



Delta Regional Authority

2017 Year in Review

ALABAMA - ARKANSAS - ILLINOIS - KENTUCKY - LOUISIANA - MISSISSIPPI - MISSOURI - TENNESSEE

Message from the Federal Co-Chairman



DELTA REGIONAL AUTHORITY

OFFICE OF THE FEDERAL CO-CHAIRMAN

As we look back on a productive year, the Delta Regional Authority remains committed to working diligently for the communities, families, and businesses across the Delta region. 2017 was an important year for DRA as the agency and its partners made strategic investments in various projects and programs supporting the region's economic development efforts while undergoing a seamless transition to new leadership.

In May, Alabama Governor Kay Ivey was appointed to serve as States' Co-Chair to lead DRA's Board of Governors, and in August President Donald J. Trump appointed Peter D. Kinder to serve as DRA's Alternate Federal Co-Chairman. Under their leadership in 2017, DRA continued to support the economic and community development needs of Delta residents throughout the eight-state region. I am thankful to Chairman Kinder for guiding the agency's investment decisions related to our States' Economic Development Assistance Program (SEDAP) and Community Infrastructure Fund (CIF).

Going forward, I am honored and humbled by the opportunity to serve as the next Federal Co-Chairman of DRA.

I am committed to ensuring that DRA will continue to forge public-private partnerships and make investments that strengthen basic public infrastructure, enhance workforce training and education, and improve opportunities for business development.

In FY 2017, DRA contributed over \$21 million into 87 local and statewide projects, with an additional \$216 million coming from public and private investments. These projects are estimated to create and retain more than 4,700 jobs, enhance water and sewer services for nearly 114,000 families, and provide quality workforce development training to more than 13,000 people.

Looking ahead, DRA will remain a catalyst for sustainable economic and community development efforts across the Delta. On behalf of DRA's board members and staff, I thank you for all the work you have done to create economic opportunities for the people of the Delta region and for your continued support of the Delta Regional Authority. May we celebrate last year's accomplishments and work toward more success in the years ahead!

Sincerely,

A handwritten signature in black ink that reads "CR Caldwell". The initials "CR" are written in a large, stylized cursive font, followed by the name "Caldwell" in a smaller, more legible cursive script.

Chris R. Caldwell, Federal Co-Chairman

Table of Contents

About this Publication	7
DRA Leadership	8-9
Investing in the Delta	
Federal Investment Programs	11
Cumulative Regional Investments	13
Total State Investments FY 2017	15
Rural Investment Report FY 2017	17
Strategic Investments	
Alabama	18-21
Arkansas	22-25
Illinois	26-29
Kentucky	30-33
Louisiana	34-37
Mississippi	38-41
Missouri	42-45
Tennessee	46-49
RCAP	50-51
Growing Small Businesses & Entrepreneurs	
Delta Entrepreneurship Network	53

Promoting a Healthy Delta	
Delta Doctors	55
Innovative Readiness Training	57
Empowering Delta Leadership	
Delta Leadership Institute	59
Delta Leadership Network	61
DeltaCorps	63
Supporting Tourism and the Cultural Economy	
Delta Creative Placemaking Initiative	65
Cultivating Innovative Partnerships	
Leading Economically Competitive & Resilient Communities	67
Local Foods, Local Places	69
Federal Brownfields Network	71
Broadband Interagency Working Group	71
Ensuring Transparent & Effective Government	
Project Monitoring & Compliance	73
Administration & Operations	
Accountability & Operational Excellence	75
APPENDIX A: Project Summaries	76-103
APPENDIX B: DRA Counties and Parishes	104-106
Distressed Counties and Parishes	107

2017 Year in Review



“The Delta Regional Authority is proud to forge public-private partnerships and work with key stakeholders such as our governors and congressional delegations to invest in projects that make the Delta more competitive regionally, nationally and globally. We will make investments where they will have the most impact and deliver the greatest return.”

-Federal Co-Chairman Chris Caldwell, Delta Regional Authority

About this Publication

The Delta Regional Authority presents its 2017 Year in Review, which serves as the agency's Annual Report to Congress. This publication highlights DRA's strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2017, including an index that lists the individual projects that DRA funded throughout the year.

The federal programs and regionwide initiatives included in this report are part of DRA's mission to help create jobs, build communities, and improve the lives of the 10 million people who reside in the 252 counties and parishes of the eight-state Delta region.

The report highlights:

- Key investments in each state that support basic public infrastructure and transportation needs, improve opportunities for small businesses and entrepreneurs, and provide quality workforce training and education.
- Our strategic programs and regionwide initiatives that are increasing community capacity, such as the Delta Leadership Institute (DLI) and the Delta Creative Placemaking Initiative.
- DRA efforts to promote a holistic approach to economic development supported by public-private partnerships that are necessary for Delta communities to compete regionally, nationally, and globally.

Board of Governors



Chris R. Caldwell
Federal Co-Chairman



Peter D. Kinder
Alternate Federal Co-Chairman



Governor Kay Ivey
Alabama
States' Co-Chair



ARKANSAS



Governor
Asa Hutchinson

ILLINOIS



Governor
Bruce Rauner

KENTUCKY



Governor
Matt Bevin

LOUISIANA



Governor
John Bel
Edwards

MISSISSIPPI



Governor
Phil Bryant

MISSOURI



Governor
Eric Greitens

TENNESSEE



Governor
Bill Haslam

**During a portion of the 2017 fiscal year, the State of Alabama was represented by former Governor Robert Bentley and the State of Missouri was represented by former Governor Jay Nixon on the DRA's Board of Governors.*

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"It is a distinct honor and privilege to serve alongside my colleagues and provide the leadership necessary to grow the Delta region. DRA's board of governors, with support from our designees and alternates, plays a vital role in moving our region forward and guiding our investment decisions."

-Alabama Governor Kay Ivey, DRA States' Co-Chair

Investing in the Delta



“The Delta Regional Authority remains committed to making investments that contribute to the economic growth of the rural communities we serve, which include more than 10 million residents in eight states and 252 counties and parishes. Our focus will remain on building public-private partnerships that support job creation, build communities, and improve lives.”

-Alternate Federal Co-Chairman Peter D. Kinder, Delta Regional Authority

Federal Investment Programs

States' Economic Development Assistance Program (SEDAP)

The States' Economic Development Assistance Program is DRA's primary investment program. Since 2002, DRA has leveraged more than \$182 million of its own appropriations with more than \$3.5 billion in other public and private sector dollars. These SEDAP investments are subject to Federal Priority Eligibility Criteria and must help improve the following for our Delta communities:



Basic Public Infrastructure



Transportation Infrastructure



Workforce Training & Education



Business Development & Entrepreneurship



Flood Control

SEDAP INVESTMENTS

At least 50% must be used for transportation and basic public infrastructure.

At least 75% must be made in counties and parishes that are economically distressed.

Community Infrastructure Fund (CIF)

These investments strengthen the economic viability of our Delta communities. In 2017, DRA invested an additional \$10 million in projects addressing flood control, basic public infrastructure, and local transportation improvements that enhance local and regional economies throughout the Delta region.

Public Works & Economic Adjustment Assistance

The U.S. Department of Commerce Economic Development Administration made \$3 million of its 2017 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.

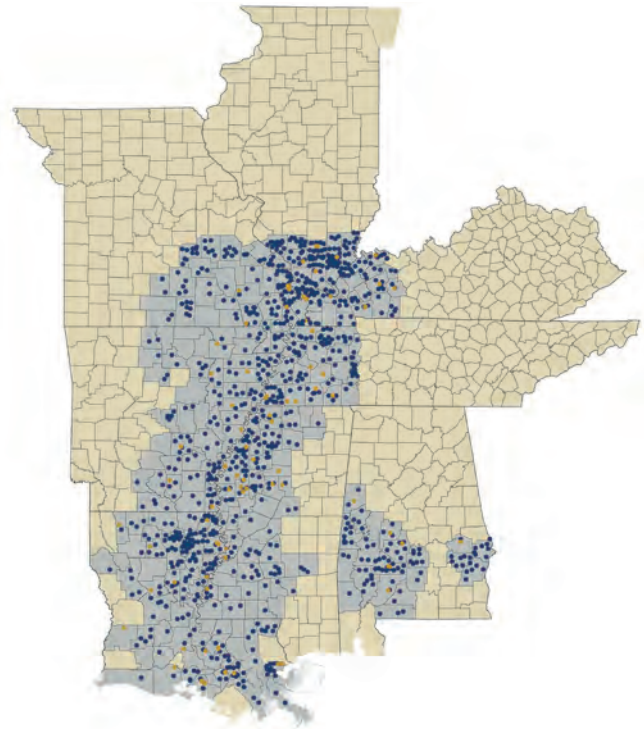
Investing in the Delta



“These investments represent the Delta Regional Authority’s commitment to building strong partnerships with Mississippi communities to support economic development and improve quality of life. I commend the agency and its public and private partners who will undertake these important projects.”

-U.S. Senator Thad Cochran, Mississippi

Cumulative Regional Investments



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **1,149**

 **DRA INVESTMENT:**
\$185,368,284

PUBLIC INVESTMENT: \$1,086,937,609

PRIVATE INVESTMENT: \$2,457,268,583

OUTCOMES

 **JOBS CREATED & RETAINED** **55,140**

 **INDIVIDUALS TRAINED** **44,927**

 **FAMILIES AFFECTED** **238,641**

Investing in the Delta



“This new funding will continue to spur economic growth and opportunities in rural Alabama. Monroeville, Carrolton, Tuskegee, Camden, Selma, and Perry county, as well as the entire state, will benefit from these investments, and I am grateful for the partnership Alabama continues to have with the DRA.”

