISHED



The school's administrative offices are established on the third floor of a small office building in downtown Bethesda above the Peoples Drug Store and a branch of the State National Bank. The small location provides the school's first administrative office space.

1976

**CHARTER CLASS IS FORMED**



The charter medical school class begins courses at the Armed Forces Institute of Pathology in Washington, D.C., while construction of the new campus is finished.

1978

**CAMPUS CONSTRUCTION IS COMPLETED**



Legislation dictated the university be located within 25 miles of the District of Columbia. Twelve potential sites were selected, ultimately settling on 100 acres at the National Naval Medical Center. Architectural plans included buildings A through D. Their designs won awards from the American Institute of Architects and the Department of Defense.

1979

**INAUGURAL FIELD EXERCISE**



The first field scenario was based on an exercise from the Army Medical Department Basic Officers Course. The three-day event was held at Camp Bullis in San Antonio, with support from faculty and NCOs at the Academy of Health Sciences (AHS) Fort Sam Houston. The following year the exercise would be named "Operation Bushmaster."

1980

**FIRST COHORT GRADUATES FROM THE MEDICAL SCHOOL**



32 students made up the first graduating class.

1983

**HENRY M. JACKSON FOUNDATION IS ESTABLISHED**



Originally named the Foundation for the Advancement of Military Medicine, its mission is to support research and education at the university and throughout the military. It carries out these initiatives by establishing cooperative agreements, serving as an interchange between military and civilian medical personnel, and encouraging the participation of the medical sciences in its work for the benefit of military and civilian medicine alike.

1983

**THE FIRST RESEARCH CENTER IS ESTABLISHED**



The university is the academic hub supporting and advancing medicine and health for U.S. forces. The centers conduct research, training, and education to deliver knowledge and products on specific gaps within the Military Health System (MHS) and on behalf of the nation. The first of these centers was the Center for Disaster Medicine (later renamed the National Center for Disaster Medicine and Public Health). It focuses on the nation's preparedness for disaster and catastrophic events as it relates to health.

1993

**THE DANIEL K. INOUE GRADUATE SCHOOL OF NURSING IS ESTABLISHED**



The school was founded in response to the growing shortage of independent nurse practitioners, clinical specialists, and other registered nurses with advanced graduate training. The school expanded a decade later to include a Doctorate in Nursing Science.

2008

**BUILDING E IS COMPLETED**



The university's newest building houses the Daniel K. Inouye Graduate School of Nursing.

2010

POSTGRADUATE DENTAL COLLEGE IS ESTABLISHED

DENTAL



Uniformed Services University

The college arose from the services to provide a Master of Science in Oral Biology, with the degree leading to the publication of research. However, its larger aim is to improve the quality of clinicians' practice with a sound research background, resulting in better, cost-effective treatment and innovative solutions to care. Headquartered at Joint Base San Antonio in Houston, the program provides a means to share curriculum, best practices, and accreditation preparation between the services. In addition, faculty and students receive university support – including faculty appointments, faculty development training, and support services such as the Learning Resource Center.

2014

ENLISTED TO MEDICAL DEGREE PREPARATORY PROGRAM LAUNCHES



The Pre-Medical Undergraduate Certificate is a one-year undergraduate program offered to enlisted members of the U.S. military to complete undergraduate pre-medical admissions requirements at George Mason University.

2016

COLLEGE OF ALLIED HEALTH SCIENCES IS ESTABLISHED

ALLIED HEALTH



Uniformed Services University

The college serves as the accrediting body for the Defense Health Agency's Tri-Service Medical Education and Training Campus, which trains the services, medics, corpsmen, and technicians. By awarding college credits to their coursework, students are more competitive for promotion and marketable in the civilian sector, with the opportunity to complete a degree awarded by USU.

2022

USU CELEBRATES 50TH ANNIVERSARY

50<sup>TH</sup>  
1972 2022  
ANNIVERSARY



Uniformed Services University

USU celebrated the 50th anniversary of its founding. The university, which now boasts more than 11,000 alumni, started originally with the School of Medicine and just 32 students. Over the years, the University has grown into a valuable national asset, with four schools that provide thousands of students uniquely educated to care for our nation's service members on and off the battlefield, as well as a hub for groundbreaking research dedicated to military readiness. 2022 was a year dedicated to recognizing the University's remarkable growth and its many unique attributes to the Military Health System over the last five decades.

# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

## III HISTORY AND OVERVIEW IV

The Uniformed Services University of the Health Sciences was established by an act of Congress on September 21, 1972 as the nation's only federal health sciences university. Our comprehensive, forward-thinking curriculum melds the study of basic science, innovative research, leadership training, and clinical practice in both traditional and challenging environments to ensure students leave USU ready to tackle even the toughest medical and public health challenges both at home and abroad. This signature blend of education and training distinguishes USU as a leader among institutions of learning.

The university story really begins decades earlier than our founding.

As the dust was settling on the battlefields of Okinawa and the American public was reveling in the fruits of victory, the Department of Defense acknowledged the end of World War II with the discharge of more than 10 million men and women. This exodus had vast implications for the Military Health System because included in the turnover were many physicians who – having met their civic responsibilities – returned to their public and private practices. This massive departure left the armed forces with a dwindling medical corps.

Immediately following the war, policy leaders in Congress and the Defense Department discussed the establishment of a federally run medical school. They debated the merits of educating soldiers and sailors in the practice of medicine. Opposition was quick to point out the long lead time to organize such

an academy, and there was of course, the matter of cost. It would require considerable funding to see this idea to fruition. On the other hand, the Services needed career physicians.

Discourse continued intermittently for years, but action did not ensue until President Nixon called for an end to the draft in 1970. The military could no longer rely on conscripts to provide medical care to our nation's soldiers and their families. The imminent end of a reliable supply of physicians in the uniformed services resulted in a renewed focus on the future of military medicine. And at the forefront was a leading politician from Louisiana. Congressman F. Edward Hébert heavily championed what he called a “West Point for doctors”. At the proposed Uniformed Services University of the Health Sciences, scholars would receive unparalleled education in the health sciences while the nation gained a strong cadre of career medical officers.

Congressman Hébert lobbied tirelessly for a military medical school and before long, the Uniformed Services University began to receive favorable attention from powerful decision-makers. One such proponent, Secretary of Defense Melvin Laird, realized a federally-run medical school could be an important and powerful adjunct to newly adopted measures calling for military scholarship programs. He used the weight of his charge to rally support and received the backing of many influential congressional leaders. Legislation to create USU was passed by Congress, and President Nixon signed the university into law on September 21, 1972.

Founding members began the daunting task of actualizing the university. The first order of business was to ensure USU was a center of academic and scientific excellence. Selection of students and faculty would reflect this posture. Both would be competitively chosen and only the most qualified applicants – civilian and uniformed – would be considered. The curriculum would be grounded in educational and scientific rigor, the learning environment would harness collegiality and peer review, and above all else, there would be a commitment to high standards of medical professionalism. This framework established Uniformed Services University as a traditional medical school with a clear focus on the unique requirements of military medicine.

The university's Board of Regents – 15 members appointed by the President of the United States, and who served as an advisory committee – selected a formidable leader to espouse the USU vision and successfully carry out its mission. Dr. Anthony Curreri augmented his experience as a military officer and physician to become the first president of the university on Jan. 7, 1974.

Curreri and staff began supporting the vision, but in humble surroundings. They occupied the third floor of a small office building in downtown Bethesda, Maryland. Residing on the ground level was a Peoples Drug Store and a branch of the State National Bank. For nearly three years, 6917 Arlington Rd. was home to USU pioneers. The modest facility and other temporary sites served as the first classrooms and laboratories as well as office space for faculty, staff, and administrative personnel.

Of course, these provisions would not be able to meet the needs of a growing medical academy for much

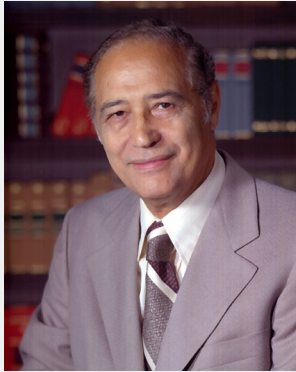
longer, so in 1973 the Board of Regents appointed a site selection committee to survey various tracts by ground and helicopter transportation. Several areas were considered but in the end, USU's permanent home now spans 100 acres of wooded land on the grounds of the now-Naval Support Activity Bethesda, just three miles from Washington, DC, adjacent to the Walter Reed National Military Medical Center, across the street from the National Institutes of Health, in the hub of a bustling science community. This central location grants faculty and students singular opportunities to work alongside renowned clinicians and scientists in the nation's top medical treatment facilities and laboratories.

