



Delta Regional Authority

2018 Year in Review

ALABAMA - ARKANSAS - ILLINOIS - KENTUCKY - LOUISIANA - MISSISSIPPI - MISSOURI - TENNESSEE

# Message from the Federal Co-Chairman



## DELTA REGIONAL AUTHORITY

OFFICE OF THE FEDERAL CO-CHAIRMAN

This has been a rewarding and productive year at the Delta Regional Authority as I travelled to all eight of our states and hundreds of local communities during my first 12 months in office. It was beneficial to see firsthand the opportunities and challenges we face as a region.

My goal is to continue enhancing collaboration with our public and private partners so we can increase productivity, raise wages, enable industries to become more globally competitive and help attract new industries that want a well-trained and skilled workforce.

We demonstrated our commitment to those priorities this year by investing \$25.6 million in 90 projects. The total overall investment in our region reached nearly \$1 billion, including contributions from public and private partners.

Together, we are helping to create and retain 5,200 jobs; train nearly 9,000 individuals to succeed in their current job and to prepare them for the future needs of businesses; and we are helping to improve life for more than 160,000 families by investing in the water and sewer systems they rely on for basic needs.

I am proud of the improvements we've made in the budget, where we have worked to streamline administrative operations. That's allowed DRA to provide greater efficiencies at lower costs, which makes available more money to invest in the region.

DRA also contributed to building a healthy workforce through Innovative Readiness Training (IRT) missions, a partnership with the Department of Defense. We conducted two missions in the Alabama Black Belt and another in southern Illinois. The missions treated 4,600 patients and delivered close to \$1 million in medical care.

Workforce development and industry-driven training remained a priority for DRA in 2018, including the planning and development of upcoming initiatives addressing registered apprenticeship, skilled trade and work-based learning. For Delta communities to remain competitive in the globalized economy, they must continue to invest in their workforce pipelines to support existing industry, attract new companies and retain a quality workforce – all of which are essential for economic development.

I want to thank our governors and congressional delegations for their support and encouragement of DRA's work. They are dedicated public servants who are keenly aware of the needs of the region and committed to delivering the resources the Delta needs to compete.

We have a tremendous opportunity before us to make the Delta region more competitive and create greater opportunities for economic development.

Thank you,

Christopher R. Caldwell

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# 2018 Year in Review



*“The Delta Regional Authority made great strides in 2018 to ensure that our investments are directed to the areas where we can make the biggest difference in our communities: supporting economic development opportunities, job creation and retention.”*  
- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

# About this Publication

The Delta Regional Authority presents its 2018 Year in Review, which serves as the agency’s Annual Report to Congress. This publication highlights DRA’s strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2018, including an index of the individual projects DRA funded throughout the year.

The federal programs and regionwide initiatives included in this report are part of DRA’s mission to help create jobs, build communities, and improve the lives of the 10 million people who reside in the 252 counties and parishes of the eight-state Delta region.

## The report highlights:

- Key investments in each state that support basic public infrastructure and transportation for rural residents, improve opportunities for small businesses and entrepreneurs, and provide quality workforce training and education for job seekers.
- Strategic programs and regionwide initiatives that are increasing community capacity and workforce competitiveness, such as the Delta Leadership Institute (DLI).
- Agency efforts to invest in targeted economic and community development projects driven by outcomes and supported by public-private partnerships that are essential for Delta communities to compete in the global economy.

# Board of Governors



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Federal Co-Chairman



**Governor Asa Hutchinson**  
Arkansas  
States' Co-Chair



ALABAMA



Governor  
Kay Ivey

ILLINOIS



Governor  
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KENTUCKY



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John Bel  
Edwards

MISSISSIPPI



Governor  
Phil Bryant

MISSOURI



Governor  
Mike Parson

TENNESSEE



Governor  
Bill Haslam

\* During a portion of the 2018 fiscal year, the State of Missouri was represented by former Governor Eric Greitens on the Board of Governors.

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*"It is an honor to be appointed to serve as a leader of the Delta Regional Authority, whose programs deliver targeted investments to encourage economic development and improve infrastructure across our region. DRA is supportive of the efforts to enhance infrastructure, support business development and workforce training for the eight states it serves. Arkansas is fortunate to be one of them."*

- Arkansas Governor Asa Hutchinson, DRA States' Co-Chair

# Investing in the Delta



*“DRA’s investments enhance economic development and help spur job growth in rural communities in Arkansas and across the region. The investments also improve the quality of life for residents by delivering safe and clean drinking water.”*  
- Governor Asa Hutchinson, State of Arkansas

# Federal Investment Programs

## States’ Economic Development Assistance Program (SEDAP)

The States’ Economic Development Assistance Program is DRA’s primary investment program. In 2018, DRA had \$12 million in available funding to invest in combination with more than \$975 million in other public and private sector dollars. These SEDAP investments are subject to Federal Priority Eligibility Criteria and must help improve the following for our Delta communities:

- Basic Public Infrastructure
- Transportation Infrastructure
- Workforce Development
- Business Development

**SEDAP INVESTMENTS**

At least 50% must be used for transportation and basic public infrastructure.

At least 75% must be made in counties and parishes that are economically distressed.

## Community Infrastructure Fund (CIF)

These investments strengthen the economic viability of our Delta communities. In 2018, DRA had \$10 million in funding available to address flood control, basic public infrastructure, and local transportation improvements that enhance local and regional economies throughout the Delta region.

## Public Works & Economic Adjustment Assistance

The U.S. Department of Commerce Economic Development Administration made \$3 million of its 2018 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.

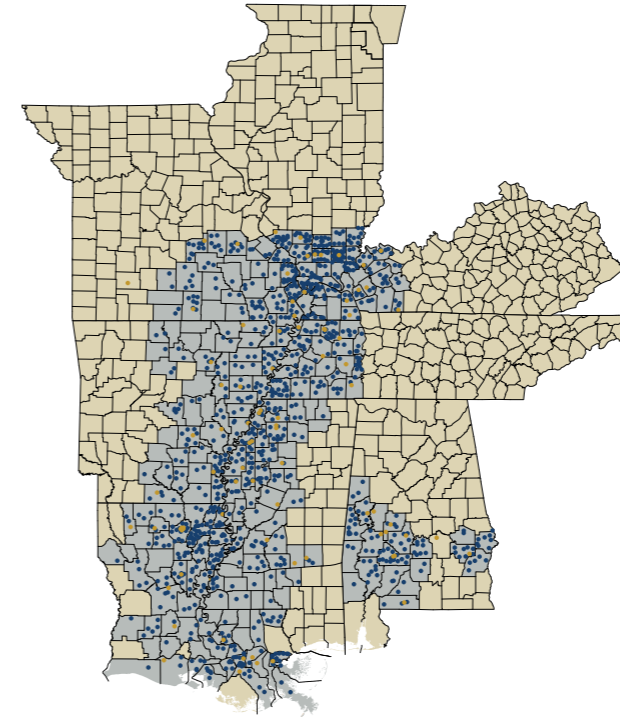
# Investing in the Delta



*“Delta Regional Authority is dedicated to improving Alabama’s infrastructure and economy by providing critical funding throughout the Black Belt region. The projects made possible by these investments will drive job creation, enhance workforce training, and ensure our state’s ability to compete on a national stage.”*

- U.S. Senator Richard Shelby, State of Alabama

# Cumulative Regional Investments



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

## INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **1,239**

**DRA INVESTMENT:**  
**\$211,041,666**

PUBLIC INVESTMENT: \$1,195,616,815

PRIVATE INVESTMENT: \$3,478,561,842

## OUTCOMES

**60,368** JOBS CREATED & RETAINED

**53,784** INDIVIDUALS TRAINED

**400,000** FAMILIES AFFECTED

# Investing in the Delta



*“These investments will create and keep good-paying jobs, strengthen a number of our rural economies, and support local programs that prepare Missourians for in-demand careers. I’ll continue advocating for DRA and supporting policies that will help Missouri’s rural communities compete and succeed.”*

- U.S. Senator Roy Blunt, State of Missouri

# Total State Investments | FY 2018

## INVESTMENTS | FY 2018

TOTAL DRA PROJECTS **90**

DRA INVESTMENT:  
**\$25,673,382**

PUBLIC INVESTMENT: \$108,679,206

PRIVATE INVESTMENT: \$881,793,259

## OUTCOMES

**5,228** JOBS CREATED & RETAINED

**8,857** INDIVIDUALS TRAINED

**160,640** FAMILIES AFFECTED





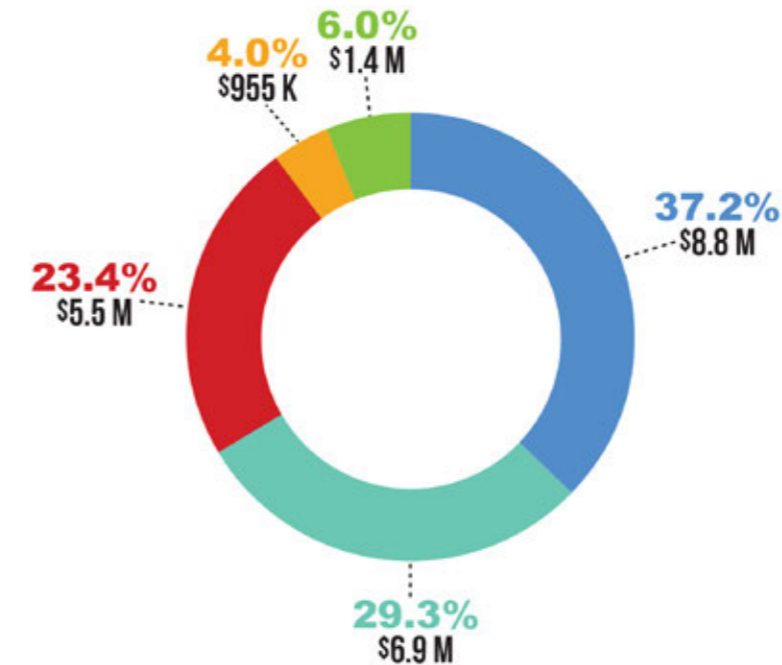
# Investing in the Delta



“These investments by the DRA will build and enhance infrastructure in Arkansas Delta communities, which is key to positioning them for future economic growth and development. Meeting the needs of these communities through targeted investment projects will create jobs, grow the economy and improve quality of life for Arkansans.”