-U.S. Senator Richard Shelby, Alabama

Total State Investments | FY 2017

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

87



DRA INVESTMENT:

\$21,298,620

PUBLIC INVESTMENT: \$61,818,434

PRIVATE INVESTMENT: \$155,119,454

OUTCOMES



JOB'S CREATED & RETAINED

4,734



INDIVIDUALS TRAINED

13,037



FAMILIES AFFECTED

113,628



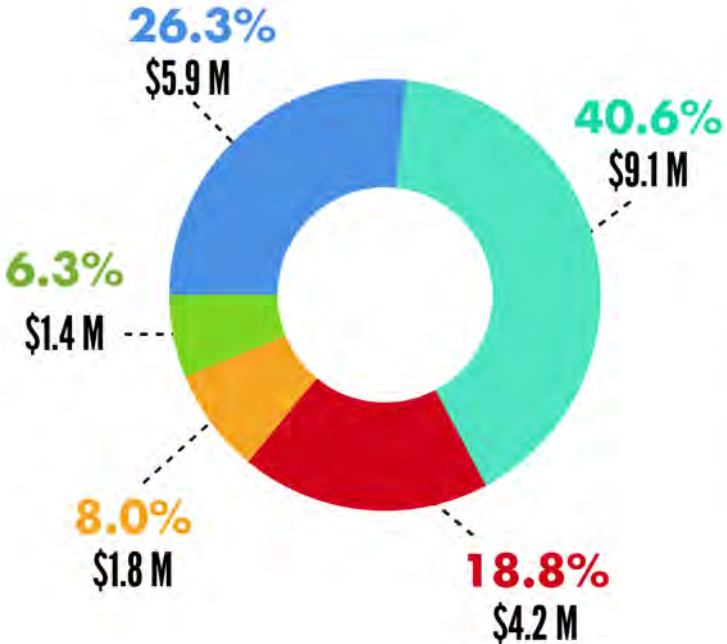
Investing in the Delta



“The Delta Regional Authority investments will improve the quality of life for communities in southeastern Missouri by strengthening infrastructure, expanding workforce training opportunities, and improving access to health care. I’ve been proud to back the DRA’s efforts, and will continue working to ensure it has the resources it needs to boost economic growth in the region.”

-U.S. Senator Roy Blunt, Missouri

Rural Investment Report | FY 2017



POPULATION DENSITIES

-  1 - 2,500
-  2,501 - 10,000
-  10,001 - 30,000
-  30,001 - 50,000
-  50,000+

NOTE: All figures are based on the city of the awardee

The United States Department of Agriculture defines rural communities as those with a population of less than 50,000 residents. In 2017, nearly 94 percent of DRA funds were invested in rural communities across the eight-state Delta region.

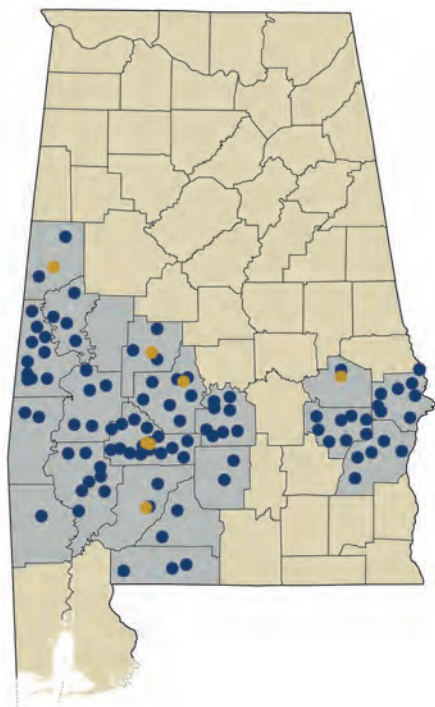


ALABAMA

Strategic Investments



ALABAMA



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS

114



DRA INVESTMENT:

\$17,724,208

PUBLIC INVESTMENT:

\$36,366,015

PRIVATE INVESTMENT:

\$26,500,000

OUTCOMES



JOBS CREATED & RETAINED

5,431



INDIVIDUALS TRAINED

648



FAMILIES AFFECTED

11,527



“The Delta Regional Authority is an essential partner to Alabama in helping us meet the needs of the most rural parts of our state. By investing over \$1 million in our state, DRA is helping rural communities strengthen their infrastructure, improve economic opportunities, and increase access to important cultural enhancements.”

-Governor Kay Ivey, State of Alabama

Strategic Investments

ALABAMA

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

10



DRA INVESTMENT:

\$2,524,447

PUBLIC INVESTMENT: \$3,355,054

PRIVATE INVESTMENT: \$3,300,000

OUTCOMES



JOBS CREATED & RETAINED

166



FAMILIES AFFECTED

1,101



FY 2017 INVESTMENT SPOTLIGHT

Industrial Building Renovation

The City of Monroeville will renovate a 60,000 square foot industrial building to be leased by a Canada-based manufacturing supplier, establishing a new production facility and creating 60 new jobs in the area.

DRA Investment: \$256,500

Total Investment: \$2,256,500

Monroeville, AL

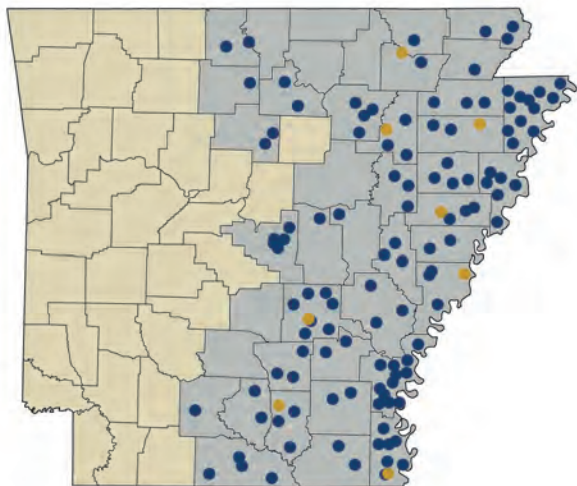


ARKANSAS

Strategic Investments



ARKANSAS



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS

147



DRA INVESTMENT:

\$29,906,740

PUBLIC INVESTMENT: \$294,177,811

PRIVATE INVESTMENT: \$421,754,970

OUTCOMES



JOBS CREATED & RETAINED

7,807



INDIVIDUALS TRAINED

4,112



FAMILIES AFFECTED

10,967



“We appreciate DRA’s investments, which are important to the continued economic development of our state. These investments will make infrastructure improvements, support business expansion and help create new jobs across Arkansas.”
-Governor Asa Hutchinson, State of Arkansas

Strategic Investments

ARKANSAS

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

9

DRA INVESTMENT:

\$2,844,610

PUBLIC INVESTMENT: \$13,567,088

PRIVATE INVESTMENT: \$12,065,470

OUTCOMES

 JOBS CREATED & RETAINED **1,195**

 INDIVIDUALS TRAINED **34**

 FAMILIES AFFECTED **246**



FY 2017 INVESTMENT SPOTLIGHT

Industrial Park Transportation Improvements

St. Francis County will construct a rail spur and enhance the road network throughout Forrest City's industrial park. These improvements will alleviate traffic congestion and support business expansion and job creation for a local distribution facility and textile mill.

DRA Investment: \$225,000

Total Investment: \$2,225,000

Forrest City, AR

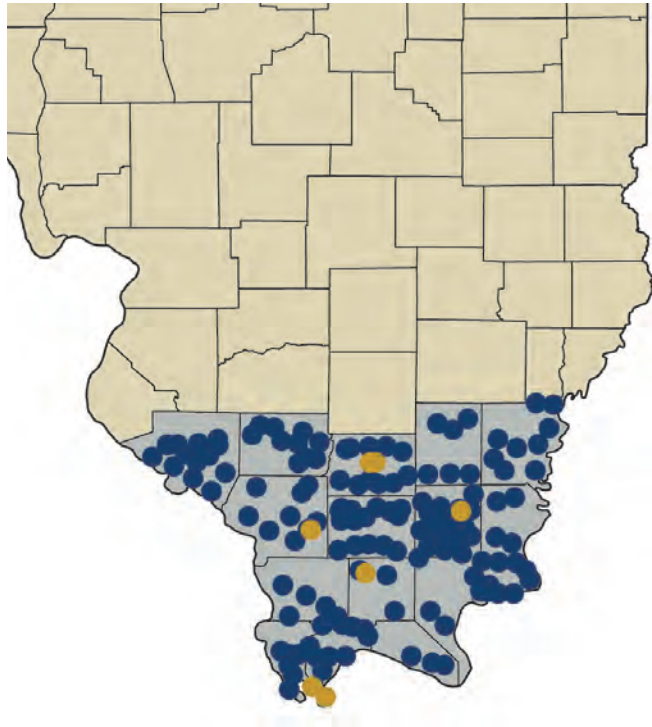


ILLINOIS

Strategic Investments



ILLINOIS



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **153**

DRA INVESTMENT:
\$14,199,816

PUBLIC INVESTMENT: \$85,145,457

PRIVATE INVESTMENT: \$54,158,746

OUTCOMES

JOBS CREATED & RETAINED **5,220**

INDIVIDUALS TRAINED **8,526**

FAMILIES AFFECTED **93,865**



“The State of Illinois is proud to partner with the Delta Regional Authority in job creation, business development and infrastructure improvements. DRA investments help us ensure that all Illinoisans have the best quality of life possible and access to high-quality, good paying jobs right here in Illinois.”

-Governor Bill Rauner, State of Illinois

Strategic Investments

ILLINOIS

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

8



DRA INVESTMENT:

\$1,718,671

PUBLIC INVESTMENT: \$5,573,651

PRIVATE INVESTMENT: \$15,800,000

OUTCOMES



JOB'S CREATED & RETAINED

499



INDIVIDUALS TRAINED

54



FAMILIES AFFECTED

70,528



FY 2017 INVESTMENT SPOTLIGHT

Hospital Technology and Equipment Upgrade

The Franklin Hospital District will modernize its imaging department by replacing the current analog breast imaging system with digital capabilities, an upgrade that is necessary to meet federal, state and American College of Radiology certifications for continued operation and service.

DRA Investment: \$140,404

Total Investment: \$156,305

Benton, IL



KENTUCKY

Strategic Investments



KENTUCKY

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **82**

DRA INVESTMENT:
\$15,787,198

PUBLIC INVESTMENT: \$109,164,876

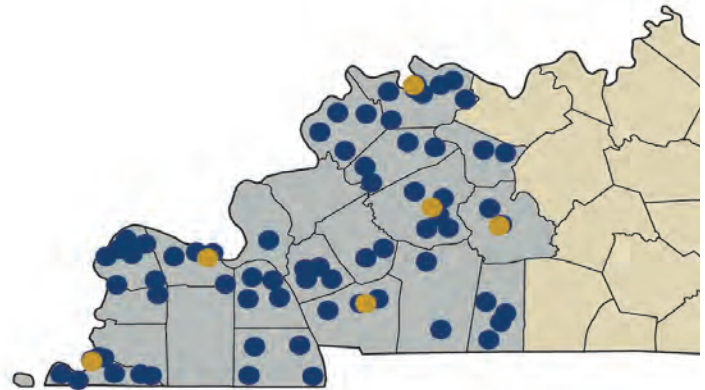
PRIVATE INVESTMENT: \$148,695,000

OUTCOMES

JOBS CREATED & RETAINED **3,032**

INDIVIDUALS TRAINED **249**

FAMILIES AFFECTED **10,494**



*Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.*



“Few things are more important to the health and vitality of a community than access to clean, safe water and improved infrastructure for further economic growth and development. We are grateful for the DRA’s assistance as we make this region of Kentucky more attractive than ever before, and look forward to the fresh opportunities this partnership will create.”