At their new student home, the first class of 32 sworn officers paved the road for thousands to follow, and as the numbers grew, so too did the scope of the university mission; most notably, to include the Daniel K. Inouye Graduate School of Nursing, the Postgraduate Dental College, and the College of Allied Health Sciences, which use international perspectives on leadership, education, and research, while simultaneously equipping the Military Health System with a corps of advanced practice nurses, dentists, medics and corpsmen uniquely skilled to take on a diverse range of challenges and succeed in any environment.

As USU moves into the future, the unfolding story will remain a tale of a continually changing university, but with ideals standing the test of time. Even as USU evolves to meet the needs of a rapidly changing world, through time the people of this academic health center remain the same. And it is their commitment to excellence in military medicine and public health that makes USU a very special place.

# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

## PAST PRESIDENT



**ANTHONY R. CURRERI**  
1974 to 1976



In 1974, this internationally known thoracic surgeon and oncologist took a three-year leave of absence from the University of Wisconsin to become the first president of the Uniformed Services University. In the Capital region, he was physician to some of the Nation's foremost political names, including the House Speaker, Sam Rayburn.

Curreri was born on September 18, 1909, in Brooklyn, New York. He took a Bachelor of Arts degree, a Master of Arts degree, and a Doctor of Medicine degree at the University of Wisconsin. During the following two years, Dr. Curreri interned at Columbia and Children's Hospitals, both in Milwaukee. He then practiced general medicine at Isle Royale, Michigan before returning to the University of Wisconsin Hospitals. He remained with the University of Wisconsin system until he joined USU.

Curreri served in the US Army Reserve from 1936 to 1939 as a First Lieutenant; the Wisconsin National Guard from 1939 to 1944 as a Captain; and the US Army Reserve again from 1945 to 1958, advancing from Major to Colonel. He was a mobilization designee in Surgery, US Army, from 1953 to 1970. Duty included time in both the Korean and Vietnam conflicts.

In 1973, Dr. Curreri was appointed to the USU Board of Regents. In January, 1974, he relinquished the Vice Chancellor position at the University of Wisconsin to become the first president of USU. After the enrollment of the charter class at USU in 1976, he returned to the University of Wisconsin. He resumed his position as the Evan P. Halfaer Distinguished Professor of Surgery and was also appointed Associate Director of Education at the William S. Middleton Memorial Veterans Hospital in Madison.

Dr. Curreri was a member of 22 professional organizations, including the Society of Sigma Xi; four editorial and advisory boards; the Board of Thoracic Surgery (1959 to 1964); and the National Board of Directors of the American Cancer Society



(1952 to 1954). He served as president of the Society of Medical Consultants to the Armed Forces; the Wisconsin Surgical Society (1962 to 1963); and the Wisconsin Division of the American Cancer Society (1950 to 1952). He held consultative positions to four foreign universities and 22 US institutions, 13 with the Public Health Service; 3 with the Department of Defense; 4 with the American College of Surgeons; and 2 with the American Cancer Society. He was also a visiting professor of 16 American universities and schools. He received an honorary Doctor of Science degree from the Medical College of Wisconsin; the Outstanding Alumnus Award and the Distinguished Service Award from the University of Wisconsin; the Bronze Medal of the American Cancer Society; the Shahbanou of Iran Gold Medal; the Lila Motley Foundation Award; the Decoration of Commander to the Order of Merit of the Italian Republic; and so many other awards and honors that they are too numerous to list. Anthony R. Curreri died at the age of 69 on May 3, 1979, in Madison.

## UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES PAST PRESIDENT



DAVID PACKARD  
1976 to 1981

A former Deputy Secretary of Defense (1969 to 1971), co-founder of the Hewlett-Packard Company, and self-made multi-billionaire, David Packer acted as University president from 1976 to 1981. He was also chairman of the Board of Regents from 1973 to 1982.

David Packer was born in Pueblo, Colorado on September 7, 1912. Packard enrolled at Stanford University in 1930 where he did well academically. He was elected to Phi Beta Kappa, and perhaps most notably, selected by the now-legendary educator Fred Terman to take a graduate course in radio engineering. Packard was the first undergraduate to be invited to take this graduate offering. Packard finished school at Stanford, the first time, in the spring of 1934, with a Bachelor's Degree. He then took some fall quarter courses at the University of Colorado at Boulder before reporting for work. This employment began in February 1935 at the General Electric Company (GE) in Schenectady, New York. It was here that he became convinced that his "management by walking around" was a sound management concept.