- U.S. Senator John Boozman, State of Arkansas

# Rural Investment Report | FY 2018



## POPULATION DENSITIES

-  1 - 2,500
-  2,501 - 10,000
-  10,001 - 30,000
-  30,001 - 50,000
-  50,000+

NOTE: All figures are based on the city of the awardee

The United States Department of Agriculture defines rural communities as those with a population of less than 50,000 residents. In 2018, nearly 94 percent of DRA funds were invested in rural communities across the eight-state Delta region.

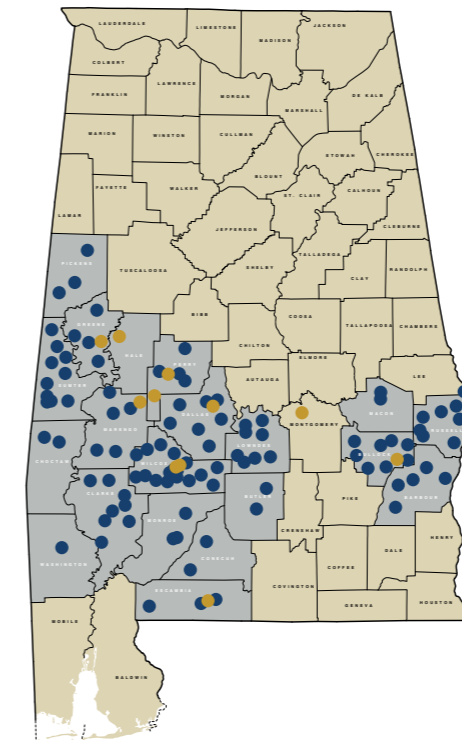


# ALABAMA

## Strategic Investments



# ALABAMA



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS

**125**



DRA INVESTMENT:

**\$22,755,696**

PUBLIC INVESTMENT:

\$55,807,799

PRIVATE INVESTMENT:

\$27,580,000

### OUTCOMES



JOBS CREATED & RETAINED

**5,624**



INDIVIDUALS TRAINED

**1,048**



FAMILIES AFFECTED

**14,931**

ALABAMA



*"The Delta Regional Authority's SEDAP program works hand in hand with the priorities of my Administration. I am grateful for the partnership of the DRA and other public and private partners to invest in our Black Belt region. When we invest in infrastructure, workforce development and business projects, we are investing in our people."*

- Governor Kay Ivey, State of Alabama

## Strategic Investments

# ALABAMA

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

11



DRA INVESTMENT:

**\$5,031,488**

PUBLIC INVESTMENT:

\$19,441,784

PRIVATE INVESTMENT:

\$1,080,000

### OUTCOMES



JOBS CREATED & RETAINED

193



INDIVIDUALS TRAINED

400



FAMILIES AFFECTED

3,404



### FY 2018 INVESTMENT SPOTLIGHT

#### Technology Park

*DRA's investment in water and sewer lines will lead to development of a new Brewton Technology Park to support an information technology company that will create 300 new jobs. The new sewer and water lines also will improve service for 2,732 families in the City of Brewton.*

**DRA Investment: \$300,000**

**Total Investment: \$5 million**

Brewton, AL

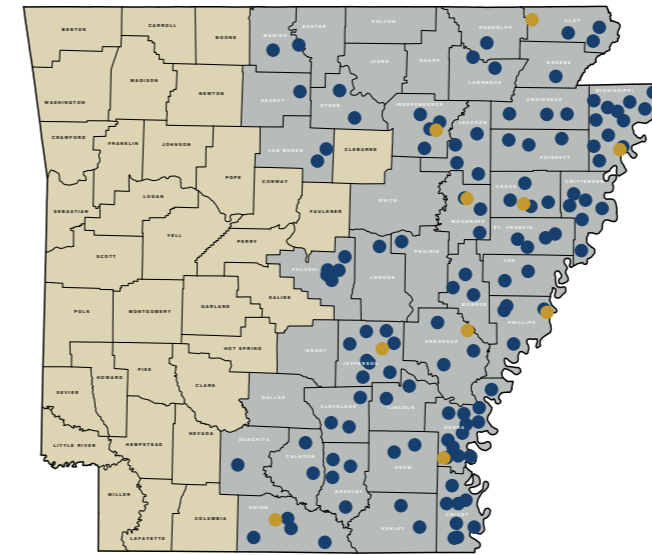


# ARKANSAS

## Strategic Investments



# ARKANSAS



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **162**

DRA INVESTMENT: **\$32,978,049**

PUBLIC INVESTMENT: \$299,041,417

PRIVATE INVESTMENT: \$432,804,970

### OUTCOMES

**7,986** JOBS CREATED & RETAINED

**4,353** INDIVIDUALS TRAINED

**17,381** FAMILIES AFFECTED



“These investments will undoubtedly improve local economies and enhance economic development in our rural communities. But even more so, these investments will improve the lives for thousands of residents in rural parts of our state, and I commend DRA for its commitment to funding projects like these to further enhance the quality of life in the Arkansas Delta region.”  
 - Governor Asa Hutchinson, State of Arkansas

## Strategic Investments

# ARKANSAS

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

15



DRA INVESTMENT:  
**\$3,071,309**

PUBLIC INVESTMENT:

\$4,863,606

PRIVATE INVESTMENT:

\$11,050,000

### OUTCOMES



JOBS CREATED & RETAINED

179



INDIVIDUALS TRAINED

241



FAMILIES AFFECTED

6,414



### FY 2018 INVESTMENT SPOTLIGHT

#### Workforce Development

The Associated Industries of Arkansas will use DRA funds to purchase a new tractor and trailer to house the Be Pro Be Proud workforce development initiative that supports multiple employers across Arkansas such as Walmart, Caterpillar Inc., Tyson Foods, Nucor Steel, AFCO Steel, the Electric Cooperatives of Arkansas and AGC of Arkansas. The initiative allows students, parents, teachers and the public to learn more about successful careers that are available in manufacturing, trucking and construction.

DRA Investment: \$256,565  
 Total Investment: \$2.6 million

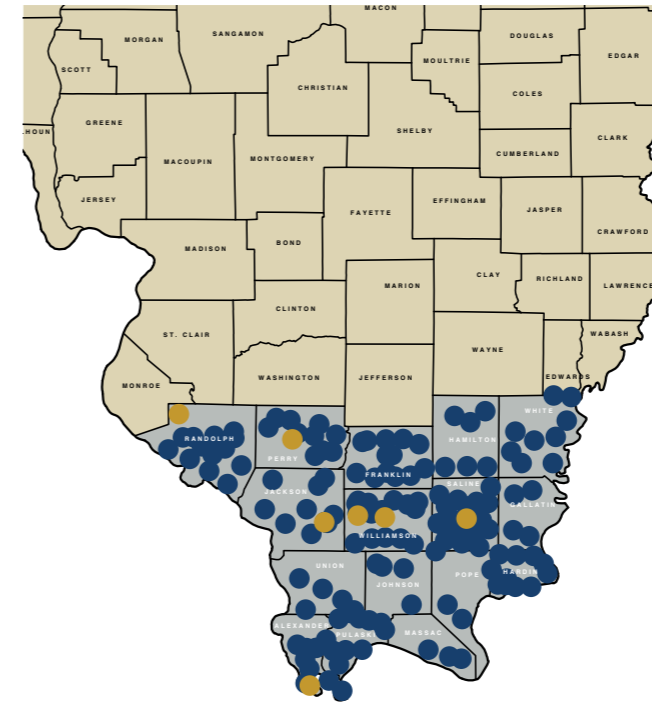


# ILLINOIS

## Strategic Investments



# ILLINOIS



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **162**

DRA INVESTMENT: **\$15,692,824**

PUBLIC INVESTMENT: \$92,778,770

PRIVATE INVESTMENT: \$54,158,746

### OUTCOMES

**5,308** JOBS CREATED & RETAINED

**8,753** INDIVIDUALS TRAINED

**93,865** FAMILIES AFFECTED



*"Illinois is proud to partner with the Delta Regional Authority in job creation, economic development and infrastructure improvements. DRA investments will help the state remain competitive by ensuring that we have good paying jobs right here in Illinois. The returns that this \$1 million program produces are well worth it."*

- Governor Bruce Rauner, State of Illinois

## Strategic Investments

# ILLINOIS

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

9



DRA INVESTMENT:

**\$1,493,008**

PUBLIC INVESTMENT:

\$7,633,313

PRIVATE INVESTMENT:

\$0

### OUTCOMES



JOBS CREATED & RETAINED

88



INDIVIDUALS TRAINED

227



FAMILIES AFFECTED

0



### FY 2018 INVESTMENT SPOTLIGHT

#### Road Expansion Supports Manufacturing Jobs

*Infrastructure improvements funded by DRA will help create 50 new jobs and retain 400 others at a major manufacturing and distribution business in the City of Marion. The road expansion and improvement project provides support for a six-county area.*

**DRA Investment: \$500,000**

**Total Investment: \$4.8 million**

Marion, IL



# KENTUCKY

## Strategic Investments



# KENTUCKY

## INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **89**

DRA INVESTMENT:  
**\$18,448,093**

PUBLIC INVESTMENT: \$132,532,361

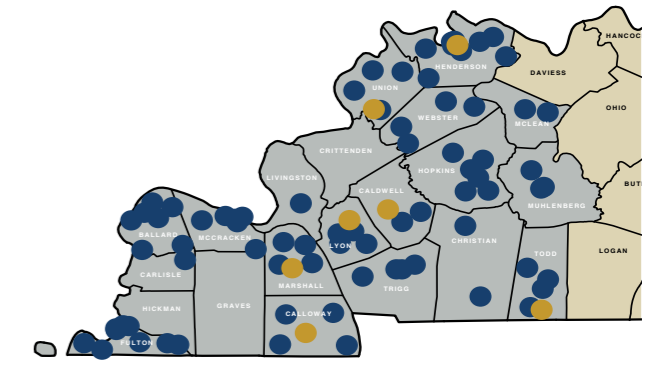
PRIVATE INVESTMENT: \$348,695,000

## OUTCOMES

**3,319** JOBS CREATED & RETAINED

**249** INDIVIDUALS TRAINED

**10,585** FAMILIES AFFECTED



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.





