



**Delta Regional Authority**

**2021 Year in Review**

**ALABAMA - ARKANSAS - ILLINOIS - KENTUCKY - LOUISIANA - MISSISSIPPI - MISSOURI - TENNESSEE**

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# 2021 Year in Review



# About this Publication

The Delta Regional Authority presents its 2021 Year in Review, which serves as the agency's annual report to the U.S. Congress. This publication highlights DRA's strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2021, including an index of the individual projects DRA funded throughout the year.

The federal programs and region-wide initiatives included in this report are part of DRA's mission to help create jobs, build communities, and improve the lives of the 10 million residents in the 252 counties and parishes of the eight-state DRA region.

## The report highlights:

- Key investments in each state that support basic public infrastructure and transportation infrastructure to rural residents, provide quality workforce training and education for job seekers, and improve opportunities for entrepreneurs and small businesses to grow and thrive in the DRA region.
- Strategic programs and regionwide initiatives that are increasing workforce competitiveness and community capacity, such as the Delta Workforce Program and the Delta Leadership Institute.
- Agency efforts to invest in targeted economic and community development projects driven by outcomes and supported by public-private partnership that are essential for DRA communities to compete in the modern economy.

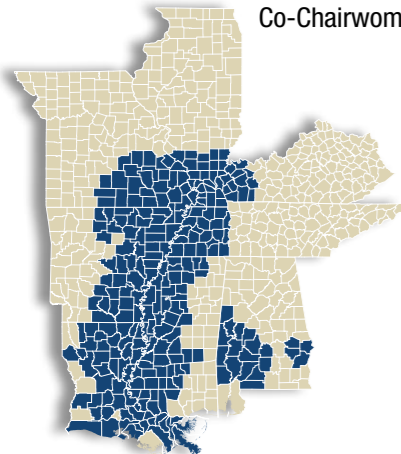
# Board of Governors



Dr. Corey Wiggins  
Federal Co-Chairman



Leslie A. Durham  
Alternate Federal  
Co-Chairwoman



## ALABAMA



Governor Kay Ivey  
2022 States' Co-Chair

## ARKANSAS



Governor  
Asa Hutchinson

## ILLINOIS



Governor  
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## KENTUCKY



Governor  
Andy Beshear

## LOUISIANA



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## MISSISSIPPI



Governor  
Tate Reeves

## MISSOURI



Governor  
Mike Parson

## TENNESSEE



Governor  
Bill Lee

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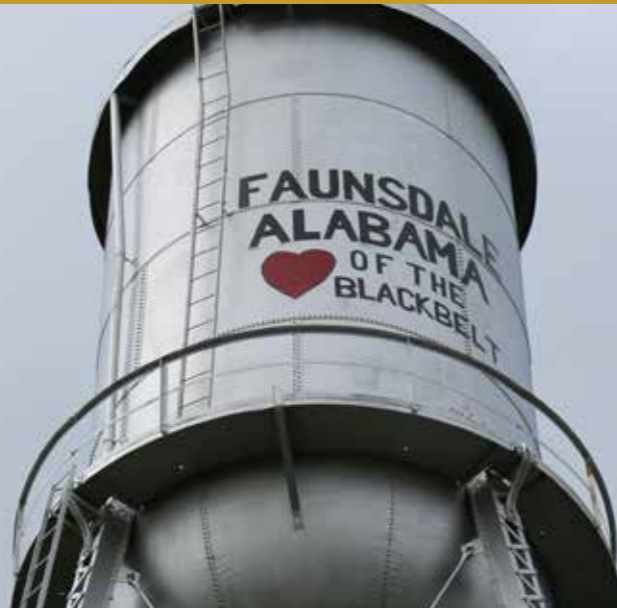
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"I'm honored by this opportunity to help lead the Delta Regional Authority as States' Co-Chairman. As the Governor of Missouri, my focus has always been on how we can do better for the great people of our state. I'm looking forward to working with the DRA to create more opportunities for people all across the Delta Region."