-Governor Matt Bevin, Commonwealth of Kentucky

Strategic Investments

KENTUCKY

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

6



DRA INVESTMENT:

\$1,724,312

PUBLIC INVESTMENT: \$3,533,047

PRIVATE INVESTMENT: \$300,000

OUTCOMES



JOBS CREATED & RETAINED

5



INDIVIDUALS TRAINED

45



FAMILIES AFFECTED

1,723



FY 2017 INVESTMENT SPOTLIGHT

Riverport Cargo Yard Improvements

The Paducah-McCracken County Riverport Authority will repave its cargo yard, enabling the facility to support increased truck traffic and container-on-barge operations, while ensuring safe transit for its expanding customer base and new industries.

DRA Investment: \$307,000

Total Investment: \$427,000

Paducah, KY

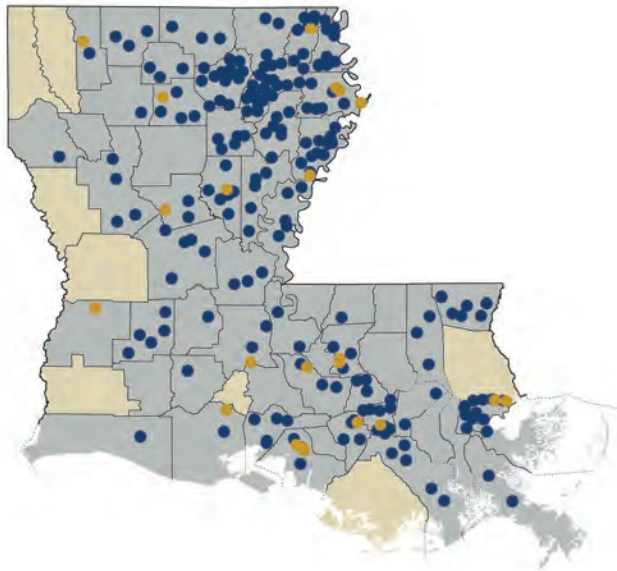


LOUISIANA

Strategic Investments



LOUISIANA



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **247**



DRA INVESTMENT:
\$32,147,619

PUBLIC INVESTMENT: \$155,361,343

PRIVATE INVESTMENT: \$807,275,000

OUTCOMES



JOB'S CREATED & RETAINED **10,012**



INDIVIDUALS TRAINED **3,073**



FAMILIES AFFECTED **45,153**



“This is tremendous, and I want to thank the DRA for investing in projects that will enable our people and our communities to have safe drinking water, expand health care options, and provide access to workforce training and development programs that will ultimately enhance the lives of so many.”

-Governor John Bel Edwards, State of Louisiana

Strategic Investments

LOUISIANA

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS **23**

 DRA INVESTMENT:
\$3,589,314

PUBLIC INVESTMENT: **\$7,139,375**

OUTCOMES

 JOBS CREATED & RETAINED **1,104**

 INDIVIDUALS TRAINED **1,893**

 FAMILIES AFFECTED **13,495**



FY 2017 INVESTMENT SPOTLIGHT

Fiber Network Infrastructure Upgrade

The City of New Orleans will build an institutional fiber network connecting its primary and secondary data centers at City Hall and Orleans Parish Communications District, providing the necessary infrastructure to connect thirteen additional city and quasi-city owned sites along Interstate 10.

DRA Investment: \$266,555

Total Investment: \$586,555

New Orleans, LA

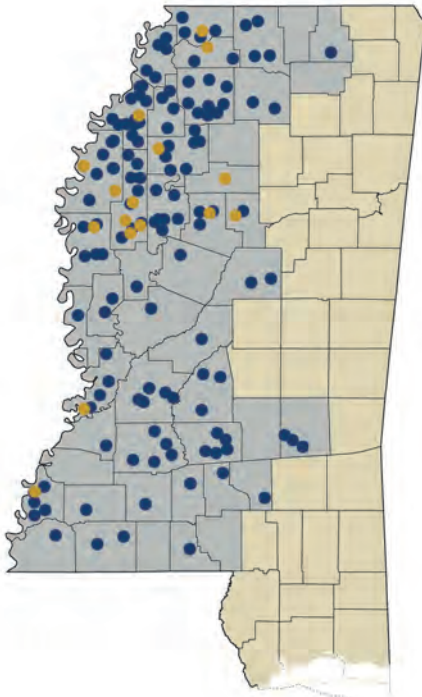


MISSISSIPPI

Strategic Investments



MISSISSIPPI



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **163**

 **DRA INVESTMENT:**
\$31,084,439

PUBLIC INVESTMENT: \$126,117,526

PRIVATE INVESTMENT: \$271,944,377

OUTCOMES

 **JOBS CREATED & RETAINED** **5,405**

 **INDIVIDUALS TRAINED** **23,741**

 **FAMILIES AFFECTED** **33,317**



“These projects will address vital needs in our Delta communities. They will upgrade infrastructure, improve quality of life and promote economic development. I am grateful to Sen. Cochran, Sen. Wicker and the Delta Regional Authority for making them a reality.”

-Governor Phil Bryant, State of Mississippi

Strategic Investments

MISSISSIPPI

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS **16**

 DRA INVESTMENT:
\$4,431,730

PUBLIC INVESTMENT: \$14,865,654

PRIVATE INVESTMENT: \$5,000,000

OUTCOMES

 JOBS CREATED & RETAINED **110**

 INDIVIDUALS TRAINED **10,025**

 FAMILIES AFFECTED **9,531**



FY 2017 INVESTMENT SPOTLIGHT

Construction of Workforce Training Center

DeSoto County will construct a new 20,000 square foot building, strategically located near the county's Career and Technology Center, to accommodate the WIN Job Center and Northwest Mississippi Community College – Workforce Development services, establishing a regional hub for job training and workforce services in northwest Mississippi.

DRA Investment: \$307,000

Total Investment: \$4,307,000

Hernando, MS

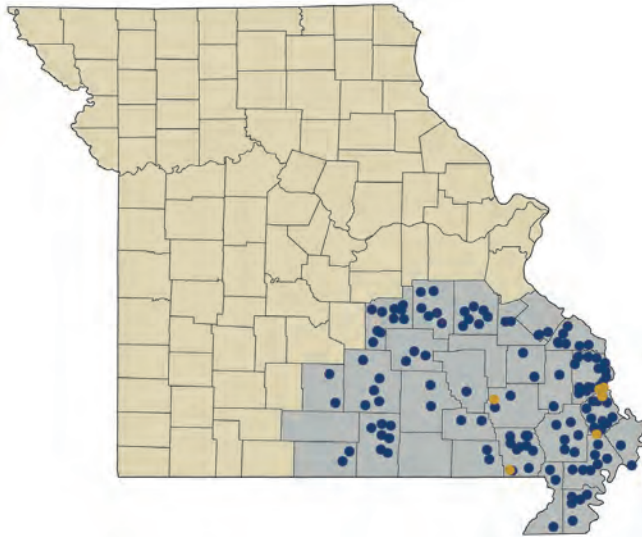


MISSOURI

Strategic Investments



MISSOURI



Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **135**

DRA INVESTMENT:
\$21,186,633

PUBLIC INVESTMENT: \$93,090,126

PRIVATE INVESTMENT: \$222,779,030

OUTCOMES

JOBS CREATED & RETAINED **8,008**

INDIVIDUALS TRAINED **2,019**

FAMILIES AFFECTED **2,047**



“Southeast Missouri benefits from the Delta Regional Authority’s ability to deliver economic development and infrastructure investments that provide substantial improvements for rural residents and communities. DRA, along with its partners, will help bring additional investments into our state to improve the lives of rural residents and help deliver workforce training and jobs to underserved communities.”

-Governor Eric Greitens, State of Missouri

Strategic Investments

MISSOURI

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

6



DRA INVESTMENT:

\$2,752,368

PUBLIC INVESTMENT:

\$10,312,680

OUTCOMES



JOBS CREATED & RETAINED

323



INDIVIDUALS TRAINED

176



FAMILIES AFFECTED

161



FY 2017 INVESTMENT SPOTLIGHT

Regional Port Rail Expansion

SEMO Regional Port Authority will construct 4,200 feet of railroad to increase its capacity to hold a second train making operations more efficient for new and existing consumers.

DRA Investment: \$1,600,000

Total Investment: \$2,296,750

Scott City, MO



TENNESSEE

Strategic Investments

TENNESSEE

INVESTMENTS | FY 2002-2017

TOTAL DRA PROJECTS **108**



DRA INVESTMENT:

\$23,331,631

PUBLIC INVESTMENT: \$187,514,454

PRIVATE INVESTMENT: \$504,161,460

OUTCOMES



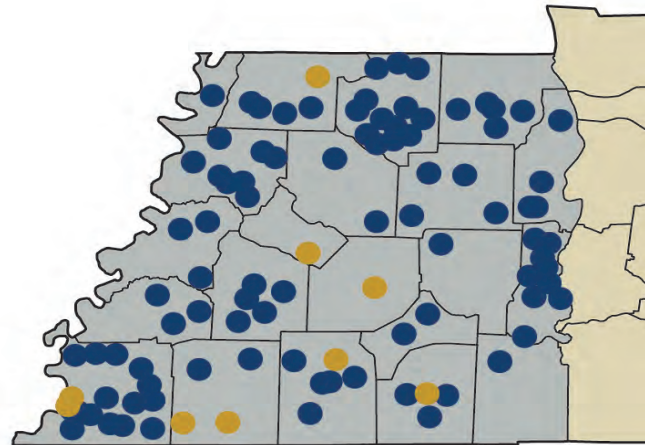
JOB'S CREATED & RETAINED **10,225**



INDIVIDUALS TRAINED **2,559**



FAMILIES AFFECTED **31,271**



*Map shows all DRA projects from 2002-2017.
Projects awarded in 2017 are in gold.*



“The Delta Regional Authority’s decision to invest more than \$2.9 million in federal funding for projects in West Tennessee will help create more good jobs, support training to give workers the skills that they need, and improve basic infrastructure that will help bring new employers to West Tennessee and encourage our existing employers to expand.”

-U.S. Senator Lamar Alexander, Tennessee

Strategic Investments

TENNESSEE

INVESTMENTS | FY 2017

TOTAL DRA PROJECTS

9



DRA INVESTMENT:

\$2,913,168

PUBLIC INVESTMENT: \$3,471,885

PRIVATE INVESTMENT: \$118,653,984

OUTCOMES



JOBS CREATED & RETAINED 1,332



INDIVIDUALS TRAINED 810



FAMILIES AFFECTED 16,843



FY 2017 INVESTMENT SPOTLIGHT

Manufacturing Facility Expansion

McNairy County Economic Development will construct a new 120,000 square foot facility to support the expansion of an existing manufacturing company, adding a new product line and creating 140 new jobs in the local area.

