



Delta Regional Authority

2019 Year in Review

ALABAMA - ARKANSAS - ILLINOIS - KENTUCKY - LOUISIANA - MISSISSIPPI - MISSOURI - TENNESSEE

Message from the Federal Co-Chairman



As we reflect on another productive year at the Delta Regional Authority, I am proud of the great work DRA has done to support our mission to create jobs, build communities, and improve the lives of those living in the Delta region. Much has been accomplished, yet I know there is always more to be done.

Our investments in 87 projects throughout the region totaled more than \$19.6 million, and total overall investments reached more than \$122 million with contributions from public and private partners. These investments provide Delta communities with the opportunity to improve their water and sewer systems, build access roads and rail spurs, and train their workforce to strengthen economic and community development across the region.

In 2019, we launched new federal programs and made crucial investments into the public infrastructure and human capital across the region to strengthen economic development and job creation in Delta communities.

Our newest initiative, the Delta Workforce Program, prioritizes investing in communities and regions that have been negatively impacted by economic transition. Investment priorities include supporting industry-driven workforce training, building collaborative workforce pipelines, expanding industry clusters, and accelerating regional economic development.

DRA has taken to heart President Trump's Executive Order to find ways to streamline federal programs, foster cooperation, and promote Opportunity Zones within our existing programs. We have invested more than \$5.6 million of DRA funds and more than \$22 million in total investments across 23 projects in Opportunity Zones to create 128 jobs and retain over 1,900 jobs that will enhance public infrastructure and foster business development across the footprint.

The work of the Delta Regional Authority could not be done without our governors and congressional delegation, and I want to thank them for their continued support and dedication to our region. Together, we can strengthen economic growth, move the region forward, and continue to positively impact the lives of our residents.

Thank you,



Christopher R. Caldwell

Table of Contents

About this Publication	7
DRA Leadership	8-9
Investing in the Delta	10-17
Federal Investment Programs	11
Total State Investments FY 2019	13
Rural Investment Report FY 2019	15
Opportunity Zone Investments FY 2019	17
Strategic Investments	18-33
Alabama	18-19
Arkansas	20-21
Illinois	22-23
Kentucky	24-25
Louisiana	26-27
Mississippi	28-29
Missouri	30-31
Tennessee	32-33
RCAP	34-35

Strengthening the Delta Workforce	36-37
Delta Workforce Program	37
Promoting a Healthy Delta	38-41
Delta Doctors	39
Delta Region Community Health Systems Development Program	41
Empowering Delta Leadership	42-45
Delta Leadership Institute	43
Delta Leadership Network	45
Cultivating Innovative Partnerships	46-47
White House Opportunity and Revitalization Council	47
Administration & Operations	48-49
Accountability & Operational Excellence	49
APPENDIX A: Project Summaries - State Investments	50-75
APPENDIX B: Project Summaries - Delta Workforce Grant Program	76-81
APPENDIX C: DRA Counties and Parishes	82-85
Economically Distressed Counties and Parishes	85

2019 Year in Review



"I am proud of the progress we have made at the Delta Regional Authority. In 2019, we launched new federal programs and made crucial investments into the public infrastructure and human capital across the region to strengthen economic development and job creation in Delta communities."

- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

About this Publication

The Delta Regional Authority presents its 2019 Year in Review, which serves as the agency's annual report to the U.S. Congress. This publication highlights DRA's strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2019, including an index of the individual projects DRA funded throughout the year.

The federal programs and regionwide initiatives included in this report are part of DRA's mission to help create jobs, build communities, and improve the lives of the 10 million people who reside in the 252 counties and parishes of the eight-state Delta region.

The report highlights:

- Key investments in each state that support basic public infrastructure and transportation for rural residents, provide quality workforce training and education for job seekers, and improve opportunities for entrepreneurs and small businesses to grow and thrive in the region.
- Strategic programs and regionwide initiatives that are increasing workforce competitiveness and community capacity, such as the Delta Workforce Program and the Delta Leadership Institute.
- Agency efforts to invest in targeted economic and community development projects driven by outcomes and supported by public-private partnerships that are essential for Delta communities to compete in the modern economy.

Board of Governors



Chris R. Caldwell
Federal Co-Chairman



Matt Bevin
Kentucky
States' Co-Chair

ALABAMA



Governor
Kay Ivey

ARKANSAS



Governor
Asa Hutchinson

ILLINOIS



Governor
JB Pritzker

LOUISIANA



Governor
John Bel
Edwards

MISSISSIPPI



Governor
Phil Bryant

MISSOURI



Governor
Mike Parson

TENNESSEE



Governor
Bill Lee



Designees & Alternates

ALABAMA

Designee - Kenneth Boswell
kenneth.boswell@adeca.alabama.gov
(334) 242-5090

Alternate - Crystal Davis
crystal.davis@adeca.alabama.gov
(334) 353-2630

ARKANSAS

Designee - Amy Fecher
afecher@arkansasedc.com
(501) 682-1124

Alternate - Clint O'Neal
coneal@arkansasedc.com
(501) 682-7350

ILLINOIS

Designee - Brandi Bradley
bnbradley2012@gmail.com
(618) 889-3510

Alternate - Nicole Jai Budzinski
nikki.budzinski@illinois.gov
(312) 533-5078

KENTUCKY

Designee & Alternate
Sandra Dunahoo
sandy.dunahoo@ky.gov
(502) 573-2382

LOUISIANA

Designee & Alternate - Leslie Durham
leslie.durham@la.gov
(225) 362-2731

MISSISSIPPI

Designee & Alternate - Trip Polles
trip.polles@governor.ms.gov
(601) 576-2003

MISSOURI

Designee & Alternate
Luke Holtschneider
luke.holtschneider@ded.mo.gov
(573) 751-4999

TENNESSEE

Designee - Brooxie Carlton
brooxie.carlton@tn.gov
(615) 741-8806

Alternate - Brian Kelsey
brian.kelsey@capitol.tn.gov
(615) 741-3036

"I am grateful for the opportunity to serve as States' Co-chair of the DRA Board of Governors alongside our seven fellow DRA states. We are excited to leverage the resources of this unique federal-state partnership, as we continue enhancing the quality of life for the 10 million residents of the Delta region."
- Kentucky Governor Matt Bevin
DRA States' Co-Chair

Investing in the Delta



“The Delta Regional Authority’s investments provide Delta communities with the opportunity to improve their water and sewer systems, build access roads and rail spurs, and train their workforce to strengthen economic and community development across the region.”
- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

Federal Investment Programs

States’ Economic Development Assistance Program (SEDAP)

The States’ Economic Development Assistance Program is DRA’s primary investment program. In 2019, DRA had \$13 million in available funding to invest in combination with more than \$84 million in other public and private sector dollars. These SEDAP investments are subject to Federal Priority Eligibility Criteria and must help improve the following for our Delta communities:



Basic Public Infrastructure Transportation Infrastructure Workforce Development Business Development

SEDAP INVESTMENTS

At least 50% must be used for transportation and basic public infrastructure.

At least 75% must be made in counties and parishes that are economically distressed.

Community Infrastructure Fund (CIF)

These investments strengthen the economic viability of our Delta communities. In 2019, DRA had \$10 million in funding available to address flood control, basic public infrastructure, and local transportation improvements that enhance local and regional economies throughout the Delta region.

Public Works & Economic Adjustment Assistance

The U.S. Department of Commerce Economic Development Administration made \$3 million of its 2019 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.

Investing in the Delta



"I am proud DRA is making a major investment in Alabama's public infrastructure...I want to thank Chairman Chris Caldwell and DRA for seeing these projects through, and I am confident that they will help foster healthy communities and economic development opportunities in our state."