– Governor Mike Parson (MO)

# Investing in the Delta



# Federal Investment Programs

## STATES' ECONOMIC DEVELOPMENT ASSISTANCE PROGRAM (SEDAP)

The States' Economic Development Assistance Program is DRA's primary investment program. In 2021, DRA had \$26.8 million in available funding to invest in combination with more than \$1 billion in other public and private sector dollars. These SEDAP investments are subject to Federal Priority Eligibility Criteria and must help improve the following for our Delta communities:



Basic Public Infrastructure



Transportation Infrastructure



Workforce Development



Business Development

## SEDAP INVESTMENTS

- At least 50% must be used for transportation and basic public infrastructure.
- At least 75% must be made in counties and parishes that are economically distressed.

## COMMUNITY INFRASTRUCTURE FUND (CIF)

These investments strengthen the economic viability of our Delta communities. In 2021, DRA had \$15 million in funding available to address flood control, basic public infrastructure, and local transportation infrastructure improvements that enhance local and regional economies throughout the DRA region.

## PUBLIC WORKS & ECONOMIC ADJUSTMENT ASSISTANCE

The U.S. Department of Commerce Economic Development Administration made \$3 million of its 2021 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.

# Investing in the Delta



# Total State Investments | 2021

## Approved Investments | 2021

TOTAL DRA PROJECTS

81



DRA INVESTMENT:  
**\$ 26,806,724**

PUBLIC INVESTMENT: \$ 93,002,254

PRIVATE INVESTMENT: \$ 989,627,189

## Anticipated Outcomes



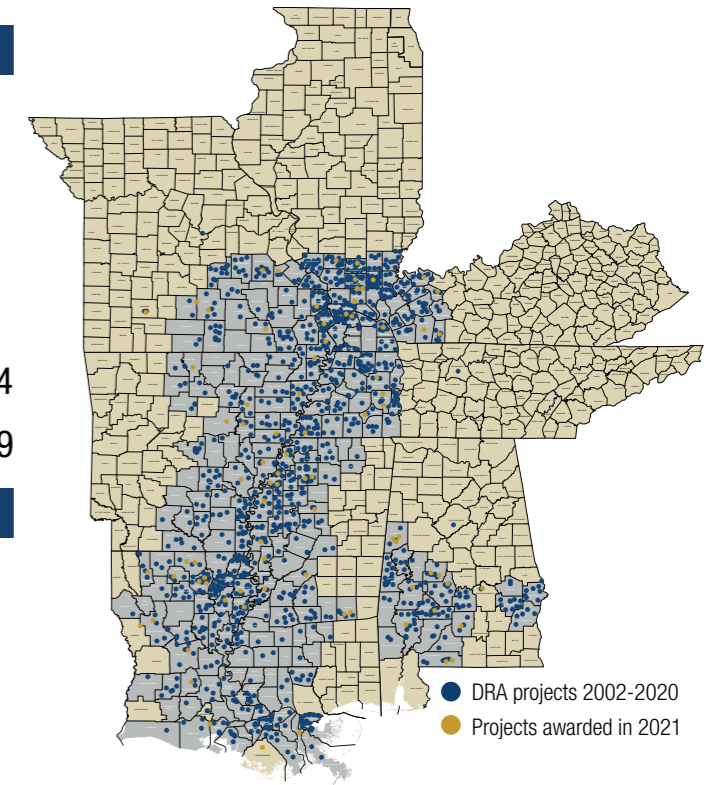
Jobs Created & Retained **5,212**



Individuals Trained **2,114**



Families Affected **32,948**

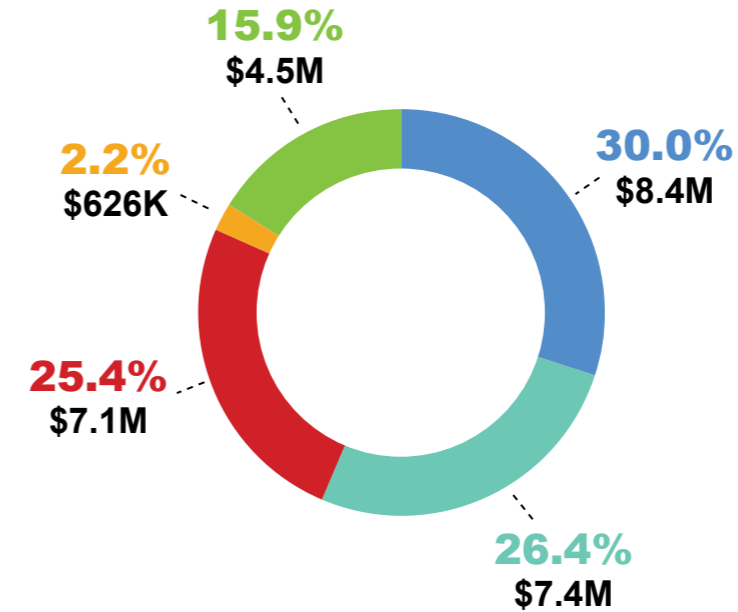


● DRA projects 2002-2020  
● Projects awarded in 2021

# Investing in the Delta



# Rural Investment Report | 2020



**POPULATION DENSITIES**

- 1 - 2,500
- 2,501 - 10,000
- 10,001 - 30,000
- 30,001 - 50,000
- 50,000+

NOTE: All figures are based on the city of the awardee.

The United States Department of Agriculture defines rural communities as those with a population of less than 50,000 residents. In 2021, over 84% of DRA funds were invested in rural communities throughout the eight-state DRA region.



# ALABAMA

## Strategic Investments



# ALABAMA

## Approved Investments | 2021

TOTAL DRA PROJECTS

13



DRA INVESTMENT:

**\$ 3,448,973**

PUBLIC INVESTMENT:

\$ 9,641,495

PRIVATE INVESTMENT:

\$ 440,000,000

## Anticipated Outcomes



Jobs Created & Retained

1,091



Individuals Trained

200