“Kentucky’s record-breaking economic growth is changing communities across Kentucky, and we are grateful for DRA’s investments to support projects that will create even more new economic development opportunities across the state. This investment will support at least 210 new jobs by furthering infrastructure development and business growth opportunities in seven Kentucky communities.”  
 - Governor Matt Bevin, State of Kentucky

## Strategic Investments

# KENTUCKY




### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS **7**

DRA INVESTMENT:  
**\$2,660,895**

PUBLIC INVESTMENT: \$23,367,485  
 PRIVATE INVESTMENT: \$200,000,000

### OUTCOMES

-  JOBS CREATED & RETAINED **287**
-  INDIVIDUALS TRAINED **0**
-  FAMILIES AFFECTED **91**



**FY 2018 INVESTMENT SPOTLIGHT**  
**International Manufacturer Creates New Jobs**  
 South Korean auto parts manufacturer will create 120 new jobs as it establishes its U.S. headquarters in the City of Murray with the help of funding from DRA. The investment demonstrates how DRA helps rural communities compete in the global economy.  
**DRA Investment: \$357,373**  
**Total Investment: \$50.3 million**  
 Murray, KY

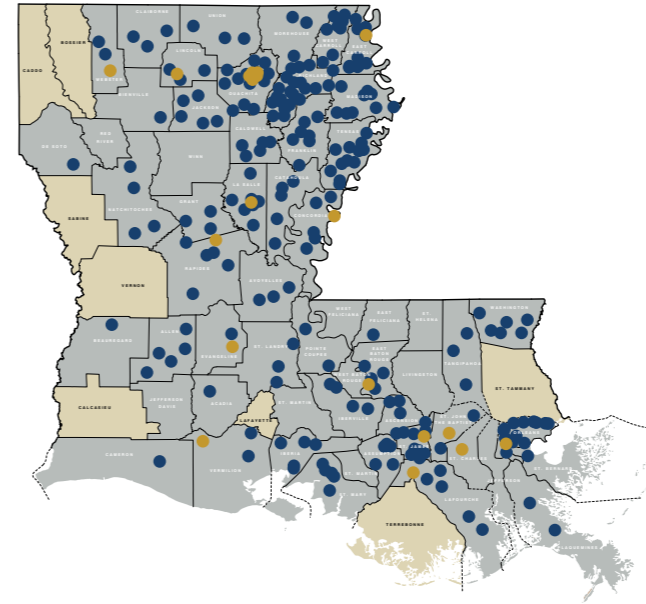


# LOUISIANA

## Strategic Investments



# LOUISIANA



Map shows all DRA projects from 2002-2018.  
Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **265**

 DRA INVESTMENT:  
**\$36,203,147**

PUBLIC INVESTMENT: \$167,124,474

PRIVATE INVESTMENT: \$829,902,500

### OUTCOMES

 JOBS CREATED & RETAINED **10,216**

 INDIVIDUALS TRAINED **8,218**

 FAMILIES AFFECTED **183,258**



“Strategic investments from DRA will support infrastructure, healthcare and workforce in Louisiana, which is especially important for the continued development of our rural communities. This is critical to moving our state and our people forward, and I am thankful to everyone involved for their commitment to helping Louisiana’s most distressed communities.”

- Governor John Bel Edwards, State of Louisiana

## Strategic Investments

# LOUISIANA

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS **18**



DRA INVESTMENT:  
**\$4,055,528**

PUBLIC INVESTMENT: \$11,763,131

PRIVATE INVESTMENT: \$22,627,500

### OUTCOMES



JOBS CREATED & RETAINED **204**



INDIVIDUALS TRAINED **5,145**



FAMILIES AFFECTED **138,105**



### FY 2018 INVESTMENT SPOTLIGHT

#### Road Infrastructure Improvement Spurs Job Creation

DRA is investing in a new road to serve the Millhaven Industrial Park, improving access to a new manufacturing business that will create 40 new jobs. The road will serve the entire industrial park, better positioning the City of Monroe to attract new businesses to the site.

DRA Investment: \$300,000

Total Investment: \$1,700,000

Monroe, LA

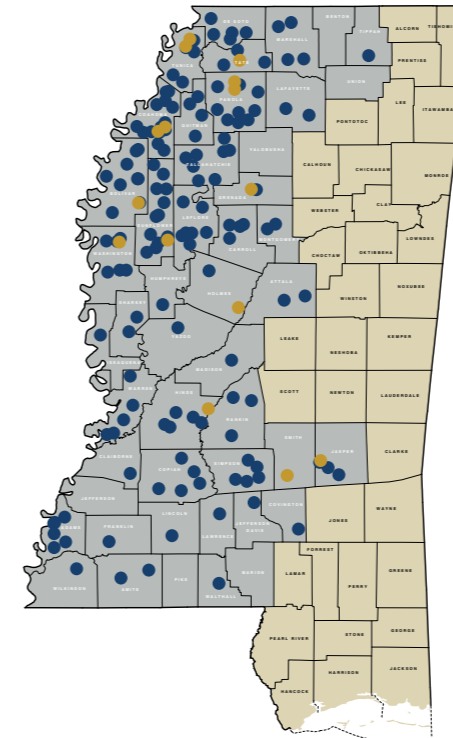


# MISSISSIPPI

## Strategic Investments



# MISSISSIPPI



Map shows all DRA projects from 2002-2018. Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **178**

DRA INVESTMENT: **\$34,617,092**

PUBLIC INVESTMENT: \$152,162,094

PRIVATE INVESTMENT: \$306,389,372

### OUTCOMES

**5,948** JOBS CREATED & RETAINED

**25,091** INDIVIDUALS TRAINED

**35,052** FAMILIES AFFECTED

MISSISSIPPI



“These investments will strengthen our economy, create jobs, promote economic development and increase access to healthcare. I appreciate DRA’s commitment to Mississippi’s rural areas, and thank everyone involved in making these projects a reality.”  
 - Governor Phil Bryant, State of Mississippi

## Strategic Investments

# MISSISSIPPI

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

15



DRA INVESTMENT:

\$3,532,653

PUBLIC INVESTMENT:

\$26,044,568

PRIVATE INVESTMENT:

\$34,445,000

### OUTCOMES



JOB'S CREATED & RETAINED

543



INDIVIDUALS TRAINED

1,350



FAMILIES AFFECTED

1,735



### FY 2018 INVESTMENT SPOTLIGHT Infrastructure Investment Helps Create & Retain Jobs

An automotive equipment manufacturer that ships products to more than 100 countries is expanding its operations in the City of Durant, creating 60 new jobs and retaining more than 200 existing jobs with the help of DRA’s public infrastructure investment to install new water lines and move electrical poles.

DRA Investment: \$425,000

Total Investment: \$15 million

Durant, MS

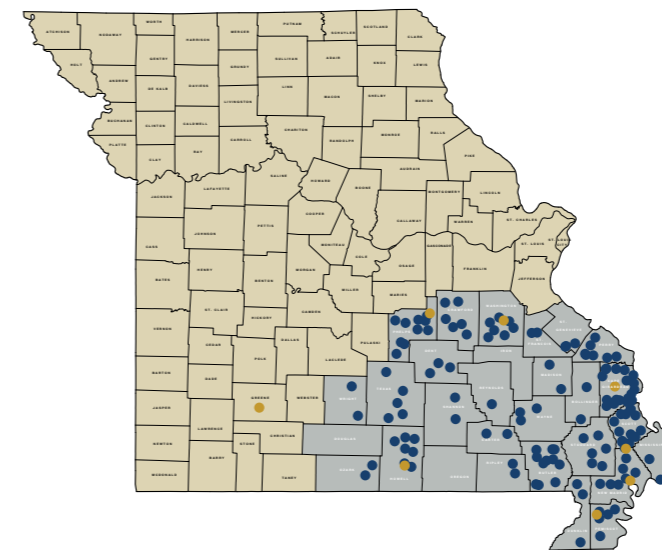


# MISSOURI

## Strategic Investments



# MISSOURI



Map shows all DRA projects from 2002-2018.  
Projects awarded in 2018 are in gold.

### INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS

**143**



DRA INVESTMENT:

**\$23,625,445**

PUBLIC INVESTMENT:

\$105,730,445

PRIVATE INVESTMENT:

\$377,529,789

### OUTCOMES



JOBS CREATED & RETAINED

**8,514**



INDIVIDUALS TRAINED

**3,513**



FAMILIES AFFECTED

**12,938**



“Infrastructure and workforce development are two ways that we can unlock future growth for Missouri. The investments that the Delta Regional Authority is making today and the resulting job creation is evidence of that, and I look forward to seeing how these investments propel future growth in these communities.”