- U.S. Senator Richard Shelby, Alabama

Total State Investments | 2019

Approved Investments | 2019

TOTAL DRA PROJECTS **87**

DRA INVESTMENT:
\$19,628,456

PUBLIC INVESTMENT: \$34,905,644

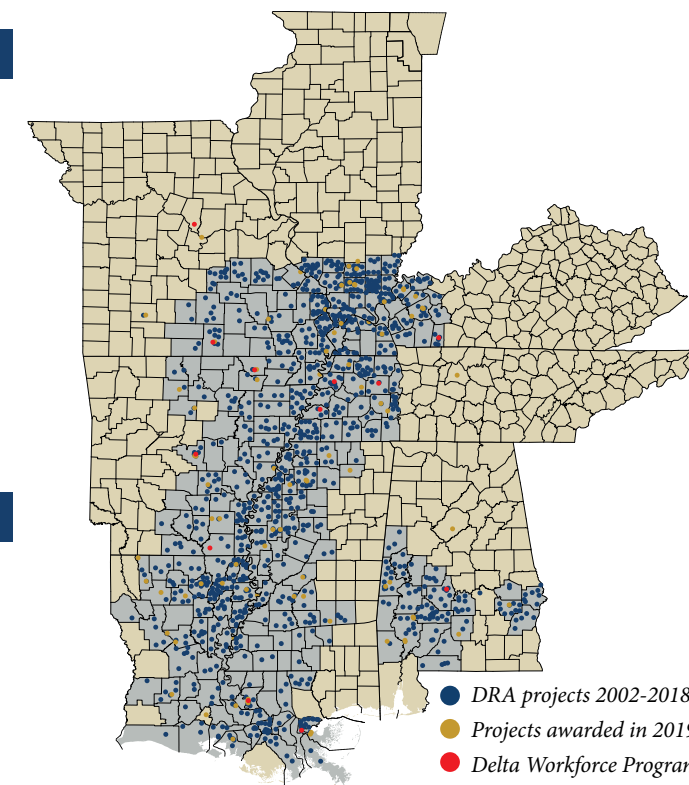
PRIVATE INVESTMENT: \$67,788,000

Anticipated Outcomes

3,100 JOBS CREATED & RETAINED

20,775 INDIVIDUALS TRAINED

33,547 FAMILIES AFFECTED



● DRA projects 2002-2018
● Projects awarded in 2019
● Delta Workforce Program

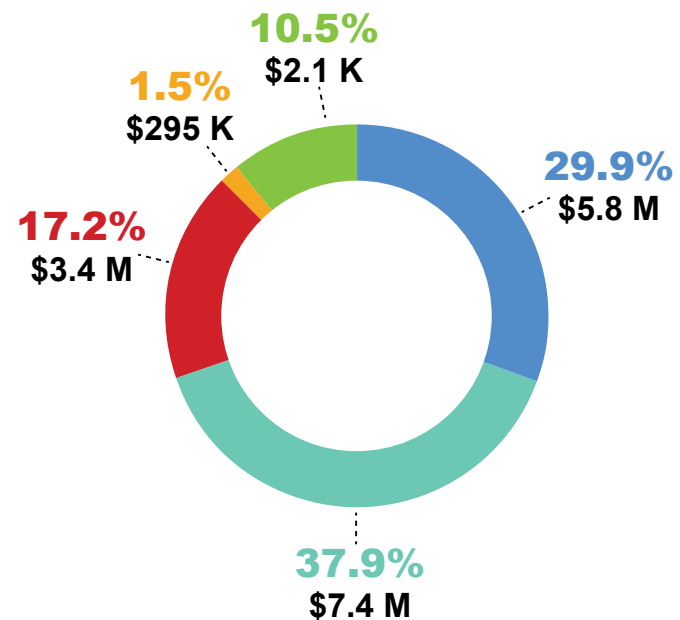
Investing in the Delta



“These resources will support key economic development projects in our rural communities, like improving critical infrastructure, strengthening workforce development programs, and more. I’ll keep working with the DRA to ensure our rural communities have more tools to compete and succeed.”

- U.S. Senator Roy Blunt, Missouri

Rural Investment Report | 2019



NOTE: All figures are based on the city of the awardee

The United States Department of Agriculture defines rural communities as those with a population of less than 50,000 residents. In 2019, nearly 87 percent of DRA funds were invested in rural communities across the eight-state Delta region.

Investing in the Delta



“We’re providing massive tax incentives for private investment in these areas to create jobs and opportunities where they are needed the most...together we can lift up every forgotten community.”

- President Donald J. Trump

Opportunity Zone Investments | 2019

Approved Investments | 2019

TOTAL DRA PROJECTS

23



DRA INVESTMENT:

\$5,580,622

TOTAL INVESTMENT:

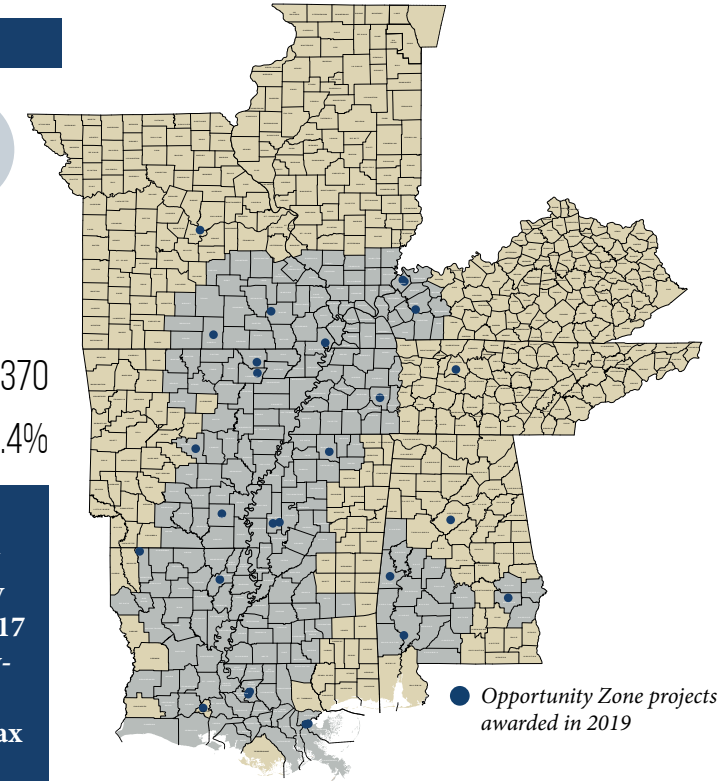
\$22,727,370

TOTAL DRA PROJECTS (%):

28.4%

WHAT ARE OPPORTUNITY ZONES?

The Opportunity Zones incentive is a new community investment tool established by Congress in the Tax Cuts and Jobs Act of 2017 to encourage long-term investments in low-income urban and rural communities nationwide. Opportunity Zones provide a tax incentive for investors to re-invest their unrealized capital gains into catalytic projects.





ALABAMA

Strategic Investments



ALABAMA

Approved Investments | 2019

TOTAL DRA PROJECTS

10



DRA INVESTMENT:

\$2,335,005

PUBLIC INVESTMENT:

\$1,582,100

PRIVATE INVESTMENT:

\$25,000,000

Anticipated Outcomes



JOBS CREATED & RETAINED

150



INDIVIDUALS TRAINED

254



FAMILIES AFFECTED

3,095



FY 2019 INVESTMENT SPOTLIGHT

Port of Epes Industrial Park Utilities Extension
The University of West Alabama will use DRA funds to upgrade and extend the water and sewer system in the Port of Epes Industrial Park site for Enviva, the largest wood pellet producer in the country. This investment is projected to create 85 new jobs.

DRA Investment: \$509,000
Total Project Investment: \$1,759,000
 Livingston, AL



ARKANSAS

Strategic Investments



ARKANSAS

Approved Investments | 2019

TOTAL DRA PROJECTS

11



DRA INVESTMENT:

\$3,398,866

PUBLIC INVESTMENT:

\$9,599,914

PRIVATE INVESTMENT:

\$14,724,000

Anticipated Outcomes



JOBS CREATED & RETAINED

331



INDIVIDUALS TRAINED

150



FAMILIES AFFECTED

255



FY 2019 INVESTMENT SPOTLIGHT

Helena-West Helena

Transportation Improvements

The City of Helena-West Helena will use DRA funds to improve the transportation infrastructure on Washington Street to support the operations for existing industry and increase safety for local residents. This investment is projected to create 19 jobs and retain 38.

DRA Investment: \$589,000

Total Project Investment: \$10,589,000

Helena-West Helena, AR



ILLINOIS

Strategic Investments



ILLINOIS

Approved Investments | 2019

TOTAL DRA PROJECTS

9



DRA INVESTMENT:

\$1,397,974

PUBLIC INVESTMENT:

\$714,770

PRIVATE INVESTMENT:

\$10,504,000



Anticipated Outcomes



JOBS CREATED & RETAINED

212



INDIVIDUALS TRAINED

40



FAMILIES AFFECTED

474

FY 2019 INVESTMENT SPOTLIGHT

Rend Lake College CDL Training

Rend Lake College will use DRA funds to develop a CDL training program and connect prospective students to Registered Apprenticeship (RA) programs approved and recognized by the U.S. Department of Labor. This investment is projected to train 40 individuals for in-demand careers.

DRA Investment: \$193,880

Total Project Investment: \$280,880

Ina, IL



KENTUCKY

Strategic Investments



KENTUCKY

Approved Investments | 2019

TOTAL DRA PROJECTS

8



DRA INVESTMENT:

\$2,465,828

PUBLIC INVESTMENT:

\$5,765,870

PRIVATE INVESTMENT:

\$0

Anticipated Outcomes



JOBS CREATED & RETAINED

605



INDIVIDUALS TRAINED

1,869



FAMILIES AFFECTED

2,261



FY 2019 INVESTMENT SPOTLIGHT

Union County Sewer System Replacement

The Union County Fiscal Court will use DRA funds to replace major components of its sewer system to support residential and commercial growth in the region. This investment is projected to retain 600 jobs and impact 1,484 families who will benefit from improved water and sewer services.

DRA Investment: \$779,646

Total Project Investment: \$919,646

Morganfield, KY



LOUISIANA

Strategic Investments



LOUISIANA

Approved Investments | 2019

TOTAL DRA PROJECTS

21



DRA INVESTMENT:

\$4,173,887

PUBLIC INVESTMENT:

\$5,712,790

PRIVATE INVESTMENT:

\$600,000



Anticipated Outcomes



JOBS CREATED & RETAINED

1,257



INDIVIDUALS TRAINED

148



FAMILIES AFFECTED

8,639

FY 2019 INVESTMENT SPOTLIGHT

Nunez Community College Aerospace Labs and Makerspace

Nunez Community College will use DRA funds to renovate a building to house its Aerospace Manufacturing Technology labs and STEAM makerspace to prepare students for high paying technical jobs. This investment is projected to create 20 new jobs and retain 10; this project will also train 100 individuals for in-demand careers.