Families Affected

5,142



Thomas Hawk - Flickr

## FY 2021 INVESTMENT SPOTLIGHT

### Marion Military Institute Flight Training Career Development Program

The Marion Military Institute will use DRA funds for an airplane to achieve a 3-year plan to train civilian and military pilots.

**DRA Investment: \$135,805**

**Total Project Investment: \$150,305**

Marion, AL





# ARKANSAS

## Strategic Investments



# ARKANSAS

## Approved Investments | 2021

TOTAL DRA PROJECTS

8



DRA INVESTMENT:  
**\$ 3,239,382**

PUBLIC INVESTMENT: \$ 10,386,138

PRIVATE INVESTMENT: \$ 45,800,000

## Anticipated Outcomes



Jobs Created & Retained **516**



Individuals Trained **240**



Families Affected **1,068**



Tony Webster - Flickr

## FY 2021 INVESTMENT SPOTLIGHT

### Helena Harbor Surface Transportation Improvement Project Phase II

The Helena-West Helena/Phillips County Port Authority (Helena Harbor) will use DRA funds to pave a portion of Helm Road at Helena Harbor that is still gravel. This investment is projected to create one job and retain eight jobs.

**DRA Investment: \$745,118**

**Total Project Investment: \$765,118**

**Additional Capital Investment: \$1,500,000**

Helena, AR



# ILLINOIS

## Strategic Investments



# ILLINOIS

## Approved Investments | 2021

TOTAL DRA PROJECTS

8



DRA INVESTMENT:  
**\$ 1,793,734**

PUBLIC INVESTMENT:

\$ 2,392,663

PRIVATE INVESTMENT:

\$ 16,000,000

## Anticipated Outcomes



Jobs Created & Retained

636



Individuals Trained

359



Families Affected

882



Ed Uthman - Flickr

## FY 2021 INVESTMENT SPOTLIGHT

### EMT/EMS Rural Healthcare

John A. Logan College will use DRA funds to address the lack of regional, accessible emergency healthcare in 11 Southern Illinois counties by increasing and retaining EMT/EMS jobs via apprenticeships and workforce development. This investment is projected to create 40 jobs, retain 300 jobs, and train 59 individuals.

**DRA Investment: \$305,138**

**Total Project Investment: \$338,859**

**Carterville, IL**



# KENTUCKY

## Strategic Investments



# KENTUCKY

## Approved Investments | 2021

TOTAL DRA PROJECTS

6



DRA INVESTMENT:  
**\$ 2,783,204**

PUBLIC INVESTMENT: \$ 29,557,235

PRIVATE INVESTMENT: \$ 398,750,000

## Anticipated Outcomes



Jobs Created & Retained **443**



Individuals Trained **46**



Families Affected **1,517**



Don Sniegowski - Flickr

### FY 2021 INVESTMENT SPOTLIGHT

#### McLean County Broadband Tower

The McLean County Fiscal Court will use DRA funds to construct a 300-foot tower and install LTE equipment to provide broadband service to unserved or underserved rural residents.