David Packard left GE in August of 1938, returning to Stanford to acquire a second degree in electrical engineering. He and his wife rented a house at 367 Addison Avenue in Palo Alto. It was in the garage at the back of this house that Packard and William R. Hewlett, with capital of \$538, began part-time work in 1938. In January of the next year, a partnership between Packard and Hewlett was formed. A coin toss decided the name of the company. In 1989, the garage was designated by the state of California as the birthplace of Silicon Valley.

Immensely successful as a businessman, Packard turned to public life in 1969. Following the election of Richard M. Nixon in 1968, the President appointed Melvin R. Laird as Secretary of Defense. Laird, in turn, chose David Packard to be his Deputy Secretary. It was a successful pairing. The Laird-Packard team, according to the Washington Press Corps, was the best leadership team in the history of the Pentagon.

Honors for Mr. Packard were many. They included The Medal of Freedom (the country's highest civilian award), the Grand Cross of Merit from the Republic of Germany, honorary degrees from six universities, including one from USU, and at USU a building and a lectureship named in his honor. He was director of several corporations and a member (and often the chairman) of many business, educational, environmental, and government associations and commissions. He served as Council of Directors Chairman of the Henry M. Jackson Foundation for the Advancement of Military Medicine from 1983 to 1991. David Packard died at the age of 83 in Palo Alto, California, on March 26, 1996.

## UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES PAST PRESIDENT



**JAY P. SANFORD**  
1981 to 1990



Dr. Jay P. Sanford was USU's third president and the first dean of the School of Medicine. He was an expert in infectious diseases, whose "Sanford Guide to Antimicrobial Therapy" is still one of the world's most widely read medical references. Dr. Sanford entered the Army in 1954 and served at the Walter Reed Army Institute of Research for two years before leaving active duty. He remained in the Army Reserve and retired as a Colonel as part of the 11th Special Forces Group (Airborne). He also briefly served in the U.S. Public Health Service.

Dr. Sanford began his academic career at Duke University before moving to the University of Texas Southwestern Medical School in Dallas, where he served on the Department of Medicine faculty and as chief of Infectious Diseases. He simultaneously served as chief of the bacteriology lab at Parkland Memorial Hospital in Dallas and established a cooperative program with Brooke Army Medical Center to train UTSWC students in disaster medicine. In 1975, he was selected to be the founding dean of the USU School of Medicine. Dr. Sanford was actively involved in the classroom and in-field exercises, and was often found rappelling down the side of Building A with students. He maintained close contact with students and faculty, creating an indelible bond and resulting in a fierce allegiance to him. During his professional career, Dr. Sanford received 35 appointments and consultantships, was affiliated with 27 professional societies and offices, held 15 editorial positions, presented at least 33 named visiting lectures, authored nearly 200 original manuscripts and reviews, created 147 textbook chapters, wrote or edited seven books, directed and produced three teaching films, and authored 39 editorials, book reviews and monographs. He served as President of both the American Board of Internal Medicine and the Infectious Diseases Society of America. He was a master in the American College of Physicians and a member of the National Academy of Sciences (Institute of Medicine). He had two lectureships, a Chair in Tropical Medicine, and the principal auditorium at USU named in his honor. Dr. Sanford passed away in October 1996 at the age of 68.

# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

## PAST PRESIDENT



**JAMES A. ZIMBLE**  
1991 to 2004



As a former US Navy Surgeon General, Dr. James Allen Zimble was selected in 1991 to be University President at USU. He was a part of the US Navy for 35 years.

James Zimble was born on October 12, 1933, in Philadelphia, Pennsylvania but was reared in Little Rock, Arkansas. In his preschool years, he decided he would be a doctor. At thirteen, he and his family relocated back to Philadelphia. In 1955, Zimble graduated from Franklin & Marshall College in Lancaster, PA with a Bachelor of Science degree. Also in 1955, he became a student at the University of Pennsylvania School of Medicine. After one year, he entered the Naval Reserve as an ensign and received, three years later, a Doctor of Medicine degree.