- Governor Michael Parson, State of Missouri

## Strategic Investments

## MISSOURI

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

8



DRA INVESTMENT:

**\$2,438,501**

PUBLIC INVESTMENT:

\$12,640,319

PRIVATE INVESTMENT:

\$154,750,759

### OUTCOMES



JOBS CREATED & RETAINED

**506**



INDIVIDUALS TRAINED

**1,494**



FAMILIES AFFECTED

**10,891**



### FY 2018 INVESTMENT SPOTLIGHT

#### Industry-driven Apprenticeship Program

The Greater Ozarks Center for Advanced Technology (GOCAT) will use DRA's investment to help establish a manufacturing apprenticeship program that prepares workers to pursue entry-level careers in multiple industries. GOCAT is working in conjunction with manufacturing employers to develop industry-driven training programs that help displaced workers attain jobs and train high-school graduates for successful careers.

DRA Investment: \$240,100

Total Investment: \$359,268



# TENNESSEE

## Strategic Investments



# TENNESSEE

## INVESTMENTS | FY 2002-2018

TOTAL DRA PROJECTS **115**

 DRA INVESTMENT:  
**\$26,721,631**

PUBLIC INVESTMENT: \$190,439,454

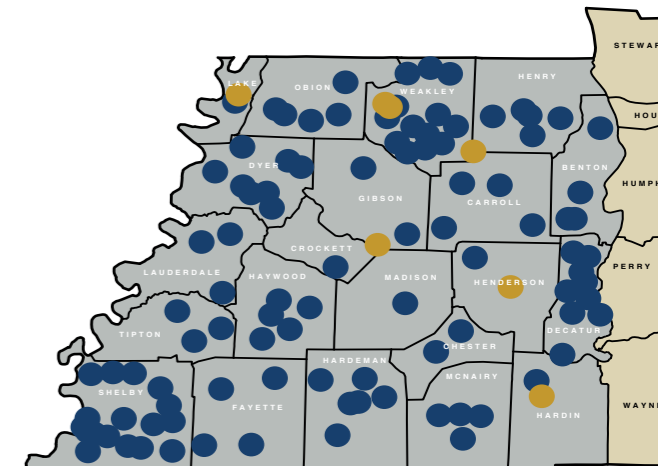
PRIVATE INVESTMENT: \$962,001,460

## OUTCOMES

 JOBS CREATED & RETAINED **13,453**

 INDIVIDUALS TRAINED **2,559**

 FAMILIES AFFECTED **31,271**



Map shows all DRA projects from 2002-20178. Projects awarded in 2018 are in gold.





“DRA continues to be a great partner to the State of Tennessee. The more than \$3 million investment from DRA will help infrastructure across the state, which in turn will create more economic growth across Tennessee. I appreciate DRA’s continued investment in our state and look forward to continuing our partnership.”

- Commissioner Bob Rolfe, TN Department of Economic & Community Development

## Strategic Investments

## TENNESSEE

### INVESTMENTS | FY 2018

TOTAL DRA PROJECTS

7



DRA INVESTMENT:

**\$3,390,000**

PUBLIC INVESTMENT:

\$2,925,000

PRIVATE INVESTMENT:

\$457,840,000

### OUTCOMES



JOB<sup>S</sup> CREATED & RETAINED

3,228



INDIVIDUALS TRAINED

0



FAMILIES AFFECTED

0



### FY 2018 INVESTMENT SPOTLIGHT

#### Improved Transportation Infrastructure Spurs Business Expansion

A South Korean-based manufacturer will create 200 new jobs and retain 800 existing jobs with the support of an investment from DRA. Infrastructure improvements include a new road to support increased truck traffic at the business. Road improvements also will create greater efficiencies for other businesses located in the City of

Martin’s industrial park.

DRA Investment: \$850,000

Total Investment: 10.8 million

Martin, TN



# RCAP

## Strategic Investments

## Rural Communities Advancement Program

Through a partnership with the U.S. Department of Agriculture-Rural Development, DRA uses the Rural Communities Advancement Program (RCAP) to support agency programs and region-wide initiatives that build the capacity of rural residents, while simultaneously improving the economic opportunities of their communities. This funding is directed to communities and counties with a population of 50,000 or less.

Under the leadership of the Federal Co-Chairman, DRA utilizes the majority of its RCAP funding to implement the region-wide initiatives that address the complexity of rural needs through innovative economic and community development strategies. Examples of programs and initiatives funded through this program include: the Registered Apprenticeship and Job Training Program, the Delta Leadership Institute, Healthy Places for Healthy People and Local Foods, Local Places.



Committed to the future of rural communities.

*Over the last 15 years, DRA has successfully applied for more than \$41 million in RCAP funding, which supported an estimated 300 projects.*

DRA allocates the remaining RCAP funds towards projects submitted to DRA by USDA-RD State Directors from each of the eight states. In FY 2018, DRA provided a total of \$320,000 to USDA-Rural Development State Directors (\$40,000 per state in each of the eight states) to fund eligible projects in designated persistent poverty counties.

# Promoting a Healthy Delta



*“DRA is committed to working with our federal and state partners to enhance the health of residents throughout the Delta. Building a healthy workforce is key to our ability to deliver a workforce that supports the needs of existing businesses and those industries looking to relocate in the region.”*  
 - Christina Wade, DRA Health Program Advisor

# Delta Doctors

In partnership with the U.S. Department of State, DRA’s Delta Doctors program helps address the health disparities and high levels of health professional shortages by recommending J-1 visa waivers for physicians who are willing to provide medical services in Delta communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare. In 2018, DRA processed 162 applications for the Delta Doctors program.

## 2018 DELTA DOCTORS OUTCOMES

Alabama	40		Mississippi	31
Illinois	34		Missouri	17
Louisiana	25		Tennessee	15

**TOTAL APPLICATIONS PROCESSED 162**



## Promoting a Healthy Delta



*"This Innovative Readiness Training (IRT) program provides real-world training opportunities for our service members to utilize the skillsets within their military occupational specialties while supporting the needs of American communities. Our service members are excited to be supporting [Delta] residents and building stronger communities and connecting Americans to the U.S. Military."*

- Major R. Nathan DeVoe, 3rd Medical Command IRT Project Manager

## Innovative Readiness Training

The Delta Regional Authority partners with the U.S. Department of Defense to deliver the Innovative Readiness Training (IRT) program. IRT missions provide medically-trained military medical personnel with in-field emergency response preparation while simultaneously providing quality healthcare services to communities throughout the Delta region. In 2018, DRA hosted two IRT missions bringing medical, dental, and optical care to Delta residents at no cost to the patient:



- **Alabama Wellness:** May 28-June 4 in Monroeville and Thomasville, Alabama.
- **Southern Care:** June 18-28 in Harrisburg, Illinois.

Services provided at these missions included non-emergency medical treatments and screenings, dental cleanings, fillings, tooth extractions, eye exams and single-vision prescription glasses. In addition to receiving medical services, patients were also provided with information about local healthcare services, public health programs, and other health-related resources to promote continued health and wellness.

The military and DRA have conducted 18 joint missions over 10 years, delivering medical services to more than 85,000 Delta residents.

### 2018 IRT Mission Outcomes



# Promoting a Healthy Delta



*“The Delta Regional Authority is committed to enhancing the health and well-being of residents across the region. DRA recognizes that healthy residents make for a healthy workforce, which is necessary to supporting employers and business that want to locate in the Delta.”*

- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

# Delta Region Community Health Systems Development Program

DRA collaborates with the Health Resources & Services Administration of the U.S. Department of Health and Human Services on a technical assistance program that enhances healthcare delivery in the Delta Region. The program supports providers in select rural communities, including critical access hospitals, small rural hospitals, rural health clinics and other healthcare organizations.



Assistance includes:

- Improving hospital or clinic financial operations.
- Implementing quality-improvement activities to promote the development of an evidence-based culture leading to improved health outcomes.
- Increasing use of telehealth to address gaps in clinical service delivery and improve access to care.
- Ensuring access to and availability of emergency medical services.
- Identifying workforce recruitment and retention resources targeted to rural communities.



## Participating Facilities:

- Carrollton, AL: Pickens County Medical Center*
- Dumas, AR: Delta Memorial Hospital*
- Dumas, AR: Daughters of Charity Services*
- Lake Village, AR: Chicot Memorial Medical Center*
- Monticello, AR: Drew Memorial Health Systems*
- Natchitoches, LA: Natchitoches Regional Medical Center*
- Ripley, MS: Tippah County Hospital*
- Rolling Fork, MS: Sharkey-Issaquena Community Hospital*
- Hayti, MO: Pemiscot County Memorial Hospital*
- Pilot Knob, MO: Iron County Hospital*

# Empowering Delta Leadership



*“DRA is committed to investing in our region’s talent with tools, experiences and networking that will provide them with ideas and solutions to ensure continued job growth and economic development opportunities in the Delta region.”*

*- Aury Kangelos, Director of the Delta Leadership Institute*

# Delta Leadership Institute

Founded in 2005, the Delta Leadership Institute (DLI) supports local economic development by building leadership skills among Delta residents and fostering collaboration with partners in the public and private sectors to improve the economic and social viability of the Delta region as well as the overall quality of life for Delta people.

DLI relies on the administrative, programming, and curricular support from a consortium of three university partners: The University of Alabama, Arkansas State University, and the University of Louisiana at Monroe.

The year-long DLI Executive Academy is designed to provide professional leadership development and policy training in the issues most challenging to Delta communities. The Executive Academy held six sessions in 2018 that focused on transportation and infrastructure, public health and education, small business and entrepreneurship, culture and tourism, and public policy and innovative partnerships.



**2017 - 2018 DLI Executive Academy Sessions:**

- Orientation | Potosi, MO
- Session II | Memphis, TN/Clarksdale, MS
- Session III | New Orleans, LA
- Session IV | Alabama Black Belt
- Session V | Jonesboro, AR
- Graduation | Paducah, KY/Carbondale, IL

# Empowering Delta Leadership



“The Delta Leadership Network now has more than 500 members who are working together to share best practices and ideas that will enhance community development and grow our region. Our alumni group willingly shares resources to ensure the Delta is competitive on local, regional and national levels.”