DRA Investment: \$150,000

Total Project Investment: \$1,180,000

Chalmette, LA



MISSISSIPPI

Strategic Investments



MISSISSIPPI

Approved Investments | 2019

TOTAL DRA PROJECTS

14



DRA INVESTMENT:

\$3,515,228

PUBLIC INVESTMENT:

\$8,128,000

PRIVATE INVESTMENT:

\$14,810,000

Anticipated Outcomes



JOBS CREATED & RETAINED

185



INDIVIDUALS TRAINED

591



FAMILIES AFFECTED

11,862



FY 2019 INVESTMENT SPOTLIGHT

Panola County Industrial Facility Improvements

Panola County will use DRA funds to rehabilitate an existing industrial building in Sardis, Mississippi by providing enhanced ventilation to extend the life of the facility for private sector occupancy. This investment is projected to create 50 new jobs.

DRA Investment: \$320,830

Total Project Investment: \$2,673,000

Batesville, MS



MISSOURI

Strategic Investments



MISSOURI

Approved Investments | 2019

TOTAL DRA PROJECTS

9



DRA INVESTMENT:

\$1,187,201

PUBLIC INVESTMENT:

\$2,534,000

PRIVATE INVESTMENT:

\$150,000

Anticipated Outcomes



JOBS CREATED & RETAINED

287



INDIVIDUALS TRAINED

1,740



FAMILIES AFFECTED

2,385



FY 2019 INVESTMENT SPOTLIGHT

West Plains Water System Enhancement

The Ozarks Development Corporation will use DRA funds to replace an existing backup water line at Heritage Business Park to increase capacity and efficiency for existing industry and to support the recruitment of new businesses. This investment is projected to retain 200 jobs.

DRA Investment: \$105,255

Total Project Investment: \$148,255

West Plains, MO

MISSOURI



TENNESSEE

Strategic Investments



TENNESSEE

Approved Investments | 2019

TOTAL DRA PROJECTS **5**

DRA INVESTMENT: **\$1,154,467**

PUBLIC INVESTMENT: \$868,200
 PRIVATE INVESTMENT: \$2,000,000

Anticipated Outcomes

JOBS CREATED & RETAINED **73**

INDIVIDUALS TRAINED **15,983**

FAMILIES AFFECTED **4,576**



FY 2019 INVESTMENT SPOTLIGHT

Gibson County Rail Spur Extension
 Gibson County will use DRA funds to construct a rail spur to support the expansion of Hargett Materials and other industrial facilities in the area. This investment is projected to create 40 new jobs and retain 30.
 DRA Investment: \$218,039
 Milan, TN

TENNESSEE



RCAP

Strategic Investments

Rural Communities Advancement Program

Through a partnership with the U.S. Department of Agriculture-Rural Development, DRA uses the Rural Communities Advancement Program (RCAP) to support agency programs and region-wide initiatives that build the capacity of rural residents, while simultaneously improving the economic opportunities of their communities. This funding is directed to communities and counties with a population of 50,000 or less.

Under the leadership of the Federal Co-Chairman, DRA utilizes the majority of its RCAP funding to implement the region-wide initiatives that address the complexity of rural needs through innovative economic and community development strategies. Examples of programs and initiatives funded through this program include the Delta Workforce Program, Local Foods, Local Places, and the Delta Leadership Institute.



Committed to the future of rural communities.

Since 2003, DRA has successfully applied for more than \$44 million in RCAP funding which has supported more than 310 projects throughout the Mississippi River Delta Region.

DRA allocates the remaining RCAP funds towards projects submitted to DRA by USDA-RD State Directors from each of the eight states. In 2019, DRA provided a total of \$320,000 to USDA-Rural Development State Directors (\$40,000 per state in each of the eight states) to fund eligible projects in designated persistent poverty counties.

Strengthening the Delta Workforce



“Rural communities face a unique set of challenges when it comes to promoting economic development and meeting workforce needs. The Delta Workforce Program [provides] targeted support to strengthen local economies and help people get the skills they need to compete.”

- U.S. Senator Roy Blunt, Missouri

Delta Workforce Program

In partnership with the U.S. Department of Labor’s Employment and Training Administration and the Appalachian Regional Commission, approximately \$29.2 million was made available in 2019 through the Workforce Opportunity for Rural Communities (WORC) grant program to support workforce training and education in rural communities across the Delta and Appalachian regions. To complement the federal partnership, DRA hosted two technical assistance workshops, made available an additional \$1.5 million in grants through its Delta Workforce Grant Program, and committed to offering post-award technical assistance to grantees of both federal programs.

The Delta Workforce Program prioritizes investing in communities and regions that have been negatively impacted by economic transition and recovered more slowly to help build their workforce pipelines and strengthen their economies.

Investment priorities include:

- Supporting industry-driven workforce training
- Building collaborative workforce pipelines
- Expanding industry clusters
- Accelerating regional economic development

In Fall 2019, the U.S. Department of Labor made a \$14.6 million investment in eight projects across the Delta region through the WORC grant program. Additionally, DRA invested \$1.5 million in 10 projects through the Delta Workforce Grant Program.



Promoting a Healthy Delta



“Through the Delta Doctors program, DRA strives to expand healthcare services in rural communities by helping place physicians in medically underserved areas. Through our partnership with the U.S. Department of State, DRA is proud to have placed at least one physician in each Delta state for the first time in program history.”

- Christina Wade, DRA Health Program Manager

Delta Doctors

In partnership with the U.S. Department of State, DRA’s Delta Doctors program helps address the health disparities and high levels of health professional shortages by granting J-1 visa waivers for physicians who are willing to provide medical services in distressed Delta communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare. In 2019, DRA processed 160 applications for the Delta Doctors program.

2019 DELTA DOCTORS OUTCOMES

Alabama	33		Louisiana	25
Arkansas	1			Mississippi
Illinois	21			Missouri
Kentucky	1		Tennessee	27

TOTAL APPLICATIONS PROCESSED 160



Promoting a Healthy Delta



“Healthcare is a top concern for so many people across the Delta region. Through this program, DRA and HRSA are able to partner with these rural hospitals and provide targeted technical assistance to help improve access and overall healthcare services in their communities.”

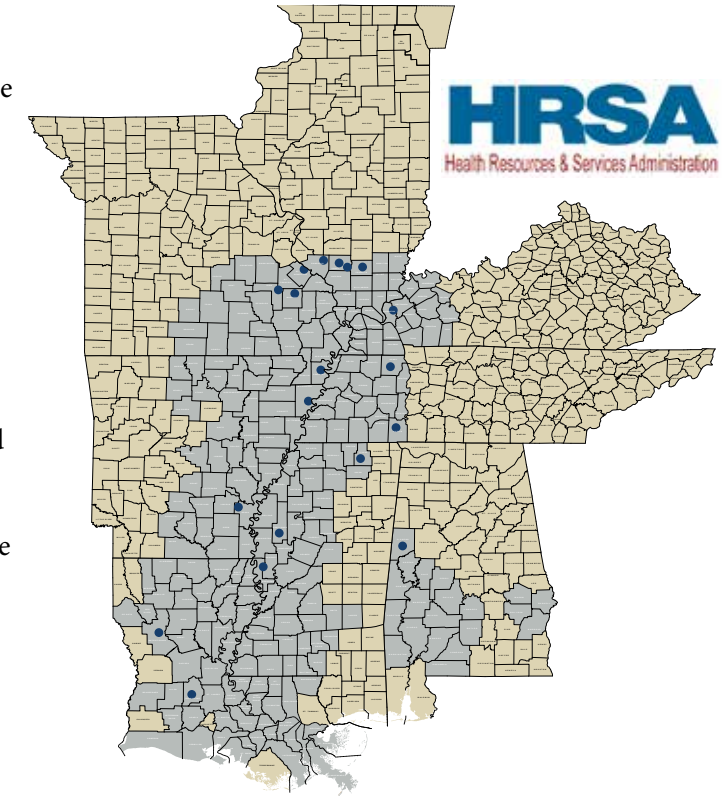
- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

Delta Region Community Health Systems Development Program

DRA collaborates with the Health Resources & Services Administration of the U.S. Department of Health and Human Services on a technical assistance program that enhances healthcare delivery in the Delta Region. The program supports providers in select rural communities, including critical access hospitals, small rural hospitals, rural health clinics and other healthcare organizations.

Assistance includes:

- Improving hospital or clinic financial operations
- Implementing quality-improvement activities to promote the development of an evidence-based culture leading to improved health outcomes
- Increasing use of telehealth to address gaps in clinical service delivery and improve access to care
- Ensuring access to and availability of emergency medical services
- Identifying workforce recruitment and retention resources targeted to rural communities



Empowering Delta Leadership



“DRA is proud to continue its commitment to the Mississippi River Delta region by providing the next generation of transformative leaders with the resources, skills, experiences, and networks to ensure continued economic success of the region.”
- Aury Kangelos, Director of the Delta Leadership Institute

Delta Leadership Institute

Founded in 2005, the Delta Leadership Institute (DLI) was created to empower a corps of leaders with the tools, experiences, and networks to help the Mississippi River Delta and Alabama Black Belt Regions compete in the global economy. The DLI trains leaders from diverse backgrounds, sectors, and industries to improve the decisions made by community leaders across the region by strengthening leadership capacity and mutual understanding of regional, state, and local cultures and issues as well as connecting these leaders to a network that increases regional collaboration, information sharing, and continuing education.