In 1959, Zimble interned for a year at the U.S. Naval Hospital at St. Albans, New York. He then trained in undersea medicine at the US Navy Deep Sea Diving, Submarine, & Nuclear Power Schools, and attended the Special Radiation Control & Health Physics course. As the submarine medical officer for commissioning crew of the USS John Marshall, he received his Submarine Medical Qualification. Dr. Zimble returned to St. Albans in 1963 for residency training in Obstetrics and Gynecology (OB/GYN). He completed this in 1966 and was assigned, from 1966 to 1970, to the OB/GYN staff at the Naval Hospital at Camp Pendleton, California. After a year and half spent hospitalized recovering from a motor vehicle accident, Zimble was on staff for two years at the US Naval Hospital in Philadelphia. Dr. Zimble was then sent to the Naval Hospital in Lemoore, California, where he was the Chief of OB/GYN and the Director of Clinical Service. He remained there from 1972 to 1976. From 1976 to 1978, he was assigned as Director of Clinical Services at the Naval Regional Medical Center in Long Beach, California. Following this, and until 1981, he was Commanding Officer of the Naval Regional Medical Center in Orlando, Florida.

In 1981, Dr. Zimble was promoted to flag rank and was sent to be “The Medical Officer” (TMO) of the US Marine Corps at their headquarters. In 1983, RADM Zimble became Fleet Surgeon and Medical Advisor to Supreme Allied Command, Atlantic Fleet. In 1986, RADM Zimble was appointed as the Deputy Assistant Secretary of Defense for Strategic Planning & Medical Program Management in the Office of the Assistant Secretary of Defense. Zimble was also the Executive Secretary of the Department’s Advisory Committee on Graduate Medical Education. In 1987, this “two star” was promoted to Vice Admiral and became Surgeon General of the Navy. In this role, Zimble was the principal medical advisor to the Department of the US Navy. He was responsible for developing and establishing overall Naval health care policies and priorities, contingency and wartime planning, and program development. This was in support of more than 2.8 million Navy and Marine Corps active duty and retired beneficiaries and their families.

Honors and awards for Dr. Zimble include an Honorary Doctor of Science Degree from the University of New York at Syracuse, the Surgeon General’s Medal, the Frank Brown Berry Prize in Federal Health Care, the Public Health Service Surgeon’s Medallion, the Army Order of Military Merit Medal, the Department of Defense Distinguished Service Medal, the US Navy Distinguished Service Medal, the Naval Reserve Association Distinguished Service Award, the Department of Defense Superior Service Medal, the Legion of Merit (three awards), the Department of Defense Meritorious Service Medal, the Department of Navy Meritorious Service Medal, the Department of Navy Commendation Medal, and the Association of Military Surgeons of the United States Founder’s Medal. He presented the USU Faculty Senate Packard Lecture, and the Armed Forces Institute of Pathology Ash Lecture. Dr. Zimble was a member, fellow, or delegate of 15 professional associations; served as Chairman or Director of three executive level committees; and served as a member of 13 others. He died in New London, Connecticut at the age of 78 on December 14th, 2011.

# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

## PAST PRESIDENT



CHARLES L. RICE  
2005 to 2015



Charles L. Rice, M.D., was sworn in as USU's fifth president on July 1, 2005. Prior to his appointment, Rice, a Navy-trained surgeon and researcher, served as the vice chancellor for health affairs at the University of Illinois, Chicago, from 1999 to 2004. He also previously served as vice dean of the UIC College of Medicine, as well as a professor of surgery and professor of physiology and biophysics.

Originally from Atlanta, Ga., Dr. Rice graduated with an A.B. from the University of Georgia in 1964 and earned his medical degree from the Medical College of Georgia in 1968. He interned at Bowman Gray School of Medicine at Wake Forest University, Winston-Salem, N.C. He completed his general surgery residency at the National Naval Medical Center in Bethesda, Md., followed by a research fellowship at the Naval Medical Research Institute in Bethesda.