**DRA Investment: \$498,900**

**Total Project Investment: \$683,900**

**Calhoun, KY**



# LOUISIANA

## Strategic Investments



# LOUISIANA

### Approved Investments | 2021

TOTAL DRA PROJECTS

**17**



DRA INVESTMENT:  
**\$ 6,806,567**

PUBLIC INVESTMENT:

**\$ 15,867,807**

PRIVATE INVESTMENT:

**\$ 4,000,000**

### Anticipated Outcomes



Jobs Created & Retained

**675**



Individuals Trained

**224**



Families Affected

**18,875**



Pelican - Flickr

### FY 2021 INVESTMENT SPOTLIGHT

#### City of Natchitoches – Keyser Avenue Lift Station Renovation

The City of Natchitoches will use DRA funds to renovate the Keyser Avenue Lift Station. This investment is projected to create 30 jobs, retain 20 jobs, and affect 6,222 families.

**DRA Investment: \$400,000**

**Total Project Investment: \$465,000**

**Natchitoches, LA**



# MISSISSIPPI

## Strategic Investments



# MISSISSIPPI

## Approved Investments | 2021

TOTAL DRA PROJECTS

14



DRA INVESTMENT:  
**\$ 4,696,894**

PUBLIC INVESTMENT: \$ 11,549,070

PRIVATE INVESTMENT: \$ 67,287,500

## Anticipated Outcomes



Jobs Created & Retained **1,044**



Individuals Trained **30**



Families Affected **3,000**



NBC News

## FY 2021 INVESTMENT SPOTLIGHT Milwaukee Tool Expansion

Grenada County will use DRA funds to initiate and complete the expansion of Milwaukee Tool. This investment is projected to create 800 jobs.

**DRA Investment: \$509,000**

**Total Project Investment: \$1,132,315**

**Additional Capital Investment: \$60,000,000**

**Grenada, MS**



# MISSOURI

## Strategic Investments



# MISSOURI

## Approved Investments | 2021

TOTAL DRA PROJECTS

**10**



DRA INVESTMENT:  
**\$ 2,297,010**

PUBLIC INVESTMENT:

\$ 7,079,680

PRIVATE INVESTMENT:

\$ 5,789,689

## Anticipated Outcomes



Jobs Created & Retained

**169**



Individuals Trained

**950**



Families Affected

**2,464**



University of MO - Flickr

## FY 2021 INVESTMENT SPOTLIGHT

### Southern Missouri Innovation Alliance

The Marquette Tech District Foundation, Inc. will use DRA funds to provide training, mentoring, and access to new sources of private capital to existing and startup entrepreneurs in all 29 counties in the region, creating five new tech companies, and projected to create 10 jobs, retain 10, and train 100 individuals.

**DRA Investment: \$204,750**

**Total Project Investment: \$904,750**

**Cape Girardeau, MO**



# TENNESSEE

## Strategic Investments



# TENNESSEE

## Approved Investments | 2021

TOTAL DRA PROJECTS

5



DRA INVESTMENT:  
**\$ 1,740,869**

PUBLIC INVESTMENT: \$ 6,528,166

PRIVATE INVESTMENT: \$ 12,000,000

## Anticipated Outcomes



Jobs Created & Retained

638



Individuals Trained

65



J. Stephen Conn - Flickr

## FY 2021 INVESTMENT SPOTLIGHT

### City of Henderson Water Line Extension Project

The City of Henderson will use DRA funds to extend city water lines and add three fire hydrants to provide much needed fire protection to businesses and residents of the west side of Highway 45.

**DRA Investment: \$200,000**

**Total Investment: \$216,562**

**Henderson, TN**



# RCAP

## Strategic Investments

# Rural Communities Advancement Program

Through a partnership with the U.S. Department of Agriculture-Rural Development, DRA uses the Rural Communities Advancement Program (RCAP) to support agency programs and region-wide initiatives that build the capacity of rural residents, while simultaneously improving the economic opportunities of their communities. This funding is directed to communities and counties with a population of 50,000 or less.