- Jennifer Olson, Chair of Delta Leadership Network Regional Advisory Council

# Delta Leadership Network

The Delta Leadership Network comprises the alumni of the Executive Academy and is tasked with maintaining these relationships among regional leaders so as to foster regional collaboration, resource sharing, and continued education to help these leaders address the Delta’s most pressing issues.

Now more than 500 community leaders make up the DLN, through which they continue their engagement with the Delta Leadership Institute at state meetings, an annual Delta Leadership Network conference, and events with new Executive Academy classes.

In February 2018, the DLN hosted its fifth annual conference in Memphis, TN, bringing together 175 members, partners, and prospective DLI fellows. *Staying Ahead of the Curve: the Next Generation Delta Workforce* allowed a deep dive into the current programs and strategies working in Delta communities to address workforce needs and training challenges. The state meetings brought opportunities to learn from economic development professionals from each state.



## Cultivating Innovative Partnerships



*“The City of Livingston has enjoyed a supportive town, and we have seen many benefits over the years joining forces to boost our community. Having the movers and shakers of our community at the table with local government and city administration, as well as the University [of West Alabama], we can have a wide-angle view of our community’s needs, interests, abilities and resources and align those to benefit the greater good.”*

*- Mayor Tom Tartt, Livingston, AL*

## Healthy Places for Healthy People

As part of the Healthy Places for Healthy People initiative, DRA works with six federal partners—HRSA, USDA, EPA, DOT, CDC, and ARC—to engage community leaders and healthcare partners to create physically and economically healthy communities through improving access to local healthcare facilities, connecting workforce, economic development, and healthcare professionals to use healthcare as an economic driver, and fostering healthy lifestyles by increasing access to fresh, healthy, and local foods, while supporting local economic revitalization efforts. In 2018, two Delta communities were selected to participate in the HP2 initiative and each received a \$15,000 implementation grant from DRA to support their respective projects.

### 2018 HP2 Communities in the Delta Region:

- **Bunkie, LA:** The City of Bunkie, Move Bunkie Forward, and Bunkie General Hospital are using main street revitalization strategies and health improvement initiatives to support economic development efforts and improved human health and leverage recent state investments in the community.



- **Livingston, AL:** The City of Livingston and the University of West Alabama are collaborating to develop health and wellness initiatives in downtown Livingston, increasing availability of wellness opportunities, including natural resource areas and health education, and supporting access to local food alternatives, while increasing interest in downtown revitalization efforts.



## Cultivating Innovative Partnerships



*“DRA has been instrumental in providing the technical assistance and support we need to attract new businesses and create jobs at our port and harbor. The agency has been a key partner that understands our needs and provides the resources we need to be successful.”*


*- John Edwards, Economic Development Director for the Helena-West Helena/Phillips County Port Authority*


## Local Foods, Local Places




As a part of the Local Foods, Local Places initiative, DRA works with four federal partners—the USDA, EPA, DOT and CDC —to support communities in strengthening their local food systems, improving access to healthy food options, and connecting local farmers and entrepreneurs to economic opportunities, while simultaneously support main street and downtown revitalization efforts. In 2018, three Delta communities were selected to participate in the LFLP initiative and each received a \$15,000 implementation grant from DRA to support their respective projects.

### 2018 LFLP Communities in the Delta Region

 **Duck Hill, MS:** Working with the town of Duck Hill, Action Communication and Education Reform is using green infrastructure to address stormwater and flooding problems to enable revitalization efforts, including a 2.5-acre community garden and downtown farmers market.

 **Helena, AR:** The Helena-West Helena/Philips County Port Authority plans to create a local farmers market and events space in a long-abandoned school bus repair facility acquired by the Port Authority to encourage continued downtown investment.

 **McCrory, AR:** The City of McCrory is addressing barriers to good nutrition and physical activity by connecting and integrating multiple efforts including a new community/school garden; a new “healthy hub” serving as a healthy lifestyle anchor by providing health screenings, nutrition education, prescription assistance, and food pantry; and a potential farmers market and culinary incubator.

# Administration & Operations



# Accountability & Operational Excellence

The Delta Regional Authority is committed to being a good steward of taxpayers' dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta region and Alabama Black Belt.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability.

DRA will continue to ensure strong accountability, transparency, and operational excellence.



## Delta Regional Authority Offices

Regional Headquarters  
236 Sharkey Avenue, Suite 400  
Clarksdale, MS 38614  
(662) 624-8600

400 North Capitol Street NW, Suite 365  
Washington, DC 20001  
(202) 434-4870

# APPENDIX A: Project Summaries

## ALABAMA 2018 INVESTMENTS:

### AKRON, AL: Wastewater Infrastructure Improvements

DRA Investment: \$155,000 | Total Investment: \$160,000

*DRA's investment will provide sanitary sewer service to 185 families by upgrading deteriorating equipment and infrastructure.*

### BREWTON, AL: New Technology Park

DRA Investment: \$300,000 | Total Investment: \$5,080,000

*Brewton is converting the former Dogwood Hills Golf Course, a city-owned property, into a new Brewton Technology Park to support its first project and tenant, an information technology company that is projected to bring 300 new jobs to the community. About 2,732 families will gain improved water and sewer service as a result of the investment.*

### CAMDEN, AL: Infrastructure Improvements

DRA Investment: \$251,997 | Total Investment: 251,997

*DRA's investment will rehabilitate and expand transportation infrastructure to city-owned property.*

### CAMDEN, AL: Infrastructure to Provide Safe Drinking Water

DRA Investment: \$125,000 | Total Investment: \$140,000

*To get safe drinking water today, families have to travel to neighbors' homes or to a roadside faucet to fill up containers with water. This investment will deliver safe drinking water to 10 Camden families who live along Willie Powell Road.*

# State Investments

### EUTAW, AL: Infrastructure for New Travel Stop

DRA Investment: \$372,425 | Total Investment: \$872,425

*The City of Eutaw will extend public sewer infrastructure to exit 40 of I-20/59 to facilitate construction of a new 84-truck facility and create 43 jobs.*

### MARION, AL: Household Water Line Hook-ups

DRA Investment: \$185,936 | Total Investment: \$6,085,936

*DRA's investment will deliver safe drinking water to 125 families in the Perry County community. Area residents now get their drinking water from wells that are susceptible to contamination.*

### MIDWAY, AL: Merrit Community Complex

DRA Investment: \$200,000 | Total Investment: \$200,000

*The Town of Midway will revitalize and improve the old Merritt School and include a medical clinic and pharmacy to increase access to healthcare and promote wellness.*

### MONTGOMERY, AL: Alabama Forest Industry Education & Workforce Development Initiative

DRA Investment: \$105,050 | Total Investment: \$1,475,676

*The Alabama Forestry Foundation is implementing a continuing initiative to prepare, recruit and train rural Alabama students for entry into the forest industry workforce.*

### PERRY AND MARENGO COUNTIES, AL: Sewer Improvements

DRA Investment: \$3.25 million | Total Investment: \$11.2 million

*The project involves sewer system collection upgrades.*

# APPENDIX A: Project Summaries

## **SELMA, AL: Emergency Drainage Improvements in LaForet Estates Subdivision**

DRA Investment: \$86,080 | Total Investment: \$86,080

*DRA's investment will support the emergency removal and replacement of corrugated metal pipe along a drainage easement in the LaForet Estates subdivision. The deteriorating pipe has created five sinkholes, presenting a danger to families living in the area.*

## **ARKANSAS 2018 INVESTMENTS:**

### **ALTHEIMER, AR: Alzheimer Wastewater System Improvements**

DRA Investment: \$188,000 | Total Investment: \$188,000

*Alzheimer will update its wastewater collection and treatment system to help improve life for 361 families.*

### **DATTO, AR: Datto Wastewater Collection System**

DRA Investment: \$42,100 | Total Investment: \$848,100

*Datto residents are currently unable to flush toilets, do laundry or shower during heavy-rain events. DRA's investment will support a new wastewater collection system that will improve life for 40 families.*

### **EL DORADO, AR: South Arkansas Center for the Culinary Arts**

DRA Investment: \$200,000 | Total Investment: \$200,000

*South Arkansas Community College will use DRA funds to convert an existing building into the South Arkansas Center for the Culinary Arts. About 25 individuals will be trained for jobs in the culinary industry.*

# State Investments

## **HELENA-WEST HELENA, AR: Sewage Treatment Facility Emergency Restoration & Safety Project**

DRA Investment: \$225,000 | Total Investment: \$250,000

*The sewage treatment facility is in urgent need of repairs to the exterior levee walls of the treatment ponds to prevent failure that would dump untreated sewage into the Mississippi River.*

## **LITTLE ROCK, AR: Be Pro Be Proud**

DRA Investment: \$256,565 | Total Investment: \$2,606,565

*The Associated Industries of Arkansas will purchase a new tractor and trailer to house the Be Pro Be Proud workforce development initiative that travels across Arkansas to promote technical and skilled professions to students so they can learn more about successful careers in manufacturing, trucking and construction.*

## **MCCRORY, AR: McCrory Lift Station**

DRA Investment: \$80,750 | Total Investment: \$90,750

*McCrory will upgrade its lift station, an improvement that will help retain 127 jobs and improve life for 436 families. The current lift station is deteriorating and threatens to expose residents and businesses to raw sewage.*

## **MCGEHEE, AR: Digital Radiography Equipment for McGehee Hospital**

DRA Investment: \$250,000 | Total Investment: \$250,000

*McGehee Hospital seeks to replace its analog radiography equipment with a digital radiography system that is fully compatible with the hospital's EMR system and equipment in the McGehee Family Clinic.*