His research interests, many funded by the National Institutes of Health, were in the biology of lung injury and in mechanisms of cell and tissue injury in shock. His clinical focuses were in trauma and critical care. He was a diplomate of the American Board of Surgery, a Fellow of the American College of Surgeons and a member of numerous professional organizations, including the American Surgical Association and the Society of University Surgeons, and was a past president of the Shock Society. Dr. Rice was a Robert Wood Johnson Health Policy Fellow and served as a Legislative Assistant to Senator Thomas A. Daschle (D-SD) from 1991 to 1992. During that time he also served as the Surgeon to the President of the United States. He was a member of the Board of the Accreditation Council on Graduate Medical Education from 1998 to 2004 and served as its Chair from 2002 to 2004.

Dr. Rice was commissioned as an ensign in the Naval Reserve Medical Corps in 1966. Three years later, he transferred into the regular Navy and quickly rose through the ranks. He left active duty, but remained in the Naval Reserve, through which he was promoted to Captain in 1991. He retired in 2003. His military decorations include the Legion of Merit.

In addition to appointments at the University of Chicago, Dr. Rice has served on the faculty of the University of Washington and the University of Texas Southwestern Medical Center in Dallas. He has spoken widely to a variety of national audiences, and has authored numerous scientific papers, abstracts, and medical texts. Dr. Rice is a member of numerous professional organizations and health policy groups, and is a recognized leader in American academic medicine. Upon his retirement from USU in 2016, Dr. Rice was awarded the title of President Emeritus by the University's Board of Regents.



# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

## PAST PRESIDENT



**RICHARD W. THOMAS**  
2016 to 2021



Dr. Richard W. Thomas was the sixth President of the Uniformed Services University of the Health Sciences, serving from 2016 until 2021, serving from 2016 until 2021. Dr. Thomas is the Associate Vice President and Dean of the West Virginia University School of Medicine Eastern Campus in Martinsburg, W. Va. Dr. Thomas retired from the Army in May 2016 at the rank of Major General. He is a physician and dentist whose last assignment before his selection as President was as Chief Medical Officer and Director of the Defense Health Agency Healthcare Operations Directorate.

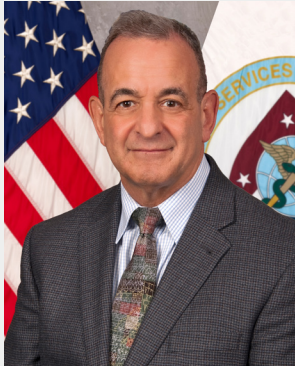
Dr. Thomas graduated from West Virginia University (WVU) on an ROTC scholarship in 1981. He was a graduate of the WVU School of Dentistry and served in the U.S. Army Dental Corps before receiving his Doctor of Medicine degree from the WVU School of Medicine in 1994. He earned a master's degree in Strategic Studies from the U.S. Army War College in 2006. He completed his internship at Brooke Army Medical Center, Fort Sam Houston, Texas, and residency in Otolaryngology/Head and Neck Surgery at Madigan Army Medical Center, Fort Lewis, Washington.

Among his many military assignments, Dr. Thomas served as the Surgeon General for the U.S. Forces – Afghanistan, and Senior Medical Advisor for the International Security Assistance Forces Joint Command – Afghanistan; assistant Army Surgeon General for Force Projection; and commander of Blanchfield Army Community Hospital at Fort Campbell, Ky. He has deployed in support of Operation Just Cause, Operation Enduring Freedom, and Operation Iraqi Freedom.

Dr. Thomas previously served as the Commanding General of Western Regional Medical Command; Chief, U.S. Army Medical Corps and Senior Market Executive for TRICARE Puget Sound Multi-Service Market. Thomas also served as the director of the Department of Surgery Research Program at Madigan Army Medical Center, and held a faculty appointment as clinical associate professor at the University of Washington in Seattle. He also served as adjunct faculty and staff surgeon at the Swedish Medical Center in Seattle and American Lake Veteran's Administration Hospital in Tacoma.

Dr. Thomas' honors and awards include, Defense Superior Service Medal; Army Distinguished Service Medal (with Oak Leaf Cluster); Legion of Merit (with 2 Oak Leaf Clusters); Bronze Star Medal (with Oak Leaf Cluster) and various other commendations and campaign awards. He holds the Surgeon General's "A" Proficiency Designator, is a Distinguished Member of the AMEDD Regiment and Member of the Order of Military Medical Merit. Dr. Thomas has been recognized with the Murtha Memorial Award for Leadership in Military Medicine, the American Academy of Pain Medicine's Board of Director's Award and American Academy of Pain Medicine Philipp M. Lippe, MD Award.

## UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES PAST PRESIDENT



**William M. Roberts**

**Acting President  
2021 - 2022**



Dr. William Roberts, an emergency physician and retired Navy Flag Officer, was acting President at the Uniformed Services University of the Health Sciences serving from 2021 until 2022. As acting President, he was responsible for the academic, research and service mission of the university. His responsibilities also included oversight of the University's graduate health professions education and healthcare research, included emerging technologies and treatments, in support of the Military Health System and Department of Defense. Prior to serving as acting President, Dr. Roberts served as the Senior Vice President for the University's Western Region and he continues to serve as the Director for USU Academic Operations.

Before his appointment with USU, Dr. Roberts served as a member of the Senior Executive Service as the Military Health System (MHS) Functional Champion. In that role, he was the senior functional liaison among the clinical, business, information technology, and readiness communities across the MHS and Program Executive Office, Defense Health Management Systems, with a focus on configuration and deployment of DoD's recently acquired Electronic Health Record (MHS GENESIS).

A native of Washington, DC, RADM Roberts (Ret.) was raised in Europe while his father served as a diplomat in the U.S. Foreign Service. He earned a Doctor of Medicine degree from George Washington University, and was subsequently commissioned as a lieutenant in the Navy's Medical Corps in May 1979. Dr. Roberts completed his surgical internship at the Naval Regional Medical Center, San Diego, and is a graduate of the University of Chicago Emergency Medicine residency, where he served as chief resident 1987-1988. Dr. Roberts later earned a Master of Business Administration degree from the Edinburgh Business School, Edinburgh, Scotland.

RADM Roberts (Ret.) served as the Commandant, Medical Education and Training Campus, Fort Sam Houston, Texas and as inaugural director, Education and Training, Defense Health Agency, Falls Church, Virginia. Earlier assignments included senior medical officer tours onboard USS NEW ORLEANS (LPH-11) and USS DURHAM (LKA-114) with deployments to the Western Pacific and Indian Oceans; chair, Emergency Medicine Ambulatory Care Department, Naval Medical Center San Diego; commanding officer, Medical Treatment Facility, USNS MERCY (T-AH 19); deputy commander, Naval Medical Center San Diego; force surgeon to Commander, Naval Surface Force, Coronado, California; and Commander, Naval Hospital, Bremerton, Washington.

His first Flag assignment was as Medical Officer to the Marine Corps from 2007 to 2008 and he was subsequently assigned as Fleet Surgeon, U. S. Fleet Forces Command, Norfolk, Virginia, specialty leader for Emergency Medicine to the Navy Surgeon General, and as chief of the Navy's Medical Corps.

Dr. Roberts has earned a number of awards and honors throughout his career, including the Defense Superior Service Medal, Legion of Merit (five awards), Meritorious Service Medal (two awards), Navy and Marine Corps Commendation Medal (two awards), and the Navy and Marine Corps Achievement Medal. He also earned the Stitt Award for graduate medical education from the Naval Medical Center San Diego in 1989, the Hero of Emergency Medicine award from the American College of Emergency Physicians (ACEP) in 2008, and the Excellence in Emergency Medicine Award from the ACEP Government Services Chapter in 2008.

**OFFICIAL DELEGATES TO THE INVESTITURE OF**  
*Dr. Jonathan Woodson*  
**AS THE SEVENTH PRESIDENT**  
**OF THE**  
**UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES**  
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Harvard University  
Cambridge, Massachusetts  
-1636-

**Dr. Antonia Villarruel, Dean**  
University of Pennsylvania  
Philadelphia, Pennsylvania  
-1740-

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Emory University  
Atlanta, Georgia  
-1836-

**Dr. Christine Hunter, Delegate**  
Boston University  
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-1839-

**Dr. Mignon Jacobs, Vice President  
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-1865-

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-1925-

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New York, New York  
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# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

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# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

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# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

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**Major, U.S. Army**

Director, Endodontics Program

Fort Bragg, NC

**Matthew Phillips, DMD**

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# UNIFORMED SERVICES UNIVERSITY OF THE HEALTH SCIENCES

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Director, AEGD1 Program  
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**Katherine Cheng, DDS**

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Uniformed Services University of the Health Sciences  
4301 Jones Bridge Road  
Bethesda, Maryland 20814-4712  
[www.usuhs.edu](http://www.usuhs.edu)