DRA Investment: \$800,000

Total Investment: \$10,110,052

Selmer, TN



RCAP

Strategic Investments

Rural Communities Advancement Program

Through a partnership with the U.S. Department of Agriculture-Rural Development, DRA uses the Rural Communities Advancement Program (RCAP) to support agency programs and region-wide initiatives that build the capacity of rural residents, while simultaneously improving the economic opportunities of their communities. This funding is directed to communities and counties with a population of 50,000 or less.

Under the leadership of the Federal Co-Chairman, DRA utilizes the majority of its RCAP funding to implement region-wide initiatives that address the complexity of rural needs through innovative economic and community development strategies. Examples of programs and initiatives funded in the past include: the Delta Leadership Institute, Leading Economically Competitive and Resilient Communities, and Local Foods, Local Places.



Since 2003, DRA has successfully applied for more than \$38 million in RCAP funding, which has supported 275 projects throughout the Mississippi River Delta region.

DRA allocates the remaining RCAP funds towards projects submitted to DRA by USDA-RD State Directors from each of the eight states. In FY2017, DRA provided a total of \$320,000 to USDA-Rural Development State Directors (\$40,000 per state in each of the eight states) to fund eligible projects in designated persistent poverty counties.

Growing Small Businesses & Entrepreneurs



“The DRA’s DEN program contributed to the success of our funding round by offering us greater exposure to local angel investors as well as further access to national institutional investors. After completing the DEN program, we turned 1 year old, went on to meet or exceed our 2017 goals and are on track to accomplish some exciting things in 2018.”

-Josh Herwig, Co-Founder of SOMAVAC

Delta Entrepreneurship Network



Delta ★★★★★★
Entrepreneurship
Network a Program of the
Delta Regional Authority

DEN 2016-2017 OUTCOMES



16 DELTA ENTREPRENEURSHIP FELLOWS



6 HISTORICALLY BLACK COLLEGES
AND UNIVERSITIES FELLOWS



17 ENTREPRENEURSHIP SUPPORT
ORGANIZATIONS



6 REGIONAL PITCH COMPETITIONS

The Delta Entrepreneurship Network (DEN) was a three-year partnership with The Idea Village in New Orleans from 2015-2017. It was launched to identify, connect, nurture, and grow entrepreneurs and support organizations from across the Mississippi River Delta and Alabama Black Belt regions by addressing regional deficiencies in capital, training, and best practices through a connected infrastructure of support organizations, investors, and educators.



DEN FELLOW SPOTLIGHT

Memphis-based SOMAVAC Medical, a medical device company, won DRA's 2017 Delta Showcase as the top entrepreneurial business in the Delta region. DEN helped position the company to raise \$725,000 in an oversubscribed funding round.

Promoting a Healthy Delta



“DRA believes that health is a vital component of economic development and future business growth in the Delta. Access to a healthy workforce is important to industries looking to locate operations in our region and create jobs for our residents.”

-Federal Co-Chairman Chris Caldwell, Delta Regional Authority

Delta Doctors

In partnership with the U.S. Department of State, DRA's Delta Doctors program helps address the health disparities and high levels of health professional shortages by granting J-1 visa waivers for physicians who are willing to provide medical services in distressed Delta communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare. In 2017, DRA processed 80 applications for the Delta Doctors program.

2017 DELTA DOCTORS OUTCOMES

Alabama **16**

Illinois **10**

Louisiana **18**



Mississippi **20**

Missouri **8**

Tennessee **8**

TOTAL APPLICATIONS PROCESSED 80



Promoting a Healthy Delta



“The purpose of the IRT program is to provide real-world training opportunities for our service members to utilize the skillsets within their military occupational specialties while supporting the needs of America’s communities. Our service members are excited to be immersed in these missions, which help build stronger communities and connect Americans to the U.S. Military while building mission-ready forces.”

-Major R. Nathan DeVoe, 3rd Medical Command IRT Project Manager

Innovative Readiness Training

The Delta Regional Authority partners with the U.S. Department of Defense to deliver the Innovative Readiness Training (IRT) program. IRT missions provide medically-trained military medical personnel with in-field emergency response preparation while simultaneously providing quality healthcare services to communities throughout the Delta region.



In 2017, DRA hosted three IRT missions bringing medical, dental, and optical care to Delta residents at no cost to the patient:

- **Ozark Highlands:** June 5-12 in Mountain Home, Yellville, and Marshall, Arkansas.
- **Louisiana Care:** July 10-22 in Reserve, Napoleonville, and Amite, Louisiana.
- **Operation Healthy Delta:** September 13-21 in Charleston and Caruthersville, Missouri.

2017 IRT Mission Outcomes



25,600 Medical Procedures



3,600 Fabricated Glasses



4,100 Dental Extractions

Empowering Delta Leadership



“The Delta Leadership Institute is connecting local community leaders to the resources and successful strategies they need bring positive change to their communities. Most importantly DLI connects these leaders to each other to be a network of support, inspiration, and collaboration that is investing in Delta communities across the region.

-Spencer Lucker, Director of the Delta Leadership Institute

Delta Leadership Institute

Founded in 2005, the Delta Leadership Institute (DLI) supports local economic development by building leadership skills among Delta residents and fostering collaboration with partners in the public and private sectors to improve the economic and social viability of the Delta region as well as the overall quality of life for Delta people.

DLI relies on the administrative, programming, and curricular support from a consortium of three university partners: The University of Alabama, Arkansas State University, and the University of Louisiana at Monroe.

The year-long DLI Executive Academy is designed to provide professional leadership development and policy training in the issues most challenging to Delta communities. This year the Executive Academy instituted consultancy protocols to use DLI fellows to help each other identify solutions for real-life challenges they are facing in their communities. Data collected following each meeting ensures that the training and experience are tailored to the needs of the cohort. The Delta Leadership Institute graduated 49 fellows from its twelfth class in August.

The 2017-18 class of the DLI Executive Academy held its first two sessions in Potosi, Missouri and Memphis.



**DELTA
LEADERSHIP
INSTITUTE**

A Program of the
Delta Regional Authority

EXECUTIVE ACADEMY

2016 - 2017 DLI Executive Academy Sessions:

Session I: Orientation | Potosi, MO

**Session II | Transportation and Infrastructure
Memphis, TN**

**Session III: Entrepreneurship and Resilience
New Orleans, LA**

**Session IV: Public Health and Education
Little Rock, AR**

**Session V: Tourism as Economic Development
Atmore, AL**

**Session VI: Public Policy and Governance
Washington, DC**

Session VII: Graduation | Lake Barkley, KY

Empowering Delta Leadership



“The Delta Leadership Network is a highly motivated organization with the mission of the Delta Regional Authority at its core. DLN members are leaders throughout the delta region who work tirelessly to improve lives and foster economic development in their respective communities.”

-Brad Thompson, Chair of Delta Leadership Network Regional Advisory Council

Delta Leadership Network

The Delta Leadership Network comprises the alumni of the Executive Academy and is tasked with maintaining these relationships among regional leaders so as to foster regional collaboration, resource sharing, and continued education to help these leaders address the Delta's most pressing issues.

The nearly 500 members of the DLN continue their engagement with the Delta Leadership Institute through state meetings, an annual Delta Leadership Network conference, and continued engagement with new cohorts of the Executive Academy.

In February 2017, the DLN hosted its fourth annual conference which had approximately 175 participants in attendance – including DLN members, DRA staff and board members, speakers, and guests – an increase of approximately 75 percent over the 2014 and 2015 conferences.

In November 2017, DLN partnered with Harvard Kennedy School for its third executive education opportunity in *Authentic Leadership*, attended by 39 DLN members from across the eight states.



**DELTA
LEADERSHIP
INSTITUTE**

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ALUMNI NETWORK



Empowering Delta Leadership



Thanks to the addition of DeltaCorps members in Baton Rouge, Louisiana, SBP was able to meet critical needs for low income communities impacted by flooding in 2016, with 448 individuals receiving disaster support services. We are incredibly grateful for the support that DRA has given us and the people of South Louisiana.

-Angela Pinckard-Hale, National AmeriCorps Deputy Director of SBP USA

DeltaCorps

DeltaCorps, a program of AmeriCorps and the Delta Regional Authority, deploys corps members to local organizations in the Delta region to help them improve economic opportunity in their communities. DeltaCorps is a force-multiplying vehicle for national service projects throughout the Delta, meaning that member activities should leverage successful pre-existing resources and models that have potential for growth within host site organizations. This year, DeltaCorps brought on 11 new host organizations and renewed its partnership with 7 additional organizations to host more than 40 corps members across six states. Since 2016, DeltaCorps has recruited more than 100 members to serve in Delta communities.



OUTCOMES:

DeltaCorps members provided the following services to individuals across the region in 2017:



448 DISASTER RECOVERY SUPPORT



1,630 FINANCIAL LITERACY TRAINING



57 YOUTH CONNECTED TO MENTORS



50 ACADEMIC TRAINING IN LITERACY/MATH



100 CHILDREN ENROLLED IN EARLY EDUCATION



296 SUPPORT FOR LONG-TERM HUNGER



335 VETERANS AND MILITARY FAMILIES SERVED



22 TRANSITIONED INTO SAFE, HEALTHY HOUSING

Supporting Tourism & the Cultural Economy



“The DRA Placemaking Grant added immediate momentum to the effort of revitalizing our Strand Theatre. This investment will help the Strand achieve financial stability, develop new programming and encourage community engagement. The City of Atmore is grateful for DRA’s investment in the Strand, which is key to our revitalization efforts.”

-Mayor Jim Staff, City of Atmore, Alabama

Delta Creative Placemaking Initiative

DRA, in partnership with leading national arts and government organizations, launched its pilot Delta Creative Placemaking Initiative to strengthen the Delta economy and improve the quality of life for the region's 10 million residents. In 2017, DRA contributed nearly \$460,000 to stimulate economic and community development efforts through promoting the unique places, arts, culture, music, and food of Delta communities.

INVESTMENT SPOTLIGHTS:



Atmore, AL: DRA Investment: \$15,000 | Total Investment: \$35,000

In partnership with the Pride of Atmore, the city will develop and implement a master plan for The Strand Theatre revitalization project to achieve financial stability, develop new programming and encourage community engagement.



Metropolis, IL: DRA Investment: \$22,000 | Total Investment: \$60,000

In partnership with Save the Massac, the city will renovate the Massac Theatre to become a multi-use facility for the community, giving it new purpose while preserving its historical and cultural significance to the area.