DLI relies on the administrative, programming, and curricular support from a consortium of university partners. DRA announced the addition of the University of Arkansas Walton College of Business to the existing partners: The University of Alabama, Arkansas State University, and the University of Louisiana at Monroe. The ten-month long DLI Executive Academy is designed to provide professional leadership development and policy training in the issues most challenging to Delta communities. The Executive Academy held six sessions in 2019 that focused on public-private partnerships, transportation and infrastructure, asset-based development, small business and entrepreneurship, health and access, and public policy and innovative partnerships. The Delta Leadership Institute graduated 25 fellows from its thirteenth class in August.

2018 - 2019 DLI Executive Academy Sessions:
Orientation | Memphis, TN
Session II | Vicksburg, MS
Session III | Little Rock, AR
Session IV | New Orleans, LA
Session V | Alabama Black Belt
Session VI | Cape Girardeau, MO/Carbondale, IL
Graduation | Lake Barkley, KY

Empowering Delta Leadership



“The collective voice represented by the Delta Leadership Network continues to grow stronger as this group of leaders join together for the prosperity and betterment of the Delta. The commitments from our alumni are making a difference in quality of life and the economic strength of our region.”

- Chair of Delta Leadership Network Regional Advisory Council

Delta Leadership Network

The Delta Leadership Network comprises the alumni of the Executive Academy and is tasked with maintaining these relationships among regional leaders so as to foster regional collaboration, resource sharing, and continued education to help these leaders address the Delta’s most pressing issues.

With more than 500 community leaders comprising the DLN, alumni continue their engagement with the Delta Leadership Institute at state meetings, the Delta leadership Network annual conference, and by attending and supporting DLI Executive Academy sessions in their state and region.

In February 2019, the DLN hosted its sixth annual conference in Little Rock, Arkansas. With 200 members in attendance, the Delta Leadership Network Annual Conference focused on addressing the Region’s most pressing regional economic development needs through the development of sustainable public-private partnerships. In December, DRA supported the continuing education of 40 Network members by participating in the Harvard Kennedy School of Government’s three-day Authentic Leadership program in Cambridge, Massachusetts.



Cultivating Innovative Partnerships



“DRA is committed to investing in rural communities across the Delta region to ensure successful implementation of the Opportunity Zone program. Investments through the Opportunity Zone program will impact thousands of people in some of our country’s most distressed areas through the creation of jobs, expansion of businesses, and revitalization of communities.”

- Federal Co-Chairman Chris Caldwell, Delta Regional Authority

White House Opportunity and Revitalization Council

Established by Executive Order in December 2018, the White House Opportunity and Revitalization Council’s (WHORC) Federal member agencies, including DRA, engage with governments at all levels on ways to more effectively use taxpayer dollars to revitalize low-income communities. Additionally, the Council seeks to improve revitalization efforts by streamlining, coordinating, and targeting existing Federal programs to Opportunity Zones – economically distressed communities where new investments may be eligible for preferential tax treatment.



To date, WHORC members have identified over one hundred and sixty Federal programs where targeting, preference, or additional support could be granted to Opportunity Zones, more than fifty of which have already begun working on this initiative. DRA is committed investing in rural communities and supporting WHORC in successfully implementing the OZ program. In March, DRA updated the States’ Economic Development Assistance Program (SEDAP) funding cycle for Fiscal Year 2019 to include an updated provision to the SEDAP guidelines to support OZ in the Delta region. Eligible organizations located in the DRA footprint are able to utilize SEDAP funding (up to 10% of each state’s funding allocation) to support activities such as the development of an investment prospectus or a GIS database to better market their communities and potential projects to interested investors.

In 2019, DRA invested nearly \$5.6 million in 23 projects across the DRA region located in qualified Opportunity Zones, capitalizing on more than \$22 million in total project investment.

Administration & Operations



Accountability & Operational Excellence

The Delta Regional Authority is committed to being a good steward of taxpayers' dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta region and Alabama Black Belt.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability.

DRA will continue to ensure strong accountability, transparency, and operational excellence.



Delta Regional Authority Offices

Regional Headquarters
236 Sharkey Avenue, Suite 400
Clarksdale, MS 38614
(662) 624-8600

400 North Capitol Street NW, Suite 365
Washington, DC 20001
(202) 434-4870

APPENDIX A: Project Summaries

ALABAMA 2019 INVESTMENTS:

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Georgiana Water System Improvements | Georgiana, AL

DRA Investment: \$350,430

The City of Georgiana will use DRA funds to replace their deteriorating water transmission mains throughout the downtown area. This investment is projected to impact 1,470 individuals who will benefit from improved water and sewer services.

York Water Tank Improvements | York, AL

DRA Investment: \$295,183

The City of York will use DRA funds to address deficiencies and make improvements to the 200,000-gallon Oswald Elevated Water Tank. This investment is projected to impact 2,538 individuals who will benefit from improved water and sewer services.

Thomasville Regional Medical Center Transportation Infrastructure | Thomasville, AL

DRA Investment: \$240,239

The City of Thomasville will use DRA funds to install streetlights and traffic signalization to service the Thomasville Regional Medical Center. This investment is projected to create 65 new jobs.

State Investments

Coastal Alabama Community College VR Training Program | Thomasville, AL

DRA Investment: \$224,541

Coastal Alabama Community College will use DRA funds to purchase technical equipment to provide virtual reality job training simulations for students pursuing industrial careers in the regional area. This investment is projected to train 250 individuals for in-demand careers.

Jackson Flood Control Improvements | Jackson, AL

DRA Investment: \$211,845; Total Project Investment: \$261,845

The City of Jackson will use DRA funds to rehabilitate the drainage system along the main thoroughfare in the city to prevent frequent flooding that affects local businesses and residences.

Chatom Hospital Building Renovation | Chatom, AL

DRA Investment: \$130,250; Total Project Investment: \$155,250

The Town of Chatom will use DRA funds to renovate a town-owned building to house the Washington County Hospital & Nursing Home to provide improved healthcare services to county residents.

Union Springs GIS System for Public Utilities | Union Springs, AL

DRA Investment: \$47,250

The City of Union Springs will use DRA funds to develop a comprehensive GIS map of the water and sewer system in Union Springs and train their staff to effectively use GIS mapping tools for improved public infrastructure management. This investment is projected to impact 3,980 individuals who will benefit from improved water and sewer services and train four individuals with improved technical skills.

APPENDIX A: Project Summaries

Opportunity Zones Technical Assistance | Birmingham, AL

DRA Investment: \$127,877

Opportunity Alabama, a non-profit organization dedicated to connecting capital to catalytic investment opportunities across the state, will lead the initiative in collaboration with public and private partners. This investment will allow Opportunity Alabama to host regional strategy development events, create eligible project pipelines, design community fact sheets, and develop four regional investment prospectuses to help promote the Black Belt's designated OZ areas to qualified funds.

COMMUNITY INFRASTRUCTURE FUND

Port of Epes Industrial Park Utilities Extension | Livingston, AL

DRA Investment: \$509,000; Total Project Investment: \$1,759,000

The University of West Alabama will use DRA funds to upgrade and extend the water and sewer system in the Port of Epes Industrial Park site for Enviva, the largest wood pellet producer in the country. This investment is projected to create 85 new jobs.

Jackson Flood Control Improvements | Jackson, AL

DRA Investment: \$198,390; Total Project Investment: \$460,235

The City of Jackson will use DRA funds to rehabilitate the drainage system along the main thoroughfare in the city to prevent frequent flooding that affects local businesses and residences. The city also received \$211,845 from DRA's States' Economic Development Assistance Program.

State Investments

ARKANSAS 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Helena-West Helena Transportation Improvements | Helena-West Helena, AR

DRA Investment: \$589,000; Total Project Investment: \$10,589,000

The City of Helena-West Helena will use DRA funds to improve the transportation infrastructure on Washington Street to support the operations for existing industry and increase safety for local residents. This investment is projected to create 19 new jobs and retain 38.

Monticello Railroad Overpass Expansion | Monticello, AR

DRA Investment: \$509,000; Total Project Investment: \$8,109,000

The City of Monticello will partner with Drew County and the Arkansas Department of Transportation and use DRA funds to construct a new railroad overpass to enhance safety and provide better connectivity for consumers.

Pine Bluff Economic Research Center Expansion | Pine Bluff, AR

DRA Investment: \$295,000

The University of Arkansas at Pine Bluff will use DRA funds to expand the programs and services provided through its Economic Research and Development Center (ERDC) and enhance the ERDC's Institute for Economic, Business & Community Development. This investment is projected to create two new jobs and train 100 individuals.

APPENDIX A: Project Summaries

Marshall Sewer System Expansion | Marshall, AR

DRA Investment: \$231,770

The City of Marshall will use DRA funds to extend its existing sewer lines to provide utility services for a new hotel and increase the capacity of other sewer lines providing services to an elementary school and an underserved apartment complex for the elderly. This investment is projected to create nine new jobs, retain five, and impact 40 families who will benefit from improved water and sewer services.

Wilmar Sewer Treatment Plant Improvements | Wilmar, AR

DRA Investment: \$200,000; Total Project Investment: \$950,000

The City of Wilmar will use DRA funds to renovate its existing sewer treatment plant to expand the system's capacity and improve services for local residents and businesses. This investment is projected to impact 215 families who will benefit from improved water and sewer services.