# APPENDIX A: Project Summaries

## **NEWARK, AR: Infrastructure Improvements for Business Expansion**

DRA Investment: \$145,212 | Total Investment: \$10,145,212

*The City of Newark will create 12 new jobs with installation of a new water line that will support a business expansion and improve life for 486 families.*

## **NEWPORT, AR: Healthcare Educational Facility**

DRA Investment: \$267,676 | Total Investment: \$2,917,676

*The City of Newport will build a 25,000-square-foot healthcare educational facility that will be leased to Arkansas State University – Newport, which will train 216 nurses and others in related fields each year.*

## **ST. CHARLES, AR: St. Charles Water & Sewer Line Extension**

DRA Investment: \$23,155 | Total Investment: \$43,155

*St. Charles will extend water and sewer lines to provide service to seven families along Crabtree Lane.*

## **WILSON, AR: Wilson Water Project Phase 1**

DRA Investment: \$775,000 | Total Investment: \$800,000

*Wilson will use DRA funds to install new water lines from its treatment plant to serve two existing businesses and one new business. The improvements will improve life for 103 families and enhance fire safety and water management.*

## **WYNNE, AR: Existing Business Expansion**

DRA Investment: \$87,167 | Total Investment: \$114,773

*DRA funds will help create 15 new jobs and retain 20 others by allowing a local rice mill to hook up to Wynne's sewer system.*

# State Investments

## **ILLINOIS 2018 INVESTMENTS:**

### **CAIRO, IL: Cairo 10th Street Pump Station**

DRA Investment: \$225,706 | Total Investment: \$237,256

*The City of Cairo would like to replace two stormwater pumps in the 10th Street Pump Station. Installation of the pumps would restore 40% of the pumping capacity. The station is currently inoperable.*

### **CARBONDALE, IL: Southern Illinois Airport Hangar Project**

DRA Investment: \$256,565 | Total Investment: \$5,356,565

*This project will include the design and construction of two common storage hangar buildings (Hangar 2 and Hangar 10) that will house the activities of four aviation companies.*

### **CARTERVILLE, IL: Workforce Development**

DRA Investment: \$150,000 | Total Investment: \$160,000

*John A. Logan College will purchase welding simulators to help train students for future job opportunities and to help incumbent workers maintain or upgrade their skills. The initiative will create job opportunities in the local manufacturing and machine shop industries. About 127 individuals will be trained.*

### **HARRISBURG, IL: Southeastern Illinois College - Fire Science & Mine Rescue Safety Program**

DRA Investment: \$90,952 | Total Investment: \$106,952

*Southeastern Illinois College will utilize DRA funds to purchase new fire equipment to be used in the Fire Science & Mine Rescue Safety Program offered to students and local mine employees.*

# APPENDIX A: Project Summaries

## **MARION, IL: Infrastructure Improvements Help Create New Jobs**

DRA Investment: \$500,000 | Total Investment: \$4,892,930

*The City of Marion will construct a new roadway and improve a portion of an existing roadway to support the expansion of a manufacturing and distribution business that will create 50 new jobs and retain more than 400 permanent jobs.*

## **PINCKNEYVILLE, IL: PCH Southern Illinois Rehabilitation Building**

DRA Investment: \$129,646 | Total Investment: \$2,628,946

*Pinckneyville Community Hospital (PCH) is proposing to construct a new building in an effort to improve services by housing all hospital operations on one campus.*

## **RED BUD, IL: Existing Business Expansion**

DRA Investment: \$140,139 | Total Investment: \$493,672

*The Kaskaskia Regional Port District will build an access road and repair a rail crossing to support expansion of a manufacturing business that will add 10 new jobs.*

## **KENTUCKY 2018 INVESTMENTS:**

### **BENTON, KY: Southwest One Industrial Park**

DRA Investment: \$307,000 | Total Investment: \$3,807,000

*Marshall County proposes to acquire 300 acres of property to develop as a multi-tenant industrial park. This property is currently under option while the county completes its due diligence.*

# State Investments

## **EDDYVILLE, KY: Riverport Conveyor Improvements**

DRA Investment: \$112,626 | Total Investment: \$220,126

*This project will replace the in-bound conveyor belt which transports granular commodities from the hopper to storage at the Eddyville Riverport to increase capacity and sustain operations.*

## **GUTHRIE, KY: Infrastructure Investment to Support New Jobs**

DRA Investment: \$1,174,500 | Total Investment: \$169,604,070

*This investment will add new utilities to help attract a new automotive sheet manufacturing facility located just outside of Guthrie. The 153-acre manufacturing plant is a \$300 million economic development project that will create 125 new jobs in Todd County.*

## **HENDERSON, KY: Business Expansion**

DRA Investment: \$314,965 | Total Investment: \$5,314,965

*This investment will support extension of a water line to allow a local business to double its capacity and its workforce. About 40 new jobs will be created by the company, which has been producing nylons since 1957.*

## **MURRAY, KY: Murray West Industrial Park Road Extension**

DRA Investment: \$357,373 | Total Investment: \$50,357,373

*The Murray Calloway Economic Development Corporation will make infrastructure improvements at the Murray West Industrial Park to accommodate a South Korean auto-parts supplier that will build a new facility. The business will create 120 new jobs.*

# APPENDIX A: Project Summaries

## **PRINCETON, KY: HWY 139 North Extension Project**

DRA Investment: \$137,866 | Total Investment: \$137,866

*The Highway 139 North Extension to Crittenden County project will upgrade 3,075 linear feet of existing, inadequate waterline that provides service to residents of north Caldwell County.*

## **STURGIS, KY: City of Sturgis Flood Protection System Rehabilitation**

DRA Investment: \$256,565 | Total Investment: \$1,134,149

*The rehabilitation of the flood wall project will include the slip-lining of 10 deteriorated drainage pipes and complete video inspection of the entire drainage system in order for re-certification.*

## **LOUISIANA 2018 INVESTMENTS:**

### **BALL, LA: Ball Sewer Line Extension for New Subdivision**

DRA Investment: \$100,000 | Total Investment: \$1,421,202

*The Town of Ball will extend new sewer lines to 12 existing homes and create an access point for another 90 new homes. About 1,508 families will gain better service.*

### **BATON ROUGE, LA: JAG Expansion Project III**

DRA Investment: \$200,000 | Total Investment: \$200,000

*The Louisiana Workforce Commission is seeking to expand the Jobs for America's Graduates (JAG) program in Louisiana from 69 programs to 101, with an emphasis on assisting the state's disabled students*

# State Investments

## **GRAMBLING, LA: City of Grambling Wastewater Treatment Plant Renovations**

DRA Investment: \$200,000 | Total Investment: \$1,116,900

*The project will provide for a major rehabilitation of the City of Grambling's existing wastewater treatment plant. This plant serves the city and Grambling State University.*

## **GRAMERCY, LA: Dudley Pump Station Improvements**

DRA Investment: \$150,000 | Total Investment: \$183,600

*The project consists of rehabilitating the Dudley Pump Station, one of two lift stations, in the Town of Gramercy. DRA funds will be used for construction.*

## **GUEYDAN, LA: Town of Gueydan - Simon Addition Flood Protection**

DRA Investment: \$250,000 | Total Investment: \$350,000

*North of the Town of Gueydan's protection levee is a 55-Acre subdivision which is currently at a high risk for flooding. Improvements are proposed to mitigate flooding within this subdivision.*

## **HAHNVILLE, LA: Paradis Canal Gate**

DRA Investment: \$200,000 | Total Investment: \$5,081,448

*The proposed project is the construction of the Paradis Canal Gate, which will provide flood protection to four distressed neighboring parishes, the west bank of St. Charles Parish and Ascension Parish.*

## APPENDIX A: Project Summaries

### **JENA, LA: LaSalle General Hospital Emergency Room Renovation**

DRA Investment: \$180,528 | Total Investment: \$294,028

*The Emergency Room/Admitting Area Renovation of LaSalle General Hospital in Jena, Louisiana, will modernize from its 1999 facilities to support secure delivery of regional health services.*

### **LAKE PROVIDENCE, LA: Lake Providence Sewer Treatment Project**

DRA Investment: \$135,000 | Total Investment: \$1,132,000

*This project will consist of modifications to the South Pond Sewer Treatment Facility.*

### **LAPLACE, LA: LaPlace Main Wastewater Pump Station Rehabilitation**

DRA Investment: \$100,000 | Total Investment: \$950,000

*LaPlace will upgrade its main wastewater pump station and eliminate sewer overflows, leading to safer and healthier living conditions for 6,801 families.*

### **MONROE, LA: Helipad construction to improve emergency services in Region 8 / Northeast LA**

DRA Investment: \$150,000 | Total Investment: \$250,000

*St. Francis Medical Center will construct an on-campus helipad to improve rural access to state-of-the-art care, decrease barriers to trauma services, and reduce regional crisis response times.*

### **MONROE, LA: New Manufacturing Business**

DRA Investment: \$300,000 | Total Investment: \$1,627,500

*DRA funds will be used to build an access road to serve the Millhaven Industrial Park and a new manufacturing facility that will create 40 jobs.*

## State Investments

### **MONROE, LA: Workforce Development: Training the Trainer Using Unmanned Aerial Systems**

DRA Investment: \$90,000 | Total Investment: \$134,513

*This workforce development project seeks to identify cohorts in Northeast Louisiana whose activities would benefit from using unmanned aerial systems in their operations.*

### **NEW ORLEANS, LA: Growing and Retaining Biotechnology Jobs in the New Orleans Region**

DRA Investment: \$100,000 | Total Investment: \$141,434

*New Orleans BioInnovation Center will purchase new highly specialized biotechnology laboratory equipment that will be a fundamental asset to retaining emerging biotechnology companies in the region.*