City of Winnsboro, LA: DRA Investment: \$20,000 | Total Investment: \$111,090

In partnership with The Delta Initiative, the city will redevelop three acres of land adjacent to the parish high school and neighboring houses to construct a community greenhouse and garden, engaging local youth in the art of food production and preparation, soft skills and mentoring, and job training.

INVESTMENTS

PROJECTS: **16**

DRA INVESTMENT:

\$309,000

PUBLIC/PRIVATE INVESTMENT:

\$1,287,511

Cultivating Innovative Partnerships



“We want to thank DRA and EDA for generously funding and working alongside to staff this program. Together we have presented more than 50 individual courses for local leaders to more than 1,000 people. One of IEDC’s priorities is to continue to find ways to help educate people on the system of economic development in order to promote a better understanding of this important aspect of community leadership.”

-IEDC President and CEO Jeff Finkle

Leading Economically Competitive & Resilient Communities

Effective local leadership is critical to economic development, disaster resiliency, and economic recovery activities in Delta communities.

Recognizing this, DRA partnered with the International Economic Development Council (IEDC) and U.S. Economic Development Administration to host workshops across all eight states to train local elected officials and community leaders in best practices and proven strategies that will help their communities survive, recover, and thrive.

In 2017, DRA hosted a total of 17 two-day workshops across the Delta region to help local elected officials, community leaders, and economic development practitioners grow in their understanding of basic and advanced community development principles and disaster recovery strategies.

462

Local elected officials, economic development practitioners, and other community leaders attended ECRC workshops in 2017.



Empowering Delta Leadership

Cultivating Innovative Partnerships



“Participating in Local Foods, Local Places was instrumental in getting our community’s ideas from concept to paper. The LFLP technical assistance pushed our implementation efforts to the next level, and the DRA funding has allowed us to accomplish segments of our broad vision for a healthier, more economically viable community.”

-Dr. Jennifer L. Conner, LFLP Steering Committee Chair, Lake Village, Arkansas

Local Foods, Local Places



Local Foods, Local Places

As a part of the Local Foods, Local Places initiative, DRA works with five federal partners – the USDA, EPA, DOT, CDC, and ARC – to support communities in strengthening their local food systems, improving access to healthy food and connecting local farmers and entrepreneurs to economic opportunities, while simultaneously supporting main street and downtown revitalization efforts. In 2017, three Delta communities were selected to participate in the LFLP initiative and each received a \$25,000 implementation grant from DRA to support their respective projects.

2017 LFLP Communities in the Delta Region



Hopkinsville, KY: Christian County-Hopkinsville Development Corporation (CC-HDC) plans to expand its downtown farmers market using new partnerships to train more vendors in marketing and other business-related activities. CC-HDC will build on efforts to reuse abandoned properties, support property maintenance, and restore downtown parks to bring more people downtown, offer additional healthy food options, and create new spaces for people to eat and socialize.



Tallulah, LA: The Louisiana State University Agricultural Center will connect ongoing community efforts around physical fitness, access to healthy food, and downtown revitalization.



Humboldt, TN: The Humboldt Chamber of Commerce plans to create a food-based business incubator in downtown, enabling entrepreneurs to rent kitchen space and access business consultation services.

Cultivating Innovative Partnerships



“I will continue working alongside the Delta Regional Authority to ensure Illinois’ communities have access to the critical federal resources they need to thrive.”

-U.S. Senator Dick Durbin , Illinois

Federal Partnerships



Brownfields Federal Network

The Brownfields Federal Network is composed of representatives from federal agencies who work on programs and issues related to brownfields cleanup, redevelopment, and economic development in distressed communities throughout the United States. Since March 2017, DRA has been actively engaged with the Network to better assist communities throughout the Mississippi River Delta and Alabama Black Belt regions with identifying potential projects and applying for federal funding assistance through the Environmental Protection Agency's Brownfields program.

Broadband Interagency Working Group

In 2017, DRA became a member of the Broadband Interagency Working Group to collaborate with other federal agencies seeking to improve coordination across federal programs, promote awareness of the importance of federal support for broadband investment and digital inclusion programs, and collect and share information with communities about available federal resources for broadband deployment and digital inclusion efforts.



Ensuring Transparent & Effective Government



Project Monitoring & Compliance

DRA's Division of Monitoring and Compliance provides thorough and objective evaluations of agency investments and region-wide initiatives, including SEDAP and the Delta Doctors program.

The division provides leadership and coordination; recommends policies to prevent and detect fraud and abuse; and promotes efficiency and effectiveness for DRA programs, investments, and general operations.

Monitoring and Compliance also ensures the Federal Co-Chairman, and subsequently Congress, are fully informed about any problems or deficiencies with agency activities.



The projected visitation goal for FY 2017 was to conduct site visits for at least 25% of active investments. DRA exceeded this benchmark with 95 state project visits that found no major deficiencies. Four ethics trainings were also conducted over the course of the year.

Administration & Operations



Accountability & Operational Excellence

The Delta Regional Authority is committed to being a good steward of taxpayers' dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta region and Alabama Black Belt.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability.

DRA will continue to ensure strong accountability, transparency, and operational excellence.



Delta Regional Authority Offices

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(662) 624-8600

444 North Capitol Street NW, Suite 365
Washington, DC 20001
(202) 434-4870

APPENDIX A: Project Summaries

ALABAMA 2017 INVESTMENTS:

Camden, AL: Bridgeport Park Improvements for Recreational Tourism

DRA Investment: \$200,000 | Total Investment: \$400,000

The City of Camden will construct new facilities and accommodations at Bridgeport Park to capitalize on the local area's growing recreational tourism needs and provide existing residents with improved facilities to experience these activities.

Camden, AL: Transportation Services Supporting Workforce Development

DRA Investment: \$29,328 | Total Investment: \$146,640

The Alabama Tombigbee Regional Commission will expand its Jobs Access and Reverse Commute program in four counties to provide transportation services to underserved individuals seeking to obtain and maintain employment.

Carrollton, AL: Wastewater Treatment Upgrades

DRA Investment: \$180,000 | Total Investment: \$180,000

The Town of Carrollton will reconstruct its wastewater treatment plant to provide sanitary sewer services to all businesses, residents, and public facilities located in the local area.

State Investments

Gordo, AL: Wastewater Treatment Improvements

DRA Investment: \$136,695 | Total Investment: \$160,817

This investment increases the efficiency of the town's entire sewer system. The system has been experiencing discharge problems and a complete upgrade is needed to prevent a failure that would disrupt businesses and the quality of life for 1,750 local residents.

Monroeville, AL: Industrial Building Renovation

DRA Investment: \$256,500 | Total Investment: \$2,256,500

The City of Monroeville will renovate a 60,000 square foot industrial building to be leased by a Canada-based manufacturing supplier, establishing a new production facility and creating 60 new jobs in the area.

Perry County, AL: Transportation Infrastructure Improvements

DRA Investment: \$42,000 | Total Investment: \$2,202,000

The Perry County Commission will reconstruct a 9-mile roadway to improve the transportation infrastructure in the community and provide residents and businesses with improved commuter access and safe, reliable roads.

Selma, AL: Downtown Revitalization

DRA Investment: \$58,424 | Total Investment: \$133,424

The ArtsRevive Community Development Corporation will complete the final phase of construction for the Carneal Cultural Arts Center supporting the development of the city's Arts and Culture District and enhancing the quality of place for residents and tourists alike.

APPENDIX A: Project Summaries

ALABAMA 2017 INVESTMENTS (cont.):

Selma, AL: Provide High-Speed Wi-Fi Network

DRA Investment: \$75,000 | Total: \$75,000

This investment will support business development in downtown Selma with construction of a high-speed Wi-Fi network in downtown Selma. DRA's investment will lead to installation of a no-cost Wi-Fi network to help transform downtown Selma and provide high-speed internet access to dozens of buildings, area residents and tourists visiting the city's historic sites.

Thomasville, AL: Career Readiness Center

DRA Investment: \$1,266,500 | Total Investment: \$2,045,120

A modern career readiness facility in downtown Thomasville will help train workers across southwest Alabama and will strategically align learning, education, and job training in one location. The investment will help triple the number of computers available for training and will provide easier access to job listings, job skills training, and resume help.

Tuskegee, AL: Transportation Improvements Supporting Commercial Development

DRA Investment: \$280,000 | Total Investment: \$1,800,000

The City of Tuskegee will make road improvements to an exit ramp to serve new commercial development along Highway 81 at Interstate 85 in Macon County, providing new employment opportunities for residents and a sustainable tax base for the city and county governments.

State Investments

Tuskegee, AL: Transportation Improvements Supporting Commercial Development

DRA Investment: \$280,000 | Total Investment: \$1,800,000

The City of Tuskegee will make road improvements to an exit ramp to serve new commercial development along Highway 81 at Interstate 85 in Macon County, providing new employment opportunities for residents and a sustainable tax base for the city and county governments.

ARKANSAS 2017 INVESTMENTS:

Banks, AR: Sewer System Improvements

DRA Investment: \$52,500 | Total Investment: \$52,500

This provides emergency funding for sewer repair to protect 80 residents from unsanitary conditions. New pumps and tanks will be installed to prevent raw sewage from backing up into homes.

Eudora, AR: Rail Spur Installation for Business Expansion

DRA Investment: \$150,000 | Total Investment: \$174,000

The Southeast Arkansas Economic Development District will complete the installation of a rail spur to accommodate the expanded business operations of Big River Rice & Grain, producing supply-chain efficiencies and increased traffic in ports along the Mississippi River.

APPENDIX A: Project Summaries

ARKANSAS 2017 INVESTMENTS (cont.):

Forrest City, AR: Industrial Park Transportation Improvements

DRA Investment: \$225,000 | Total Investment: \$2,225,000

St. Francis County will construct a rail spur and enhance the road network through Forrest City's industrial park. These improvements will alleviate traffic congestion and support business expansion and job creation for a local distribution facility and textile mill.

Helena, AR: Water Service Improvements for Business Expansion

DRA Investment: \$257,110 | Total Investment: \$5,204,610

The Phillips County Port Authority will construct a 500,000-gallon water tower at Helena Harbor to support the retention and expansion of nearby manufacturing companies and improve water services for local consumers.

Imboden, AR: Disaster Training Facility to Support Mitigation and Recovery

DRA Investment: \$150,000 | Total Investment: \$6,932,675

Arkansas State University-Jonesboro will collaborate with the Arkansas Department of Emergency Management, the City of Imboden, Lawrence County and local and regional businesses to construct the Arkansas Disaster Training Facility designed to strengthen regional infrastructure, increase workforce competitiveness, and expand community capacity in disaster preparation, mitigation, response and recovery.