Opportunity Zones Technical Assistance | Little Rock, AR

DRA Investment: \$181,931

Opportunity Arkansas, an initiative of the Arkansas Economic Development Commission and Winrock International, will use DRA funds to bring together critical education and outreach to assist the region in developing projects that create jobs and revitalize the state of Arkansas. Opportunity Arkansas will serve as the Opportunity Zone Investment Hub, focusing on convening education and outreach activities, assisting Delta community leadership with project development, and promoting projects via an online portal to investors inside and outside the state of Arkansas.

State Investments

Black River Technical College Nursing Program Expansion | Pocahontas, AR

DRA Investment: \$153,139; Total Project Investment: \$1,209,847

Black River Technical College will use DRA funds to construct a modular Allied Health nursing facility at the Paragould campus to serve as the instructional site for the Associate of Applied Science Traditional RN Pathway program. This investment is projected to create three new jobs, retain five, and train 50 individuals for in-demand careers.

Fairfield Bay Medical Helicopter Hangar | Fairfield Bay, AR

DRA Investment: \$145,431; Total Project Investment: \$160,990

The City of Fairfield Bay will use DRA funds to enhance the Department of Public Safety by constructing a new hangar to accommodate emergency medical helicopter service for the region. This investment is projected to create 10 new jobs.

Walnut Ridge Broadband Improvements | Walnut Ridge, AR

DRA Investment: \$104,764

The Lawrence County Chamber of Commerce will use DRA funds to install a buried fiber optic cable network to provide high-speed internet and phone service to the Walnut Ridge Industrial Park.

PUBLIC WORKS AND ECONOMIC ADJUSTMENT ASSISTANCE

The Delta Innovation Fund | Little Rock, AR

DRA Investment: \$675,785

Winrock International Institute for Agriculture Development will use DRA funds to support the Delta I-Fund, a proof-of-concept startup accelerator for early-stage entrepreneurs living and working in the Mississippi River Delta region.

APPENDIX A: Project Summaries

ILLINOIS 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Benton Water System Improvements | Benton, IL

DRA Investment: \$206,000; Total Project Investment: \$335,777

The City of Benton will use DRA funds to upgrade their water system and increase its capacity to provide services to nearby residents and businesses. This investment is projected to create one new job, retain 24, and impact 30 families who will benefit from improved water and sewer services.

Rend Lake College CDL Training | Ina, IL

DRA Investment: \$193,880; Total Project Investment: \$280,880

Rend Lake College will use DRA funds to develop a CDL training program and connect prospective students to Registered Apprenticeship (RA) programs approved and recognized by the U.S. Department of Labor. This investment is projected to train 40 individuals for in-demand careers.

Herrin Sewer System Replacement | Herrin, IL

DRA Investment: \$166,650; Total Project Investment: \$327,690

The City of Herrin will use DRA funds to replace the existing sanitary sewer lines and major components of two lift stations to provide better services for residents and businesses in the region. This investment is projected to impact 432 families who will benefit from improved water and sewer services.

State Investments

Port of Cairo Industrial Building Renovations | Mounds, IL

DRA Investment: \$123,180; Total Project Investment: \$240,693

Southern Illinois Stimulus Corporation will use DRA funds to make renovations to an industrial building located at the Port of Cairo to support future commercial development in the region. This investment is projected to create 16 new jobs.

Sesser Water System Improvements | Sesser, IL

DRA Investment: \$108,322; Total Project Investment: \$120,358

The City of Sesser will use DRA funds to upgrade major components of their water system to provide better services to nearby residents and businesses. This investment is projected to impact 12 families who will benefit from improved water and sewer services.

Opportunity Zones Technical Assistance | Marion, IL

DRA Investment: \$99,777

Greater Egypt Regional Planning and Development Commission will use DRA funds to develop an OZ investment prospectus for a 16-county region. The prospectus will include demographic and economic indicator data, strategic advantages and assets, and investable opportunities in the designated OZ areas. Other partners in the effort include Greater Wabash Regional Planning Commission, Southeastern Illinois Regional Planning and Development Commission, Southwestern Illinois Metropolitan and Regional Planning Commission, and Southern Five Regional Planning District and Development Commission.

APPENDIX A: Project Summaries

Hardin County General Hospital Expansion | Rosiclare, IL

DRA Investment: \$85,050; Total Project Investment: \$95,050

Hardin County General Hospital will use DRA funds to acquire a former retail pharmacy building to convert it into a new outpatient rehabilitation clinic to provide more services to their patients. This investment is projected to create two new jobs and retain 139.

Carbondale Fiber Optic Cable Extension | Carbondale, IL

DRA Investment: \$74,494; Total Project Investment: \$229,877

The Southern Illinois Airport Authority will use DRA funds to install fiber optic cable to service two existing companies and provide opportunities for future development on their campus. This investment is projected to create one new job and retain one.

COMMUNITY INFRASTRUCTURE FUND

Williamson County Utilities Extension | Marion, IL

DRA Investment: \$340,621; Total Project Investment: \$10,377,653

The Lake of Egypt Water District will use DRA funds to expand its water and sewer system to support Road Ranger LLC, a new travel center along Interstate 57. This investment is projected to create 28 new jobs.

State Investments

KENTUCKY 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Dawson Springs Wastewater System Improvements | Dawson Springs, KY

DRA Investment: \$408,000; Total Project Investment: \$2,008,000

The City of Dawson Springs will use DRA funds to rehabilitate its wastewater collection system and treatment plant to improve utility services for local residents and businesses. This investment is projected to impact 717 families who will benefit from improved water and sewer services.

Morganfield Water System Replacement | Morganfield, KY

DRA Investment: \$256,500; Total Project Investment: \$387,065

The City of Morganfield will use DRA funds to replace the water main servicing the central business district along East Main Street, the primary corridor into the city. This investment is projected to impact 60 families who will benefit from improved water and sewer services.

Webster County Workforce Training Equipment | Dixon, KY

DRA Investment: \$252,221; Total Project Investment: \$376,721

Webster County will use DRA funds to purchase new equipment for the Webster County Area Technical School to enhance workforce training instruction for students enrolled in manufacturing, industrial, and CAD-related fields. This investment is projected to train 364 individuals for in-demand careers.

APPENDIX A: Project Summaries

Hopkins County Broadband Expansion | Madisonville, KY

DRA Investment: \$155,500; Total Project Investment: \$308,500

The Hopkins County Fiscal Court will use DRA funds to place six broadband communication stations on existing utility towers to extend internet service to rural areas throughout the county.

Madisonville CDL Training Program | Madisonville, KY

DRA Investment: \$143,380; Total Project Investment: \$363,685

Madisonville Community College will use DRA funds to deliver a four-week course to prepare students for CDL licensure and meet the needs of regional industry seeking to hire credentialed truck drivers. This investment is projected to train 105 individuals for in-demand careers.

Paducah Medical Facility Renovation | Paducah, KY

DRA Investment: \$55,125; Total Project Investment: \$352,625

Mercy Health – Lourdes Hospital will use DRA funds to retrofit an existing medical facility to provide staff and patients with a centralized location for the evaluation, diagnosis, and treatment of individuals suffering from epileptic seizures. This investment is projected to create two new jobs and retain three.

COMMUNITY INFRASTRUCTURE FUND

Union County Sewer System Replacement | Morganfield, KY

DRA Investment: \$779,646; Total Project Investment: \$919,646

The Union County Fiscal Court will use DRA funds to replace major components of its sewer system to support residential

State Investments

and commercial growth in the region. This investment is projected to retain 600 jobs and impact 1,484 families who will benefit from improved water and sewer services.

Marshall County Commercial Transportation Improvements | Benton, KY

DRA Investment: \$415,456; Total Project Investment: \$3,515,456

The Marshall County Fiscal Court will use DRA funds to make transportation improvements on the U.S. 641 South to provide safer access for commercial freight traffic.

LOUISIANA 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Tallulah Sewer System Improvements | Tallulah, LA

DRA Investment: \$313,743

The City of Tallulah will use DRA funds to replace the headworks at the sewer treatment plant, install two new aerators in the septic pond, and install a new dechlorinator to strengthen the existing infrastructure and provide residents with improved sewer services. This investment is projected to impact 3,065 families who will benefit from improved water and sewer services.

Richardson Medical Center HVAC System Replacement | Rayville, LA

DRA Investment: \$266,822

Richardson Medical Center will use DRA funds to replace condensation pumps, electrical and control wiring, fan coils,

APPENDIX A: Project Summaries

air ducts, and piping insulation to improve their heating and cooling system and continue to provide residents with critical medical services. This investment is projected to create five new jobs and retain 175.

Chalmette Wastewater Treatment Plant Replacement | Chalmette, LA

DRA Investment: \$200,000; Total Project Investment: \$450,000

The St. Bernard Port will use DRA funds to replace their existing wastewater treatment plant with a new modern plant that provides more effective sanitary services to the port's tenants and reduces overall operational costs. This investment is projected to retain 400 jobs.

Delta Water System Improvements | Delta, LA

DRA Investment: \$200,000

The Village of Delta will use DRA funds to construct a waterline parallel to Interstate 20 and extending to the interchange at Exit 186 to support existing industry and new business development. This investment is projected to create 30 new jobs and retain 15; the project will also impact 13 families who will benefit from improved water and sewer services.

Franklin Wastewater System Improvements | Franklin, LA

DRA Investment: \$150,000; Total Project Investment: \$171,200

The City of Franklin will use DRA funds to renovate their existing wastewater treatment plant by installing new spiral screens, debris bagging system, and electrical power service for modern equipment. This investment is projected to impact 3,400 families who will benefit from improved water and sewer services.