### **SIBLEY, LA: Wastewater Treatment Plant Improvements**

DRA Investment: \$250,000 | Total Investment: \$560,000

*The Town of Sibley will upgrade its wastewater treatment plant to better serve 558 families.*

### **THIBODAUX, LA: North Bayou Lafourche Water Control Structure**

DRA Investment: \$250,000 | Total Investment: \$2,756,500

*Construction of a water control structure in Bayou Lafourche (BL) to protect the banks of BL and the drinking water source for 300,000+ residents in Ascension, Assumption, Lafourche and Terrebonne parishes.*

### **VIDALIA, LA: Vidalia Industrial Park - Utilities Infrastructure Extensions**

DRA Investment: \$200,000 | Total Investment: \$20,277,034

*DRA investment will be used to extend municipally-owned utilities infrastructure to the Vidalia Industrial Park for a new industrial tenant and future capacity.*



# APPENDIX A: Project Summaries

## **VILLE PLATTE, LA: Evangeline Parish Rail Spur**

DRA Investment: \$200,000 | Total Investment: \$470,000

*Improve Evangeline Parish's rail spur capacity and enhance economic resilience of the parish Industrial Park.*

## **WEST MONROE, LA: Commercial Park Frontage Road Drainage Improvements**

DRA Investment: \$1,000,000 | Total Investment: \$1,500,000

*Large drainage pipes will be installed to improve drainage and eliminate erosion in the West Monroe Commercial Park.*

## **MISSISSIPPI 2018 INVESTMENTS:**

### **BAY SPRINGS, MS: Industrial Road Improvements**

DRA Investment: \$155,555 | Total Investment: \$683,606

*The City of Bay Springs is proposing to make mandatory improvements to Commerce Drive, an industrial road, that serves two industries.*

### **CLARKSDALE, MS: New Healthcare Services**

DRA Investment: \$148,541 | Total Investment: \$1,433,541

*A community health provider will acquire, renovate and equip a building to provide new health-related services. Including an optometry site, exercise space, behavioral-health offices and administrative offices.*

# State Investments

## **CLEVELAND, MS: Existing Business Expansion**

DRA Investment: \$250,000 | Total Investment: \$16,500,000

*DRA funds will be used to replace one water well and rehabilitate another one serving a local healthcare provider that will create 40 new jobs.*

## **COMO, MS: Como Wastewater Treatment Facility Improvements**

DRA Investment: \$500,000 | Total Investment: \$4,933,000

*The project will consist of major improvements at the wastewater treatment facility. The work will include improving the collections system piping and rehabilitation of the main pump station.*

## **DURANT, MS: Existing Business Expansion**

DRA Investment: \$425,000 | Total Investment: \$15,070,000

*A local manufacturing business will add two new product lines, which will result in creation of 60 new jobs and retention of the 203 workers now employed at the manufacturing facility, which exports products across the globe.*

## **GRENADA, MS: Existing Business Expansion**

DRA Investment: \$392,665 | Total Investment: \$7,290,388

*A freight company will create 50 new jobs and retain 84 existing jobs with an expansion that includes construction of a new building and purchase of new equipment.*

# APPENDIX A: Project Summaries

## **JACKSON, MS: Pediatric Skilled Facility**

DRA Investment: \$559,500 | Total Investment: \$16,809,500

*This investment supports construction of a 33,000-square-foot facility that will provide skilled pediatric and palliative care.*

## **LELAND, MS: Leland Sewer Pump Repair Project**

DRA Investment: \$125,260 | Total Investment: \$155,914

*The City of Leland will use DRA funds to repair four older, failing sewer pump stations.*

## **LYON, MS: Sewer Improvements**

DRA Investment: \$16,840 | Total Investment: \$16,840

*The Town of Lyon will complete sewer improvements that will provide safe and sanitary living conditions for residents.*

## **MIZE, MS: Water System Improvements**

DRA Investment: \$206,060 | Total Investment: \$206,060

*The City of Leland will use DRA funds to correct deficiencies in its water system, including replacement of an asbestos cement water line and addressing low pressures in a residential area.*

## **MOORHEAD, MS: Moorhead Wellness Facility Phase II**

DRA Investment: \$78,424 | Total Investment: \$78,424

*The City of Moorhead proposes to use DRA funds for the Phase II construction activities at the Moorhead Wellness Facility.*

# State Investments

## **ROBINSONVILLE, MS: Tunica County Sewer Line Improvements Project**

DRA Investment: \$320,000 | Total Investment: \$320,000

*A new sewer system will be added to homes in the Orchard Park subdivision, protecting 21 families from unsanitary conditions.*

## **SENATOBIA, MS: NWCC/Marshall County Machinist Workforce Training Project**

DRA Investment: \$155,546 | Total Investment: \$205,546

*Marshall County Training Center will open in Chickasaw Trail Industrial Park as a one-stop-shop for placement, training and educational services. About 1,300 area residents will be trained.*

## **SARDIS, MS: Sardis Sewer Improvements**

DRA Investment: \$90,000 | Total Investment: \$90,000

*The Town of Sardis will install a new sewer pump station and reroute lines to provide safe and sanitary sewer service to 493 families.*

## **TUNICA, MS: Tunica Lagoon Levee Stabilization**

DRA Investment: \$109,262 | Total Investment: \$175,402

*This project will install sheet piling at the lagoon to stabilize the lagoon's levee and stop erosion.*

## APPENDIX A: Project Summaries

### MISSOURI 2018 INVESTMENTS:

#### **BRAGG CITY, MO: Broadband Expansion**

DRA Investment: \$250,000 | Total Investment: \$7.45 million

*Pemiscot-Dunklin Electric Cooperative will extend broadband to residents and businesses in Dunklin, Pemiscot and parts of New Madrid counties. The project is estimated to reach 7,517 homes while also providing broadband to businesses and farms in the area.*

#### **CAPE GIRARDEAU COUNTY, MO: New Manufacturing Facility**

DRA Investment: \$315,277 | Total Investment: \$623,402

*This investments supports construction of a public roadway for access to a new sandstone mine and manufacturing facility in northwest Cape Girardeau County. The plant is projected to create 80 news jobs.*

#### **NEW MADRID, MO: Infrastructure to Support New Business**

DRA Investment: \$300,000 | Total Investment: \$136,690,276

*The project will enhance, construct and extend infrastructure to support the establishment of a micro-steel mill in the New Madrid Industrial Park.*

#### **POTOSI, MO: Natural Gas Main Upgrade for Industry**

DRA Investment: \$209,000 | Total Investment: \$13,285,750

*The City of Potosi is proposing to upgrade its existing natural gas line to increase capacity serving new and expanding businesses in the industrial park.*

## State Investments

#### **SIKESTON, MO: Broadband Expansion**

DRA Investment: \$250,000 | Total Investment: \$8.975 million

*Southeast Missouri (SEMO) Electric Cooperative of Sikeston will build a fiber network to deliver broadband service to Bollinger, Cape Girardeau, Mississippi, New Madrid, Scott and Stoddard counties, reaching 3,374 residents and multiple employers in the service territory.*

#### **SPRINGFIELD, MO: Workforce Training and Development**

DRA Investment: \$200,000 | Total Investment: \$1,235,000

*Economic development efforts in nine counties will be strengthened with expansion of workforce readiness efforts that focus on 16 school districts in the region. The training program will focus on preparing students to enter the workforce upon graduation.*

#### **ST. JAMES, MO: Expanded Infrastructure Support Business Expansion**

DRA Investment: \$174,124 | Total Investment: \$1,135,883

*St. James will make public infrastructure improvements that include upgrades to city streets, storm sewers, sidewalks and curbs to support expansion of a manufacturing business. The investment will help create 33 new jobs and retain 100 existing jobs.*

#### **WEST PLAINS, MO: Apprenticeship Program**

DRA Investment: \$240,100 | Total Investment: \$359,268

*The Greater Ozarks Center for Advanced Technology will establish a manufacturing apprenticeship program to strengthen skills and training so workers are prepared to pursue entry-level careers in industries such as electronics and electricity, machining, robotics, hydraulics and welding, among others. About 115 workers are projected to be trained.*

## APPENDIX A: Project Summaries

### TENNESSEE 2018 INVESTMENTS:

#### **HUMBOLDT, TN: Infrastructure to Support New Business**

DRA Investment: \$500,000 | Total Investment: \$390,500,000

*The City of Humboldt will build a new wastewater treatment plant within the Gibson County Industrial Park to support a new chicken processing plant that will create 1,400 jobs.*

#### **MARTIN, TN: Existing Business Expansion**

DRA Investment: \$850,000 | Total Investment: \$10,850,000

*The City of Martin will make road improvements and build a truck staging area to support increased truck traffic that will result from a manufacturing business adding a new product line. The mower/tractor manufacturing business, which now has 820 full-time employees and 300 part-time workers, will add 200 new jobs with the expansion.*

#### **MARTIN, TN: Infrastructure to Support New International Business**

DRA Investment: \$300,000 | Total Investment: \$11,300,000

*Infrastructure improvements will provide a long-term supply of water, natural gas and wastewater services for a new industry that will create 200 new jobs.*

#### **MCKENZIE, TN: Facility Improvements for New Industry**

DRA Investment: \$140,000 | Total Investment: \$7,140,000

*The McKenzie Industrial Development Board will provide a new roof and upgrade electrical, air conditioning and heating to support a new manufacturing business that will create 43 new jobs.*

## State Investments

#### **LEXINGTON, TN: Existing Business Expansion**

DRA Investment: \$300,000 | Total Investment: \$20,600,000

*The Lexington Industrial Development Board will upgrade a manufacturing facility in Henderson County to support expansion of an electric motor manufacturing business that now employs 240 workers and will create 150 new jobs.*