State Investments

Newport, AR: Levee Pump Replacement Supporting Flood Control

DRA Investment: \$200,000 | Total Investment: \$240,000

The City of Newport will install a new levee pump providing essential flood control measures for local businesses and nearly 525 households located on the north side of the city.

Pine Bluff, AR: Infrastructure Improvements Supporting Downtown Revitalization

DRA Investment: \$1,350,000 | Total Investment: \$4,345,000

The City of Pine Bluff will install new and improved water, wastewater, and utility infrastructure needed to support the redevelopment of their Central Business District and nearby neighborhoods providing greater opportunities for business retention and expansion, entrepreneurial activity, and a better quality of life for local residents.

Trumann, AR: Industrial Building Rehabilitation for Business Expansion

DRA Investment: \$225,000 | Total Investment: \$513,383

The Trumann Industrial Development Commission will make infrastructure improvements to an existing industrial building for a manufacturing company to relocate, expand and create jobs in the city of Trumann.

Wynne, AR: Manufacturing Facility Improvements Supporting Business Expansion

DRA Investment: \$225,000 | Total Investment: \$8,750,000

The Wynne Cross County Chamber will help a local manufacturing company produce supply-chain efficiencies by installing in-house processing, packaging, storage and distribution mechanisms and providing new and existing employees with the job training needed for the expanded business operations.

APPENDIX A: Project Summaries

ILLINOIS 2017 INVESTMENTS:

Benton, IL: Hospital Technology and Equipment Upgrades

DRA Investment: \$140,404 | Total Investment: \$156,305

The Franklin Hospital District will modernize its imaging department by replacing the current analog breast imaging system with digital capabilities, an upgrade that is necessary to meet federal, state and American College of Radiology certifications for continued operation and service.

Benton, IL: Water Distribution System Expansion

DRA Investment: \$515,000 | Total Investment: \$5,460,794

The Rend Lake Conservancy District will construct a second water discharge pipe to provide sanitary water services to approximately 170,000 people living in 5 counties covering more than 2,000 square miles across southern Illinois.

Brookport, IL: Flood Protection/Levee Pipe Replacement

DRA Investment: \$359,000 | Total Investment: \$409,000

This investment repairs a deteriorating levee system to protect area residents, businesses and city operations that are exposed to potential disastrous flooding. 251 families and the area's population of 984 will benefit from the improvements, which also will help retain 20 jobs.

State Investments

Cairo, IL: Digital Infrastructure Supporting Telemedicine and Medical Recordkeeping

DRA Investment: \$118,489 | Total Investment: \$130,989

Community Health and Emergency Services, Inc. will upgrade its digital infrastructure to support telemedicine capabilities and provide patients with easier access to medical records, health and wellness education, and appointment operating systems. These upgrades will benefit residents in nearly half of the DRA counties in southern Illinois.

Cairo, IL: Roadway Improvements for Industrial Facilities

DRA Investment: \$161,560 | Total Investment: \$178,860

The City of Cairo will reconstruct an access roadway for the largest industrial employer in the local area to alleviate the safety and liability issues for employees, distributors and city residents. These road improvements will also provide the city's water supplier with better access to their wastewater treatment facility and spur more business development in the local and regional area.

Carbondale, IL: Medical Equipment Upgrades for Job Training and Education

DRA Investment: \$113,218 | Total Investment: \$15,231,457

Southern Illinois University School of Medicine will collaborate with Southern Illinois Healthcare to provide elite job training and educational instruction to students in the Family Residency and Physician's Assistant Training Center that is being constructed in southern Illinois.

APPENDIX A: Project Summaries

ILLINOIS 2017 INVESTMENTS (cont.):

Eldorado, IL: Water and Sewer Infrastructure Improvements for Hospital Expansion

DRA Investment: \$206,000 | Total Investment: \$524,917

The City of Eldorado will relocate and make improvements to existing water and sewer systems to support the proposed expansion and modernization of Ferrell Hospital and provide sanitary water and sewer services to nearly 450 households in the local area.

Goreville, IL: Roadway Improvements for Business Expansion

DRA Investment: \$105,000 | Total Investment: \$1,000,000

The Village of Goreville will reconstruct East Gore Street to support higher traffic volumes from the expanded operations of a local construction company and lumber yard.

KENTUCKY 2017 INVESTMENTS:

Cadiz, KY: Trigg County Hospital Expansion

DRA Investment: \$155,550 | Total Investment: \$455,550

This critical access hospital will expand to add four new private patient rooms to be utilized as swing-bed rooms for patients to recover in a hospital setting, rather than a nursing home or returning too soon to home care. This increases the hospital's capacity to provide quality healthcare to its 13,659 residents and surrounding counties.

State Investments

Greenville, KY: Ag Center Lift Station Upgrade

DRA Investment: \$400,000 | Total Investment: \$450,000

The City of Greenville will upgrade the lift station with an electrical upgrade, a generator, new electrical components, new larger pumps, and new pump rails. The upgrade will expand the capacity of the lift station to service its current customers of 13 businesses and 3,500 residents and accommodate a future health clinic.

Henderson, KY: South Wastewater Treatment Plant (SWWTP) Improvements

DRA Investment: \$281,133 | Total Investment: \$2,311,133

SWWTP will install a concrete bottom, repairs to diffusers, and an efficient liner system to three of the plant's six basins, bringing one basin back to operational capacity and avoiding shutdown of two other basins. This plant serves major industries in Henderson and two neighboring communities of nearly 2,000 residents

Hickman, KY: Wastewater Treatment Rehab, Phase II

DRA Investment: \$400,000 | Total Investment: \$1,600,000

Phase II of this project will add to the City of Hickman's wastewater treatment plan new external clarifiers to improve settling and solids removal and a new return and waste activated sludge pumping system for proper operator control of the system solids. This will help meet state and federal environmental standards.

APPENDIX A: Project Summaries

KENTUCKY 2017 INVESTMENTS (cont.):

Madisonville, KY: Equipment for Lineman Training Program

DRA Investment: \$180,629 | Total Investment: \$313,676

Madisonville Community College will purchase equipment for and develop a lineman training program to train 60-75 linemen each year and meet the future employment and training needs of utility companies and contractors in western Kentucky. The training program will particularly target displaced coal miners and high school graduates.

Paducah, KY: Riverport Cargo Yard Improvements

DRA Investment: \$307,000 | Total Investment: \$427,000

The Paducah-McCracken County Riverport Authority will repave the cargo yard enabling the facility to support increased truck traffic and container-on-barge operations, while ensuring safe transit for its expanding customer base and new industry.

State Investments

LOUISIANA 2017 INVESTMENTS:

Arnaudville, LA: Infrastructure Improvements to NUNU Conference and Education Center

Investment: \$69,668 | Total Investment: \$79,668

This investment will extend the city's sewer system to support the NUNU Conference and Education Center. Access to this critical infrastructure will improve the sustainability of NUNU by increasing community access to available spaces that could generate rental income to ensure the long-term viability of its programs.

Baldwin, LA: Water System Improvements

DRA Investment: \$236,300 | Total Investment: \$236,300

This investment will make major improvements to the town's water treatment system to deliver safe and clean drinking water to its residents. This investment includes \$103,634 from SEDAP funds and another \$132,666 from the CIF program.

Baton Rouge, LA: Jobs for America's Graduates (JAG) Expansion

DRA Investment: \$250,000 | Total Investment: \$250,000

The Louisiana Workforce Commission will expand the JAG program in Louisiana from 69 programs to 101. The program promotes collaboration between school districts, colleges and local businesses to provide career courses and workplace experiences to high school students.

APPENDIX A: Project Summaries

LOUISIANA 2017 INVESTMENTS (cont.):

Baton Rouge, LA: Minority Entrepreneurship Education Program

DRA Investment: \$52,500 | Total Investment: \$103,378

Research Park Corporation will help deliver entrepreneurial education to students at Historically Black Colleges and Universities (HBCUs) in Louisiana, including a software platform, formal mentor network of business and tech professionals, and creation of tech-based business projects.

Colfax, LA: Information Systems Technology Upgrade

DRA Investment: \$154,786 | Total Investment: \$240,908

The Grant Parish Assessor's Office will update its information systems technology to help strengthen the economic climate through enhancing the profitability and productivity of local industries and small businesses.

Convent, LA: Wastewater Treatment System Expansion

DRA Investment: \$100,000 | Total Investment: \$167,074

DRA's CIF investment will support construction of a chlorination building at the West Bank Water Treatment Plant to expand the capacity of the water treatment and distribution system in St. James Parish, linking the East and West Bank water treatment plants and distribution systems.

State Investments

Cotton Valley, LA: Wastewater Treatment Improvements

DRA Investment: \$33,866 | Total Investment: \$33,866

This investment will address mechanical failures to key components that allow for the proper and effective treatment of wastewater, reducing risks to public health and safety.

Delta, LA: Sewer Rehabilitation

DRA Investment: \$98,700 | Total Investment: \$98,700

This project will prevent unsanitary sewage from backing up into homes. Current conditions cause health problems for residents and are out of compliance with state regulations.

DeRidder, LA: Workforce Training and Development

DRA Investment: \$52,500 | Total Investment: \$55,640

DRA's investment will support the Greater Beauregard Chamber of Commerce's efforts to become a Work Ready Community and provide a sustainable regional workforce in the area.

Franklin, LA: Building Renovation to Increase Health Services

DRA Investment: \$200,000 | Total Investment: \$1,200,000.

DRA funds will be used to renovate a building that will be used to expand and provide additional health care services in the Pierre Part area of Assumption Parish.

APPENDIX A: Project Summaries

LOUISIANA 2017 INVESTMENTS (cont.):

Franklin, LA: Road Improvements to Support Business Growth

DRA Investment: \$155,500 | Total Investment: \$410,735

This infrastructure project will raise the road by two feet, allowing year-round access to a local salt mine that employs 150 locals. These road improvements will also allow area farmers to access their land during the critical planting season.

Grosse Tête, LA: Sewer Improvements

DRA Investment: \$50,411 | Total Investment: \$99,416

This project will provide the village's 647 residents with upgraded sewer service and will reduce the risk of sewer backups for homes and businesses.

Jena, LA: Water System Improvements

DRA Investment: \$307,000 | Total Investment: \$307,000

This project is funded through DRA's CIF program and will resolve emergency conditions to deliver safe and clean drinking water to more than 1,000 residents and businesses on the Nebo Water System.