State Investments

Grosse Tete Water System Enhancements | Grosse Tete, LA

DRA Investment: \$150,000; Total Project Investment: \$242,166

The Village of Grosse Tete will use DRA funds to replace the existing 2-inch water lines with 6-inch water lines and install fire hydrants on all streets lacking crucial safety infrastructure. This investment is projected to impact 60 families who will benefit from improved water and sewer services.

Springhill Wastewater Treatment Plant Replacement | Springhill, LA

DRA Investment: \$150,000; Total Project Investment: \$316,000

The North Webster Parish Industrial District will use DRA funds to install a new wastewater treatment plant with an expanded capacity of 12,000 gallons per day. This investment is projected to retain 552 jobs.

Nunez Community College Aerospace Labs and Makerspace | Chalmette, LA

DRA Investment: \$150,000; Total Project Investment: \$1,180,000

Nunez Community College will use DRA funds to renovate a building to house its Aerospace Manufacturing Technology labs and STEAM makerspace to prepare students for high paying technical jobs. This investment is projected to create 20 new jobs and retain 10; this project will also train 100 individuals for in-demand careers.

Concordia Parish Sewer System Consolidation | Vidalia, LA

DRA Investment: \$150,000; Total Project Investment: \$523,412

The Concordia Parish Police Jury will use DRA funds to construct new hook-ups, collection lines, and treatment plant for Washington Heights to consolidate with the Concordia Parish Sewer District No. 1. This investment is projected to impact

APPENDIX A: Project Summaries

1,106 families who will benefit from improved water and sewer services.

Opportunity Zones Technical Assistance | Baton Rouge, LA

DRA Investment: \$121,950

The Baton Rouge Area Chamber will use DRA funds to create an interactive website highlighting assets and investment opportunities in Opportunity Zones throughout the Capital region.

Allen Parish GIS System | Oberlin, LA

DRA Investment: \$100,000

The Allen Parish Police Jury will use DRA funds to develop a comprehensive GIS system that will allow the parish, related agencies, and companies to acquire accurate and up-to-date information on all properties, landmarks, and transportation networks for the regional area. This investment is projected to create four new jobs and retain four.

Baton Rouge IT Apprenticeship Program | Baton Rouge, LA

DRA Investment: \$100,000; Total Project Investment: \$806,125

The Research Park Corporation will use DRA funds to expand Apprenti Louisiana – an IT Registered Apprenticeship program designed to source, screen, and train people to fill high-paying technology jobs across the state. This investment is projected to train 48 individuals for in-demand careers.

Oak Grove Industrial Building Repairs | Oak Grove, LA

DRA Investment: \$100,000; Total Project Investment: \$150,000

The Town of Oak Grove will use DRA funds to repair the roof of an industrial building occupied by a company seeking to expand and create jobs. This investment is projected to create 10 new jobs and retain 12.

State Investments

Dixie Inn Sewer System Improvements | Minden, LA

DRA Investment: \$99,750; Total Project Investment: \$119,750

The Village of Dixie Inn will use DRA funds to repair and upgrade the deteriorating piping throughout their sewer treatment facility. This investment is projected to impact 170 families who will benefit from improved water and sewer services.

Chatham Water Booster Station Renovation | Chatham, LA

DRA Investment: \$80,000; Total Project Investment: \$101,600

The Village of Chatham will use DRA funds to renovate their primary water booster station and demolish their existing booster pump assemblies and controls. This investment is projected to impact 255 families who will benefit from improved water and sewer services.

Bienville Water Well Improvements | Bienville, LA

DRA Investment: \$71,768

Lucky Water System, Inc. will use DRA funds to install a new automated well control system to replace their existing infrastructure that was damaged by a natural disaster. This investment is projected to impact 105 families who will benefit from improved water and sewer services.

Baton Rouge GIS System | Baton Rouge, LA

DRA Investment: \$36,750

The Baton Rouge Area Chamber will use DRA funds to create an interactive GIS system to promote state-certified sites industrial sites to companies seeking to relocate or expand their companies in the Baton Rouge metropolitan area.

APPENDIX A: Project Summaries

COMMUNITY INFRASTRUCTURE FUND

Grant Parish Sewer System Construction | Colfax, LA

DRA Investment: \$1,000,000; Total Project Investment: \$3,958,287

The Grant Parish Police Jury will use DRA funds to construct a new sewer plant and utility lines for the southern part of Grant Parish to incentivize pending and future industrial development in the region. This investment is projected to create 20 new jobs and impact 155 families who will benefit from improved water and sewer services.

West Monroe Commercial Park Drainage Improvements | West Monroe, LA

DRA Investment: \$336,884

The City of West Monroe will use DRA funds to install a reinforced concrete box culvert to fill a ditch along Interstate-20 Frontage Road to improve drainage and eliminate erosion in and around the city's commercial park.

Montgomery Water System Construction | Montgomery, LA

DRA Investment: \$272,000

The Town of Montgomery will use DRA funds to construct a new water well, extend existing utility lines, and add a ground storage tank to provide greater capacity for the nearby 31-acre industrial park site. This investment is projected to impact 300 families who will benefit from improved water and sewer services.

Opportunity Zones Technical Assistance | Lafayette, LA

DRA Investment: \$119,000

The Acadiana Planning Commission (APC), a regional development organization located in south Louisiana, will build upon their regional investment prospectus and use DRA funds to create community-specific prospectuses for seven rural

State Investments

communities in their footprint. Additionally, APC will collaborate with local partners to develop an interactive website to promote the region's OZ areas and serve as a clearinghouse for prospective business and real estate projects.

MISSISSIPPI 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Sunflower County Access Road Improvements | Indianola, MS

DRA Investment: \$332,945

Sunflower County will use DRA funds to make improvements to an access road to support the facility expansion of Delta Protein International, a manufacturing company specializing in the production and marketing of high-quality collagen hydrolysates. This investment is projected to create 10 new jobs and retain 20.

Hollandale Access Road Enhancement | Hollandale, MS

DRA Investment: \$306,512

The City of Hollandale will use DRA funds to repair and improve the access road to the Bayer Crop Science facility to allow for increased production and to reduce traffic for local residents. This investment is projected to create six new jobs and retain 46.

Quitman County Workforce Development Center | Marks, MS

DRA Investment: \$231,250

Quitman County will use DRA funds to rehabilitate a county-owned building to support a collaboration between North-

APPENDIX A: Project Summaries

west Mississippi Community College, Coahoma Community College, and The Marks Project to provide industry-driven workforce training to local residents. This investment is projected to train 50 individuals for in-demand careers.

Moorhead Sewer System Extension | Moorhead, MS

DRA Investment: \$206,274

The City of Moorhead will use DRA funds to extend the municipal sewer system to service an annexed area of the city and spur more commercial development in the region. This investment is projected to impact three individuals who will benefit from improved water and sewer services.

Brandon Industrial Site Development | Brandon, MS

DRA Investment: \$206,000; Total Project Investment: \$339,000

Rankin First Economic Development Authority will use DRA funds to rough grade 200,000 square feet of land at the East Metro Center Park to incentivize additional industrial development for the region.

Jackson Workforce Readiness Initiative | Jackson, MS

DRA Investment: \$150,000; Total Project Investment: \$470,000

Jobs for Mississippi Graduates will use DRA funds to implement its career readiness and dropout prevention program in high schools across Hinds, Madison, and Yazoo counties. This investment is projected to train 300 individuals for in-demand careers.

State Investments

Taylorsville Sewer System Improvements | Taylorsville, MS

DRA Investment: \$110,050; Total Project Investment: \$130,050

The Town of Taylorsville will use DRA funds to make improvements to a dilapidated sewer system which provides services to an underserved area. This investment is projected to impact 15 families who will benefit from improved water and sewer services.

Panola County Industrial Facility Improvements | Batesville, MS

DRA Investment: \$87,170; Total Project Investment: \$2,352,170

Panola County will use DRA funds to rehabilitate an existing industrial building in Sardis, Mississippi by providing enhanced ventilation to extend the life of the facility for private sector occupancy. This investment is projected to create 50 new jobs.

COMMUNITY INFRASTRUCTURE FUND

Marshall County Water System Expansion | Holly Springs, MS

DRA Investment: \$469,169; Total Project Investment: \$719,169

Marshall County will use DRA funds to expand the capacity of their water system by extending water lines to the Chickasaw Trails Industrial Park to support future commercial development.

Madison County Access Road Development | Canton, MS

DRA Investment: \$450,000; Total Project Investment: \$965,000

Madison County Economic Development Authority will use DRA funds to construct an access road through the Madison Megasite to position the region for increased economic development opportunities.

APPENDIX A: Project Summaries

Panola County Industrial Facility Improvements | Batesville, MS

DRA Investment: \$320,830; Total Project Investment: \$2,352,170

Panola County will use DRA funds to rehabilitate an existing industrial building in Sardis, Mississippi by providing enhanced ventilation to extend the life of the facility for private sector occupancy. This investment is projected to create 50 new jobs.

Union County Industrial Park Utilities Expansion | New Albany, MS

DRA Investment: \$241,588; Total Project Investment: \$491,588

Union County will use DRA funds to expand water and gas utility services throughout the Martintown Industrial Park Corridor to support existing industry and future company expansions. This investment is projected to impact 11,846 families who will benefit from improved water and sewer services.