#### **SAVANNAH, TN: Existing Business Expansion**

DRA Investment: \$1,000,000 | Total Investment: \$14,425,000

*The Savannah Industrial Development Corporation will build new parking and truck transportation areas to support a 350,000-squart-foot manufacturing facility. The sign manufacturing company will create 75 new jobs and retain 160 workers.*

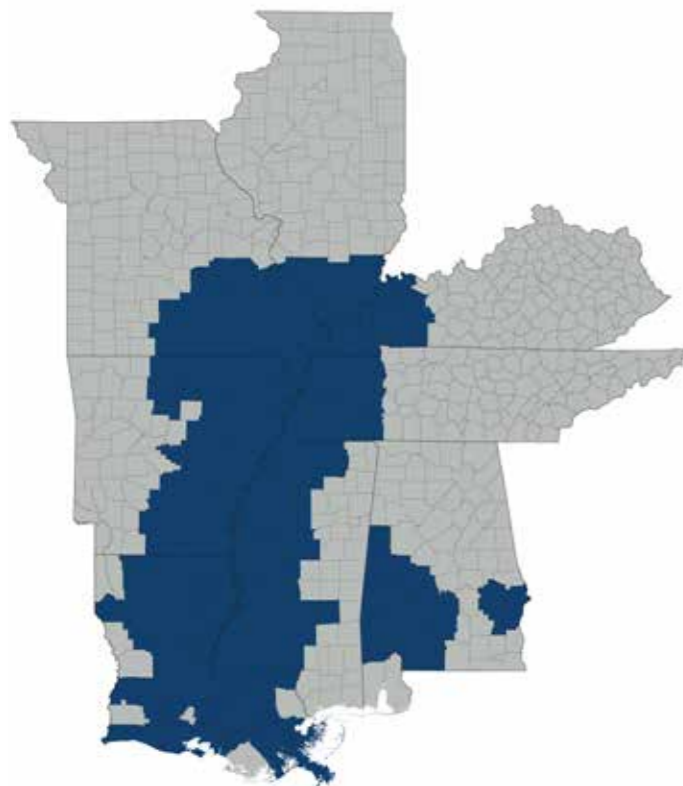
#### **TIPTONVILLE, TN: Public Infrastructure to Serve New Industry**

DRA Investment: \$300,000 | Total Investment: \$9,340,000

*The proposed project consists of the addition of a sewer lift station, wet well, forcemain, and electrical requirements to pump waste from the site to the City of Ridgely sewer collection system.*

## APPENDIX B: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:



### Alabama:

Barbour, Bullock, Butler, Choctaw, Clarke, Conecuh, Dallas, Escambia, Greene, Hale, Lowndes, Macon, Marengo, Monroe, Perry, Pickens, Russell, Sumter, Washington, Wilcox

### Arkansas:

Arkansas, Ashley, Baxter, Bradley, Calhoun, Chicot, Clay, Cleveland, Craighead, Crittenden, Cross, Dallas, Desha, Drew, Fulton, Grant, Greene, Independence, Izard, Jackson, Jefferson, Lawrence, Lee, Lincoln, Lonoke, Marion, Mississippi, Monroe, Ouachita, Phillips, Poinsett, Prairie, Pulaski, Randolph, St. Francis, Searcy, Sharp, Stone, Union, Van Buren, White, Woodruff

## DRA Counties & Parishes

### Illinois:

Alexander, Franklin, Gallatin, Hamilton, Hardin, Jackson, Johnson, Massac, Perry, Pope, Pulaski, Randolph, Saline, Union, White, Williamson

### Kentucky:

Ballard, Caldwell, Calloway, Carlisle, Christian, Crittenden, Fulton, Graves, Henderson, Hickman, Hopkins, Livingston, Lyon, Marshall, McCracken, McLean, Muhlenberg, Todd, Trigg, Union, Webster

### Louisiana:

Acadia, Allen, Ascension, Assumption, Avoyelles, Beauregard, Bienville, Caldwell, Cameron, Catahoula, Claiborne, Concordia, De Soto, East Baton Rouge, East Carroll, East Feliciana, Evangeline, Franklin, Grant, Iberia, Iberville, Jackson, Jefferson, Jefferson Davis, La Salle, Lafourche, Lincoln, Livingston, Madison, Morehouse, Natchitoches, Orleans, Ouachita,

### Louisiana (cont.):

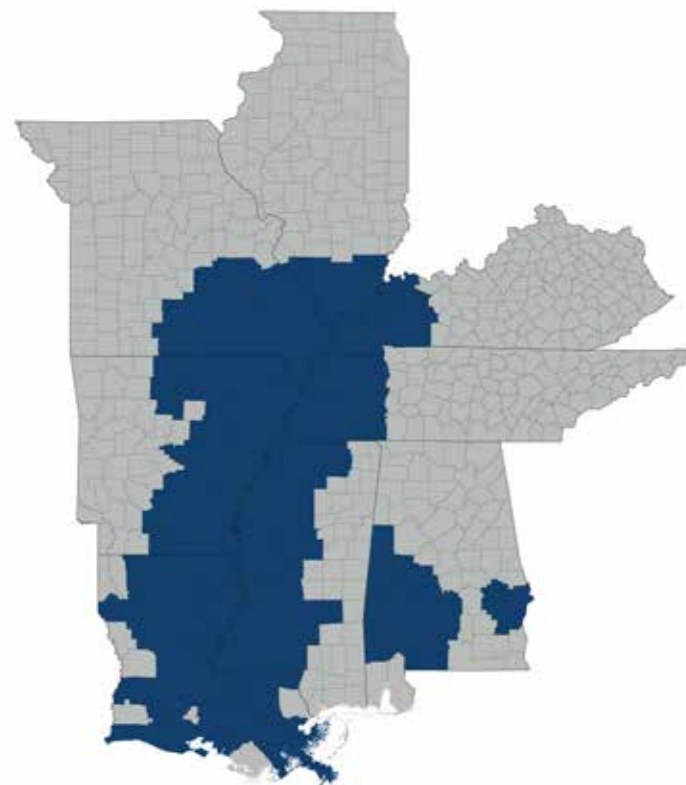
Plaquemines, Pointe Coupee, Rapides, Red River, Richland, St. Bernard, St. Charles, St. Helena, St. James, St. John the Baptist, St. Landry, St. Martin, St. Mary, Tangipahoa, Tensas, Union, Vermilion, Washington, Webster, West Baton Rouge, West Carroll, West Feliciana, Winn

### Mississippi:

Adams, Amite, Attala, Benton, Bolivar, Carroll, Claiborne, Coahoma, Copiah, Covington, De Soto, Franklin, Grenada, Hinds, Holmes, Humphreys, Issaquena, Jasper, Jefferson, Jefferson Davis, Lafayette, Lawrence, Leflore, Lincoln, Madison, Marion, Marshall, Montgomery, Panola, Pike, Quitman, Rankin, Sharkey, Simpson, Smith, Sunflower, Tallahatchie, Tate, Tippah, Tunica, Union, Walthall, Warren, Washington, Wilkinson, Yazoo

## APPENDIX B: DRA Counties & Parishes

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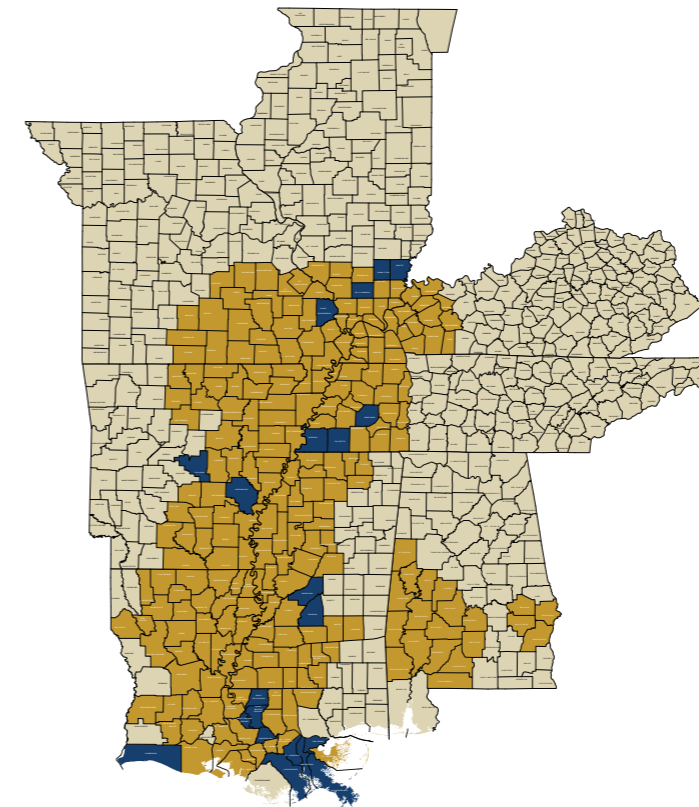


**Missouri:**  
Bollinger, Butler, Cape Girardeau, Carter, Crawford, Dent, Douglas, Dunklin, Howell, Iron, Madison, Mississippi, New Madrid, Oregon, Ozark, Pemiscot, Perry, Phelps, Reynolds, Ripley, Ste. Genevieve, St. Francois, Scott, Shannon, Stoddard, Texas, Washington, Wayne, Wright

**Tennessee:**  
Benton, Carroll, Chester, Crockett, Decatur, Dyer, Fayette, Gibson, Hardeman, Hardin, Haywood, Henderson, Henry, Lake, Lauderdale, McNairy, Madison, Obion, Shelby, Tipton, Weakley

## Distressed & Non-Distressed Counties & Parishes

Distressed and Non-Distressed Counties and Parishes for FY 2018



**Determination of a Distressed County/Parish:**  
Unemployment rate of one percent higher (5.7 percent) than the national average (4.7 percent) for the most recent 24-month period; or have a per capita income of 80 percent or less of the national per capita income.

● Distressed  
● Non-Distressed

## STAY CONNECTED



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