State Investments

Maurice, LA: Water System Improvements

DRA Investment: \$256,500 | Total Investment: \$4,101,500

This CIF project will improve the water distribution system and water treatment system to accommodate the rapid rate of growth that is occurring in the area and enhance opportunities for business expansion.

Napoleonville, LA: Equipment for Disaster Debris Removal

DRA Investment: \$115,100 | Total Investment: \$115,100

Assumption Parish will use DRA funds to purchase an air curtain burner to dispose of vegetative debris following severe storm events. The air burners will provide a more sustainable and environmentally safe and fast method to remove the debris.

New Orleans, LA: Fiber Network Infrastructure Upgrade

DRA Investment: \$266,555. Total Investment: \$586,555

The City of New Orleans will build an institutional fiber network connecting its primary and secondary data centers at City Hall and Orleans Parish Communications District providing the necessary infrastructure to connect thirteen additional city sites along Interstate 10.

APPENDIX A: Project Summaries

LOUISIANA 2017 INVESTMENTS (cont.):

New Orleans, LA: Fire Field Renovation for Industry Training

DRA Investment: \$200,000 | Total Investment: \$446,855

Delgado Community College Maritime, Fire, Radar & Industrial Training Facility will use DRA funds to better serve the maritime transportation, petroleum and petrochemical industries and meet new safety standards. The project will result in a completely renovated fire field to meet the future demands of those industries across the Delta.

Oak Grove, LA: Water System Upgrade

DRA Investment: \$105,000 | Total Investment: \$160,000.

CIF program funding will provide new water mains to deliver clean and safe drinking water to Oak Grove High School, which serves 1,200 students.

Quitman, LA: Wastewater Treatment Improvements

DRA Investment: \$206,000 | Total Investment: \$938,521

This Community Infrastructure Fund (CIF) project will close the wastewater lagoon and rock-reed filter and replace it with a package-treatment plant. This update to the treatment facility will benefit residents, businesses and a school with nearly 1,000 students, facility and staff.

State Investments

Tallulah, LA: Emergency Water System Repair

DRA Investment: \$150,000 | Total Investment: \$400,000.

This emergency project will assist in repairing the water system of Tallulah and help provide clean and safe drinking water for residents.

Tallulah, LA: Rail Spur Installation and Extension

DRA Investment: \$200,000 | Total Investment: \$349,920

The project will construct a new rail spur that will extend the existing spur at the Madison Parish Port Railroad. DRA's investment will support a business expansion and help create 15 new jobs and retain more than 100 jobs. DRA's investment includes \$100,000 from SEDAP and another \$100,000 from the CIF program.

Tensas Parish, LA: Airport Fuel Farm

DRA Investment: \$170,000 | Total Investment: \$188,625

This investment will provide infrastructure improvement that will assist existing and incoming businesses with creating two jobs and retaining four jobs through the expansion of the parish's airport fuel farm. The new fuel farm will support further development of the Tensas Parish Port on the Mississippi River and will also provide much needed sales tax income for the parish.

APPENDIX A: Project Summaries

LOUISIANA 2017 INVESTMENTS (cont.):

Waterproof, LA: Wastewater Treatment Improvements

DRA Investment: \$58,928 | Total Investment: \$58,928

This investment will support installation of an automatic gas chlorination system and three new aerators to disinfect discharge at the wastewater treatment plant. Improvements will enhance the quality of life for the 688 residents of Waterproof, 400-500 residents of the Tensas Parish Detention Facility and for all residents effected by the Tensas River watershed.

MISSISSIPPI 2017 INVESTMENTS:

Cleveland, MS: Sewer Improvements

DRA Investment: \$500,00 | Total Investment: \$8,930,000

DRA will provide investments through its CIF program to support the city's efforts to enhance sewer service for 19,000 residents on the system.

Coldwater, MS: Wastewater Improvement Project

DRA Investment: \$418,100 | Total Investment: \$518,100

DRA is funding this project through its CIF program and will rehabilitate the sewer lagoon serving the Town of Coldwater

State Investments

Grenada, MS: Emergency Sewer Replacement

DRA Investment: \$250,000 | Total Investment: \$250,000

This CIF project will improve health and sanitation concerns for 1,200 residential customers and provide dependable sewer service to a manufacturing plant to help retain 1,100 jobs.

Hernando, MS: Construction of Workforce Training Center

DRA Investment: \$307,000 | Total Investment: \$4,307,000

DeSoto County will construct a new 20,000 square foot building, strategically located near the county's Career and Technology Center, to accommodate the WIN Job Center and Northwest Mississippi Community College – Workforce Development services to establish a regional hub for job training and workforce services in northwest Mississippi.

Indianola, MS: B.B. King Museum Expansion

DRA Investment: \$256,500 | Total Investment: \$814,554

This expansion will add about 4,350 square feet of space to the B.B. King museum. It will house the vehicles, a tour bus and car that came to the museum following his death. These items highlight King's success and increase economic development and tourism opportunities in the area.

APPENDIX A: Project Summaries

MISSISSIPPI 2017 INVESTMENTS (cont.):

Inverness, MS: Fire and Emergency Facility

DRA Investment: \$392,850 | Total Investment: \$392,850

The town will use DRA funds to build its first fire station that will be shared space with the public works department. This project will separate the two so that they can both operate more efficiently and better serve the citizens of the town and surrounding area.

Leland, MS: Water System Improvements

DRA Investment: \$300,000 | Total Investment: \$1,482,859

DRA's CIF program will fund installation of a new water well and an elevated water tank. The project also includes water distribution system improvements that will tie the new water system components to the existing system, and deliver safe drinking water to residents, support business growth and improve fire-fighting efforts.

Lyon, MS: Sewer Rehabilitation

DRA Investment: \$53,760 | Total Investment: \$58,880

The project will improve the sanitary sewer lines that serve 418 residential customers and prevent backups and blockages.

State Investments

Moorhead, MS: Building Construction for Lineman Training

DRA Investment: \$150,450 | Total Investment: \$425,450

Mississippi Delta Community College will use DRA funds to add a new building that will include a classroom, four lab stations, restrooms and an office. This building will be the primary classroom facility for a lineman training workforce development initiative. The long-term outcome of this project will deliver a continuous supply of trained linemen available to step in and move up as aging linemen retire.

Natchez, MS: Protective Levee Construction

DRA Investment: \$500,000 | Total Investment: \$500,000

This CIF investment will support building a protective levee around a 100-acre section of county-owned land at its port to enhance industrial use and expansion. The expansion will allow Adams County to compete on a national level for industries that require river access.

North Carrollton, MS: Infrastructure Improvements

DRA Investment: \$114,292 | Total Investment: \$114,292

This investment will help North Carrollton enhance water pressure in its service area and improve health and sanitation for more than 500 residents as well as schools and businesses.

Rosedale, MS: Water Tank Improvements

DRA Investment: \$32,865 | Total Investment: \$32,865

This project will deliver safe and clean drinking water to residents and businesses.

APPENDIX A: Project Summaries

MISSISSIPPI 2017 INVESTMENTS (cont.):

Ruleville, MS: Sewer Improvements

DRA Investment: \$68,261 | Total Investment: \$68,261

DRA funding will help the city protect the health of 3,000 residents by providing a sanitary sewer system.

Sumner, MS: Water System Improvements

DRA Investment: \$450,000 | Total Investment: \$630,000

This project is supported by DRA's CIF program and will help complete a nearly comprehensive water-line replacement project in Sumner.

Vicksburg, MS: Infrastructure for Multi-Phase Project to Support Job Creation

DRA Investment: \$545,000 | Total Investment: \$5,679,621

This CIF project will construct a new parking area in downtown Vicksburg to help develop the Center of Innovation. The center will support workforce development, business entrepreneurship, higher education, state technology transfer, and tourism.

Winona, MS: Infrastructure Improvements

DRA Investment: \$78,981 | Total Investment: \$78,981

DRA funding will be used to repair creek crossings and install new water lines that will prevent service disruptions and outages for residents and businesses.

State Investments

MISSOURI 2017 INVESTMENTS:

Cape Girardeau, MO: Computer Programming Training Expansion

DRA Investment: \$110,555 | Total Investment: \$221,110

The Marquette Tech District Foundation Inc. will extend its training program to workforce development agencies, start-up incubators, and colleges or universities across the Delta region. The program's mission is to provide opportunities for underserved individuals in rural southeast Missouri communities to transition to high-wage, computer programming jobs.

Cape Girardeau, MO: Equipment for Career and Technology Center

DRA Investment: \$155,500 | Total Investment: \$797,624

The Cape Girardeau Career and Technology Center will upgrade and fund the tools, trainers and technology necessary to train high school and adult students in its HVAC/R technology, machine tool technology, electrical trades and computer networking programs. This programming will also be available to area employers for customized training.

Neelyville, MO: Wastewater Treatment Repair

DRA Investment: \$206,00 | Total Investment: \$1,515,006

The City of Neelyville will repair and replace its 30-year-old wastewater collection and treatment system to protect the city's 483 residents from raw sewage. In July, DRA provided nearly \$5,900 in emergency funding to protect residents who were at risk for exposure to raw sewage.

APPENDIX A: Project Summaries

MISSOURI 2017 INVESTMENTS (cont.):

Piedmont, MO: Waterline Replacement for Highway 49 Industrial Park

DRA Investment: \$144,615 | Total Investment: \$722,720

This DRA investment will replace 5,500 linear feet of failing water main that delivers water to the industrial park, which serves several businesses with about 200 employees. Reductions in water pressure today often force businesses to shut down temporarily or reduce their staffing levels until the water line is repaired.

Scott City, MO: Regional Port Rail Expansion

DRA Investment: \$1,600,000 | Total Investment: \$2,296,750

SEMO Regional Port Authority will construct 4,200 feet of railroad to increase its capacity to hold a second train making operations more efficient for new and existing consumers.

Sikeston, MO: Hospital Wing Expansion for Gero-Psychiatric Services

DRA Investment: \$218,698 | Total Investment: \$2,418,698

Missouri Delta Medical Center will add an in-patient adolescent psychiatric program to its scope of services by renovating an existing wing. The addition will create a minimum of 25 new jobs, provide 15 patient beds designed to accommodate psychiatric patients 13-17 years of age, and house support areas for the safety of patients and staff.

State Investments

TENNESSEE 2017 INVESTMENTS:

Bells, TN: Bells Theater Renovation into Workforce Training Center

DRA Investment: \$200,000 | Total Investment: \$880,000

Crockett County will renovate the interior of the downtown Bells Theater to provide a more suitable environment for workforce training and community events. It will be the only workforce training center in Crockett County and is projected to permit the training of 350-500 workers per year.