MISSOURI 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Pemiscot County Port Railroad Extension | Caruthersville, MO

DRA Investment: \$206,000; Total Project Investment: \$932,618

The Pemiscot County Port Authority will use DRA funds to extend the existing railroad to a new facility to increase the port's capacity and ability to transload cottonseed from trucks to railcars. This investment is projected to create seven new jobs.

State Investments

JAG-Missouri, Inc. Workforce Readiness Initiative | Springfield, MO

DRA Investment: \$200,000; Total Project Investment: \$940,000

Jobs for America's Graduates-Missouri, Inc. will use DRA funds to implement workforce readiness training and dropout prevention measures in 26 Missouri high schools. This investment is projected to train 1,700 individuals for in-demand careers.

Mississippi County Road Improvements | Charleston, MO

DRA Investment: \$155,500; Total Project Investment: \$887,955

Mississippi County will use DRA funds to redesign and repair county roads to increase drainage and mitigate flooding that impacts the operations at the Mississippi County Port. This investment is projected to create 25 new jobs and retain 50.

Cape Girardeau County Access Road Improvements | Jackson, MO

DRA Investment: \$137,825; Total Project Investment: \$270,325

Cape Girardeau County will use DRA funds to pave the gravel roads leading to the industrial park to support business expansion in the region.

Piedmont Water System Extension | Piedmont, MO

DRA Investment: \$132,093; Total Project Investment: \$174,368

The City of Piedmont will use DRA funds to extend water and sewer lines and increase their system's capacity to support the construction and operation of new commercial development in the city. This investment is projected to create five new jobs and impact five families who will benefit from improved water and sewer services.

APPENDIX A: Project Summaries

West Plains Water System Enhancement | West Plains, MO

DRA Investment: \$105,255; Total Project Investment: \$148,255

The Ozarks Development Corporation will use DRA funds to replace an existing backup water line at Heritage Business Park to increase capacity and efficiency for existing industry and to support the recruitment of new businesses. This investment is projected to retain 200 jobs.

Missouri Opportunity Zone Initiative | Jefferson City, MO

DRA Investment: \$105,000

This Missouri Department of Economic Development will use DRA funds to partner with regional planning commissions to develop tools and trainings to help local communities attract investment into their designated Opportunity Zones.

New Madrid Workforce Training Programs | New Madrid, MO

DRA Investment: \$80,000; Total Project Investment: \$180,000

The New Madrid School District will use DRA funds to purchase equipment for their new electrician program as well as their graphic arts and welding programs. This investment is projected to train 40 individuals for in-demand careers.

Ste. Genevieve Water System Improvements | Ste. Genevieve, MO

DRA Investment: \$65,528; Total Project Investment: \$82,680

Ste. Genevieve County, the City of Ste. Genevieve, and Ste. Genevieve Public Water Sewer District #1 will use DRA funds to construct an interconnection of their water systems for use in emergencies and natural disasters. This investment is projected to impact 2,380 families who will benefit from improved water and sewer services.

State Investments

TENNESSEE 2019 INVESTMENTS

STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM

Lexington Sewer System Improvements | Lexington, TN

DRA Investment: \$307,000; Total Project Investment: \$1,145,200

The City of Lexington will use DRA funds to improve the local sewer facilities to increase the system's capacity by eliminating areas of significant infiltration and inflow. This investment is projected to impact 2,850 families who will benefit from improved water and sewer services.

Scotts Hill Water System Enhancements | Scotts Hill, TN

DRA Investment: \$370,428; Total Project Investment: \$400,428

The Town of Scotts Hill will use DRA funds to replace the existing water system controls with modernized equipment to improve the current conditions of the system's telemetry. This investment is projected to impact 1,726 families who will benefit from improved water and sewer services.

Gibson County Rail Spur Extension | Milan, TN

DRA Investment: \$218,039

Gibson County will use DRA funds to construct a rail spur to support the expansion of Hargett Materials and other industrial facilities in the area. This investment is projected to create 40 new jobs and retain 30.

APPENDIX A: Project Summaries

Rives Flood Control Improvements | Rives, TN

DRA Investment: \$221,000

The Town of Rives will use DRA funds to improve the existing flood mitigation measures by installing a new culvert, flap gates, and conveyance improvements. This investment is projected to retain three jobs.

Opportunity Zones Technical Assistance | Nashville, TN

DRA Investment: \$38,000

The Tennessee Department of Economic and Community Development (TNECD) will use DRA funds to create an information exchange database to serve as a marketing tool and interactive resource for interested stakeholders. The comprehensive database will serve as a virtual meeting place for investors, fund managers, property developers, new or expanding businesses, and local stakeholders. TNECD will also use the database to house the latest OZ news and investment activity, serve as a search engine for eligible projects, and provide information on additional financial incentives at the state, county, and municipal level.

State Investments

APPENDIX B: Project Summaries

ALABAMA 2019 INVESTMENTS

Waytech Workforce Training Initiative | Selma, AL

DRA Investment: \$150,000

The Alabama 4th Judicial Circuit Community Correction Program will use DRA funds to support Waytech Industrial Academy in providing certified welding training to at least 27 participants in Dallas County.

ARKANSAS 2019 INVESTMENTS

UAM College of Technology-Crossett Welding Lab Expansion | Crossett, AR

DRA Investment: \$150,000

UAM College of Technology-Crossett will use DRA funds to expand their existing lab from 22 fully-equipped welding stations to 30 to train full-time program participants and high school students simultaneously from eight counties and parishes in south Arkansas and north Louisiana.

Black River Technical College CDL Program | Pocahontas, AR

DRA Investment: \$100,000

Black River Technical College will use DRA funds to implement a Commercial Driver's License (CDL) program offering ten classes annually based on demand to support industry in a four-county region.

Delta Workforce Grant Program

Ford Next-Generation Learning Career Academies | Little Rock, AR

DRA Investment: \$38,000

The Little Rock Regional Chamber will use DRA funds to collaborate with cross-sector partners to implement the Ford Next-Generation Learning curriculum with the goal of mobilizing educators, local employers, and community leaders to meet the changing needs expressed by businesses and job seekers for greater alignment between education and high-growth, high-wage jobs. The innovative approach supports significant alignment and input from the business community to develop coordinated, industry-led workforce training and a more collaborative talent pipeline. Project partners will work collaboratively with educators to deliver classroom opportunities relevant to the real-world needs expressed by local and regional industry. Funds will be utilized to increase capacity to develop sector-based strategies for integration into the local education system.

KENTUCKY 2019 INVESTMENTS

Todd County Advanced Manufacturing Technology Center Program | Elkton, KY

DRA Investment: \$149,964

Todd County Fiscal Court will use DRA funds to purchase industrial maintenance and welding equipment to train more than 80 students annually for high demand careers in Todd County and surrounding communities.

LOUISIANA 2019 INVESTMENTS

Apprenti Louisiana | Baton Rouge, LA

DRA Investment: \$150,000

The Research Park Corporation will use DRA funds to support Apprenti Louisiana, the first registered apprenticeship for

APPENDIX B: Project Summaries

technology careers in the State of Louisiana. Apprenti Louisiana will train nearly 50 individuals through the Registered Apprenticeship program to create a workforce pipeline for statewide industry.

Jericho Road Workforce Development Program | New Orleans, LA

DRA Investment: \$150,000

Jericho Road Episcopal Housing Initiative will use DRA funds to train underserved residents in the construction trades to increase housing development in Orleans Parish and provide greater employment opportunities for program participants.

MISSOURI 2019 INVESTMENTS

SEMO Water/Wastewater Apprenticeship Program | Ashland, MO

DRA Investment: \$124,440

The Missouri Rural Water Association will use DRA funds to create a Registered Apprenticeship program for 20 individuals to acquire their Drinking Water Operations Specialist and Wastewater Operations Specialist Journeyman Certificate.

Missouri State University Welding Program | West Plains, MO

DRA Investment: \$125,300

Missouri State University will use DRA funds to purchase virtual reality welding equipment to train 100 individuals through an established apprenticeship program to serve several manufacturing companies located in a 7-county region.

Delta Workforce Grant Program

TENNESSEE 2019 INVESTMENTS

EARN\$TN - Expanding Apprenticeships in Rural Northwest Tennessee | Dyersburg, TN

DRA Investment: \$150,000

Northwest Tennessee Workforce Board, Inc. will use DRA funds to promote apprenticeship opportunities to regional employers by assisting them with the development of federal apprenticeship standards, connecting qualified job seekers with employers, and facilitating the implementation of WIOA funding to support the expansion of Registered Apprenticeship programs for emerging industries.

Carroll County Technical Center Workforce Training Initiative | Huntingdon, TN

DRA Investment: \$132,695

Carroll County School District will use DRA funds to support Carroll County Technical Center's workforce training in partnership with Bethel University, McKenzie Tennessee College of Applied Technology, and area employers to train 50 individuals in the fields of mechanical technology, automotive manufacturing, and construction, among other emerging industries.