Jackson, TN: Robotics Training Center

DRA Investment: \$150,000 | Total Investment: \$174,000

Jackson State Community College will use DRA funding to create a robotics training center with the purchase of 3 FENCLRDD LR Mate 200iD/4S Robots with educational tooling packages and instructor training as required by the FANUC America Corporation Certified Education Training Program. This will help develop a workforce in Southwest Tennessee trained to work in jobs related to robotics and automation.

Memphis, TN: Boilermakers and Welding Institute Equipment Upgrade

DRA Investment: \$200,000 | Total Investment: \$390,000

The Boilermakers and Welding Institute will purchase state-of-the-art equipment, software, tools, and supplies to train craftsmen with the latest advanced technology, offer national credentials, and provide career placement for the growing demand for skilled craftsmen.

APPENDIX A: Project Summaries

TENNESSEE 2017 INVESTMENTS (cont.):

Memphis, TN: Investment in Entrepreneurial Growth and Start-Up Ecosystem

DRA Investment: \$113,168 | Total Investment: \$1,070,500

StartCo., a venture development organization and accelerator in Memphis, will expand its services for pre-revenue startup support and post-revenue business support, while cultivating resources and partners to accelerate job creation and new revenue for high-growth entrepreneurial companies in the Mid-South.

Moscow, TN: Water Treatment Plant Improvements

DRA Investment: \$200,000 | Total Investment: \$252,300

The City of Moscow will upgrade the city's water treatment plant to comply with the Tennessee Department of Environment & Conservation's design criteria for a water treatment plant's physical space and replace the two existing high service pumps and the master meter.

Piperton, TN: Sewer System Extension

DRA Investment: \$200,000 | Total Investment: \$19,154,517

DRA's investment will support extension of sanitary sewer service to Piperton's west side to accommodate a new industrial development by extending 1,800 feet of gravity sewer line and associated manholes to connect the site with a proposed sewer pump station and force main.

State Investments

Selmer, TN: Manufacturing Facility Expansion

DRA Investment: \$800,000 | Total Investment: \$10,110,052

McNairy County Economic Development will construct a new 120,000 square foot facility to support the expansion of an existing manufacturing company adding a new product line and creating 140 new jobs in the local area.

Toone, TN: Road Widening for Business Expansion

DRA Investment: \$750,000 | Total Investment: \$62,750,000

DRA's CIF program will support the widening of Kilgore Road to allow for proper and safe access to support a local business seeking to expand. The business expansion would retain 200 jobs and create 50 new jobs.

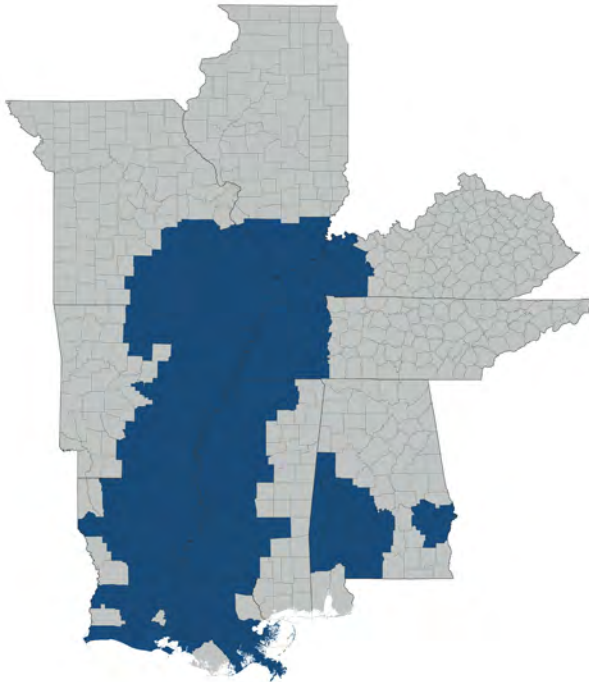
Union City, TN: Regional Industrial Center Water Line Extension

DRA Investment: \$300,000 | Total Investment: \$30,300,000

A water line extension will provide water pressure adequate enough for fire suppression and allow proper cleaning of food processing machines for a business that is planning an expansion in the Northwest Tennessee Regional Industrial Center. This investment will create more than 200 jobs for residents in Obion, Lake and Weakley counties.

APPENDIX B: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:



Alabama:

Barbour, Bullock, Butler, Choctaw, Clarke, Conecuh, Dallas, Escambia, Greene, Hale, Lowndes, Macon, Marengo, Monroe, Perry, Pickens, Russell, Sumter, Washington, Wilcox

Arkansas:

Arkansas, Ashley, Baxter, Bradley, Calhoun, Chicot, Clay, Cleveland, Craighead, Crittenden, Cross, Dallas, Desha, Drew, Fulton, Grant, Greene, Independence, Izard, Jackson, Jefferson, Lawrence, Lee, Lincoln, Lonoke, Marion, Mississippi, Monroe, Ouachita, Phillips, Poinsett, Prairie, Pulaski, Randolph, St. Francis, Searcy, Sharp, Stone, Union, Van Buren, White, Woodruff

DRA Counties & Parishes

Illinois:

Alexander, Franklin, Gallatin, Hamilton, Hardin, Jackson, Johnson, Massac, Perry, Pope, Pulaski, Randolph, Saline, Union, White, Williamson

Kentucky:

Ballard, Caldwell, Calloway, Carlisle, Christian, Crittenden, Fulton, Graves, Henderson, Hickman, Hopkins, Livingston, Lyon, Marshall, McCracken, McLean, Muhlenberg, Todd, Trigg, Union, Webster

Louisiana:

Acadia, Allen, Ascension, Assumption, Avoyelles, Beauregard, Bienville, Caldwell, Cameron, Catahoula, Claiborne, Concordia, De Soto, East Baton Rouge, East Carroll, East Feliciana, Evangeline, Franklin, Grant, Iberia, Iberville, Jackson, Jefferson, Jefferson Davis, La Salle, Lafourche, Lincoln, Livingston, Madison, Morehouse, Natchitoches, Orleans, Ouachita,

Louisiana (cont.):

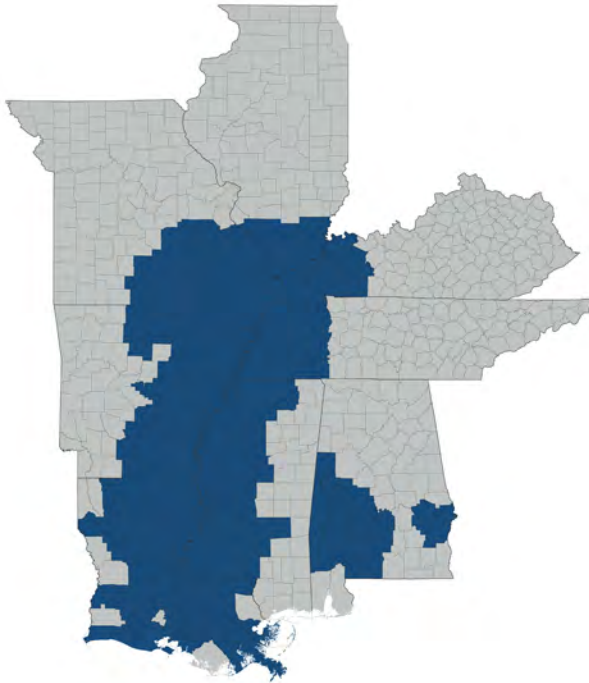
Plaquemines, Pointe Coupee, Rapides, Red River, Richland, St. Bernard, St. Charles, St. Helena, St. James, St. John the Baptist, St. Landry, St. Martin, St. Mary, Tangipahoa, Tensas, Union, Vermilion, Washington, Webster, West Baton Rouge, West Carroll, West Feliciana, Winn

Mississippi:

Adams, Amite, Attala, Benton, Bolivar, Carroll, Claiborne, Coahoma, Copiah, Covington, De Soto, Franklin, Grenada, Hinds, Holmes, Humphreys, Issaquena, Jasper, Jefferson, Jefferson Davis, Lafayette, Lawrence, Leflore, Lincoln, Madison, Marion, Marshall, Montgomery, Panola, Pike, Quitman, Rankin, Sharkey, Simpson, Smith, Sunflower, Tallahatchie, Tate, Tippah, Tunica, Union, Walthall, Warren, Washington, Wilkinson, Yalobusha, Yazoo

APPENDIX B: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:



Missouri:

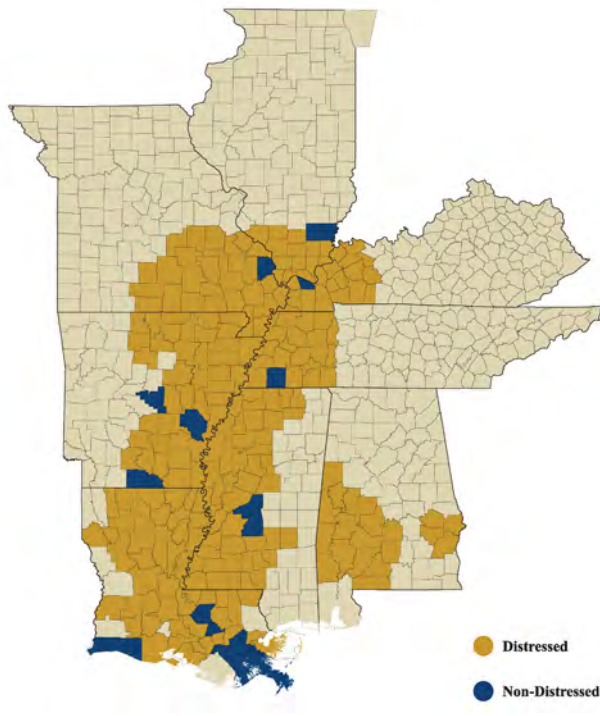
Bollinger, Butler, Cape Girardeau, Carter, Crawford, Dent, Douglas, Dunklin, Howell, Iron, Madison, Mississippi, New Madrid, Oregon, Ozark, Pemiscot, Perry, Phelps, Reynolds, Ripley, Ste. Genevieve, St. Francois, Scott, Shannon, Stoddard, Texas, Washington, Wayne, Wright

Tennessee:

Benton, Carroll, Chester, Crockett, Decatur, Dyer, Fayette, Gibson, Hardeman, Hardin, Haywood, Henderson, Henry, Lake, Lauderdale, McNairy, Madison, Obion, Shelby, Tipton, Weakley

Distressed & Non-Distressed Counties & Parishes

Distressed and Non-Distressed Counties and Parishes for FY 2017



Determination of a Distressed County/Parish:

Unemployment rate of one percent higher (6.2 percent) than the national average (5.2 percent) for the most recent 24-month period; or have a per capita income of 80 percent or less of the national per capita income.



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