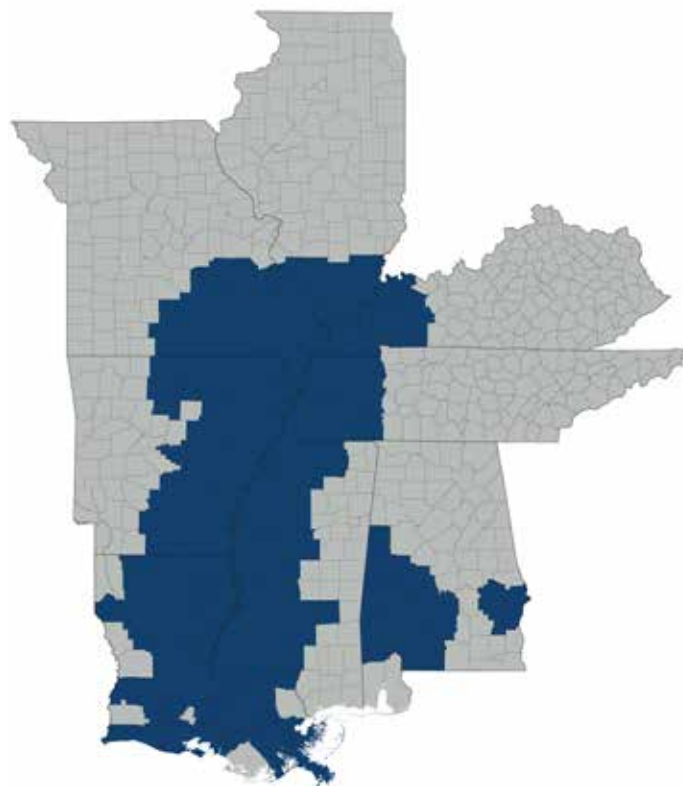
Digital Agronomy Program | Covington, TN

DRA Investment: \$79,705

TCAT Covington will use DRA funds to create a new digital agronomy program to meet the workforce needs of Indigo Agriculture, a regional company with plans to hire 2,000 agronomy associates over the next three years

APPENDIX C: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:



Alabama:

Barbour, Bullock, Butler, Choctaw, Clarke, Conecuh, Dallas, Escambia, Greene, Hale, Lowndes, Macon, Marengo, Monroe, Perry, Pickens, Russell, Sumter, Washington, Wilcox

Arkansas:

Arkansas, Ashley, Baxter, Bradley, Calhoun, Chicot, Clay, Cleveland, Craighead, Crittenden, Cross, Dallas, Desha, Drew, Fulton, Grant, Greene, Independence, Izaard, Jackson, Jefferson, Lawrence, Lee, Lincoln, Lonoke, Marion, Mississippi, Monroe, Ouachita, Phillips, Poinsett, Prairie, Pulaski, Randolph, Searcy, Sharp, St. Francis, Stone, Union, Van Buren, White, Woodruff

DRA Counties & Parishes

Illinois:

Alexander, Franklin, Gallatin, Hamilton, Hardin, Jackson, Johnson, Massac, Perry, Pope, Pulaski, Randolph, Saline, Union, White, Williamson

Kentucky:

Ballard, Caldwell, Calloway, Carlisle, Christian, Crittenden, Fulton, Graves, Henderson, Hickman, Hopkins, Livingston, Lyon, Marshall, McCracken, McLean, Muhlenberg, Todd, Trigg, Union, Webster

Louisiana:

Acadia, Allen, Ascension, Assumption, Avoyelles, Beauregard, Bienville, Caldwell, Cameron, Catahoula, Claiborne, Concordia, De Soto, East Baton Rouge, East Carroll, East Feliciana, Evangeline, Franklin, Grant, Iberia, Iberville, Jackson, Jefferson, Jefferson Davis, La Salle, Lafourche, Lincoln, Livingston, Madison, Morehouse, Natchitoches, Orleans, Ouachita,

Louisiana (cont.):

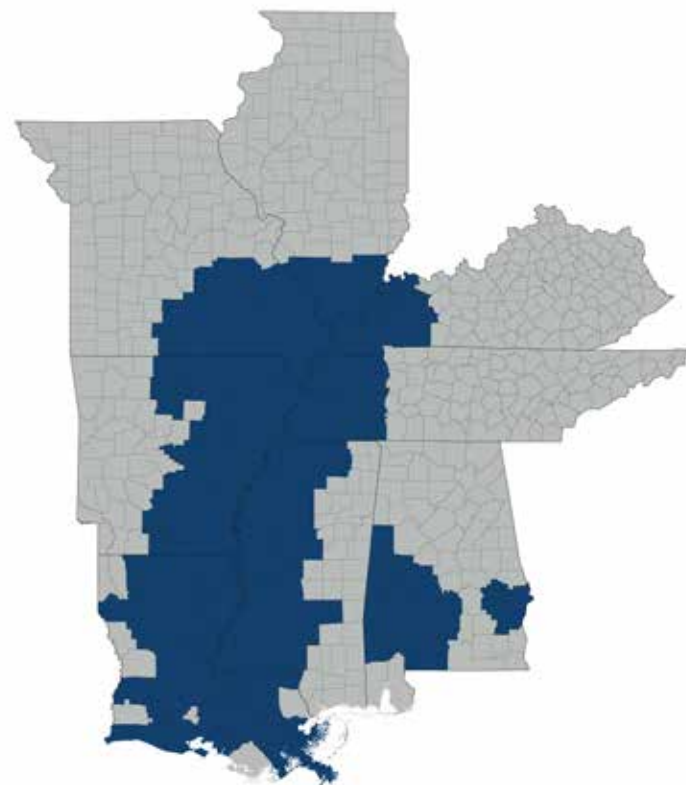
Plaquemines, Pointe Coupee, Rapides, Red River, Richland, St. Bernard, St. Charles, St. Helena, St. James, St. John the Baptist, St. Landry, St. Martin, St. Mary, Tangipahoa, Tensas, Union, Vermillion, Washington, Webster, West Baton Rouge, West Carroll, West Feliciana, Winn

Mississippi:

Adams, Amite, Attala, Benton, Bolivar, Carroll, Claiborne, Coahoma, Copiah, Covington, DeSoto, Franklin, Grenada, Hinds, Holmes, Humphreys, Issaquena, Jasper, Jefferson, Jefferson Davis, Lafayette, Lawrence, Leflore, Lincoln, Madison, Marion, Marshall, Montgomery, Panola, Pike, Quitman, Rankin, Sharkey, Simpson, Smith, Sunflower, Tallahatchie, Tate, Tippah, Tunica, Union, Walthall, Warren, Washington, Wilkinson, Yazoo

APPENDIX C: DRA Counties & Parishes

DRA serves 252 counties and parishes across its eight-state region:



Missouri:

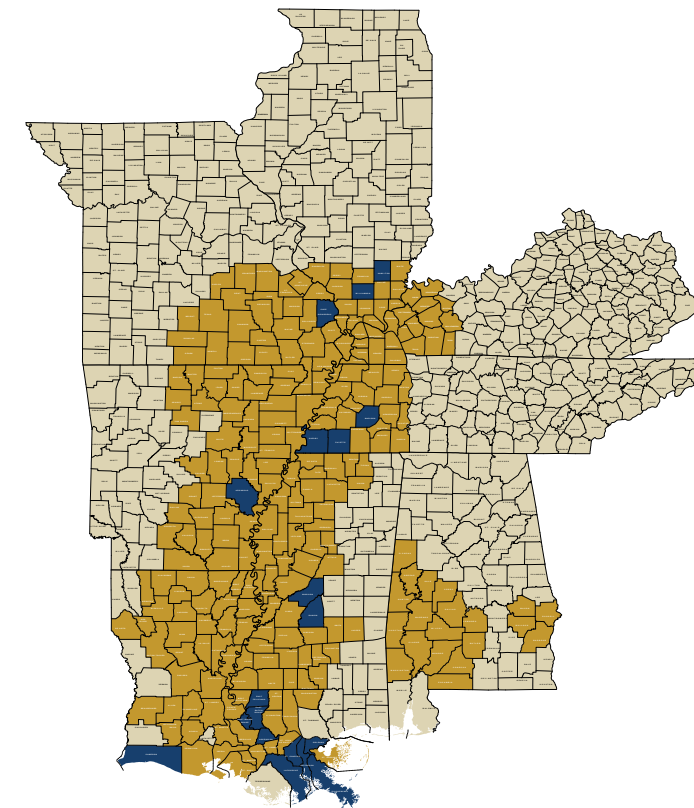
Bollinger, Butler, Cape Girardeau, Carter, Crawford, Dent, Douglas, Dunklin, Howell, Iron, Madison, Mississippi, New Madrid, Oregon, Ozark, Pemiscot, Perry, Phelps, Reynolds, Ripley, Scott, Shannon, Ste. Genevieve, St. Francois, Stoddard, Texas, Washington, Wayne, Wright

Tennessee:

Benton, Carroll, Chester, Crockett, Decatur, Dyer, Fayette, Gibson, Hardeman, Hardin, Haywood, Henderson, Henry, Lake, Lauderdale, McNairy, Madison, Obion, Shelby, Tipton, Weakley

Distressed & Non-Distressed Counties & Parishes

Distressed and Non-Distressed Counties and Parishes for FY 2019



Determination of a Distressed County/Parish:

Unemployment rate of one percent higher (5.7 percent) than the national average (4.7 percent) for the most recent 24-month period; or have a per capita income of 80 percent or less of the national per capita income.

- Distressed
- Non-Distressed

STAY CONNECTED



Delta Regional Authority



@DeltaRegional



@DeltaRegionalAuthority



dra.gov

236 Sharkey Avenue, Suite 400 | Clarksdale, MS 38614
400 North Capitol Street NW, Suite 365 | Washington, DC 20001