Under the leadership of the Federal Co-Chairman, DRA utilizes the majority of its RCAP funding to implement the region-wide initiatives that address the complexity of rural needs through innovative economic and community development strategies. Examples of programs and initiatives funded through this program include the Delta Workforce Program and the Delta Leadership Institute.



Since 2003, DRA has successfully applied for more than **\$44 million** in RCAP funding which has supported more than **310 projects** throughout the Mississippi River Delta Region.

DRA allocates the remaining RCAP funds towards projects submitted to DRA by USDA-RD State Directors from each of the eight states. Last year, DRA provided a total of \$320,000 to USDA-Rural Development State Directors (\$40,000 per state in each of the eight states) to fund eligible projects in designated persistent poverty counties.



## Strengthening the Delta Workforce



## Workforce Opportunity for Rural Communities

In partnership with the U.S. Department of Labor (DOL) Employment and Training Administration (ETA) and the Appalachian Regional Commission (ARC), approximately \$29.2 million in grants was made available under the Workforce Opportunity for Rural Communities (WORC) initiative to support workforce training and education in rural communities across the DRA and ARC regions.



Authorized by the Workforce Innovation and Opportunity Act, WORC grants take a long-term view toward assisting eligible communities in diversifying their economies and expanding partnerships by investing in local strategies developed by regional partners. DOL awardees align and integrate workforce development activities with existing state, regional, or community development strategies. Ranging from \$500,000 to \$1.5 million, the grants provide valuable career, training, and support services to dislocated workers, new entrants to the workforce, and incumbent workers in counties and parishes currently underserved by other resources.

In 2021, DOL invested more than \$14.5 million into 12 projects throughout the DRA region to provide employment and training services to workers and job seekers.

### The 2021 WORC grant recipients include:

- West Alabama Chamber Foundation Inc. | Tuscaloosa, AL: \$973,709
- Advocates for Community and Rural Education | Little Rock, AR: \$1,055,250
- Arkansas Rural Health Partnership | Lake Village, AR: \$1,500,000
- Southern Arkansas University Tech | Camden, AR: \$1,495,154
- University of Arkansas Community College at Batesville | Batesville, AR: \$1,075,943
- Save the Children Federation Inc. | AR, LA, MS & TN: \$1,500,000
- Kentucky Community and Technical College System Madisonville Community College | Madisonville, KY: \$1,141,420
- Herzing University, LTD | Metairie, LA: \$1,500,000
- Institute for Indian Development | Houma, LA: \$500,000
- Louisiana State University at Eunice | Eunice, LA: \$846,239
- River Parishes Community College | Gonzales, LA: \$1,499,883
- Southeastern Louisiana University | Hammond, LA: \$1,499,902



## Delta Workforce Program

The Delta Workforce Grant Program (DWP) targets federal resources towards communities in the DRA region particularly hard hit by industrial downsizing, business closures, and job losses as a result of the public health and economic crisis. More specifically, DWP supports projects and initiatives that create a more vibrant economic future for the region by expanding job training and re-employment opportunities, aligning workforce and economic development strategies, creating sustainable talent pipelines, establishing or enhancing locally/regionally significant public-private partnerships, and supporting enhanced workforce productivity through investments in innovative programming.



In 2021, DRA invested more than \$1.9 million in grants ranging from \$50,000 - \$200,000 into 10 projects to address the employment and training needs of the local and regional workforce, created in collaboration with community partners and aligned with existing economic and workforce development plans and strategies. Programs funded through DWP provide workforce training and education to individuals residing in the eight-state DRA region and include at least one employer partner seeking to hire more skilled workers in a high-demand industry sector.

# Promoting a Healthy Delta



## Delta Doctors

In partnership with the U.S. Department of State, DRA's Delta Doctors program helps address the health disparities and high levels of health professional shortages by granting J-1 visa waivers for physicians who are willing to provide medical services in distressed DRA communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare. In 2021, DRA processed 107 applications for the Delta Doctors program.

### 2021 DELTA DOCTORS OUTCOMES

Alabama	20		Louisiana	33
Arkansas	1			Mississippi
Illinois	7		Missouri	14
Kentucky	4		Tennessee	15

**TOTAL APPLICATIONS PROCESSED 107**



# Promoting a Healthy Delta

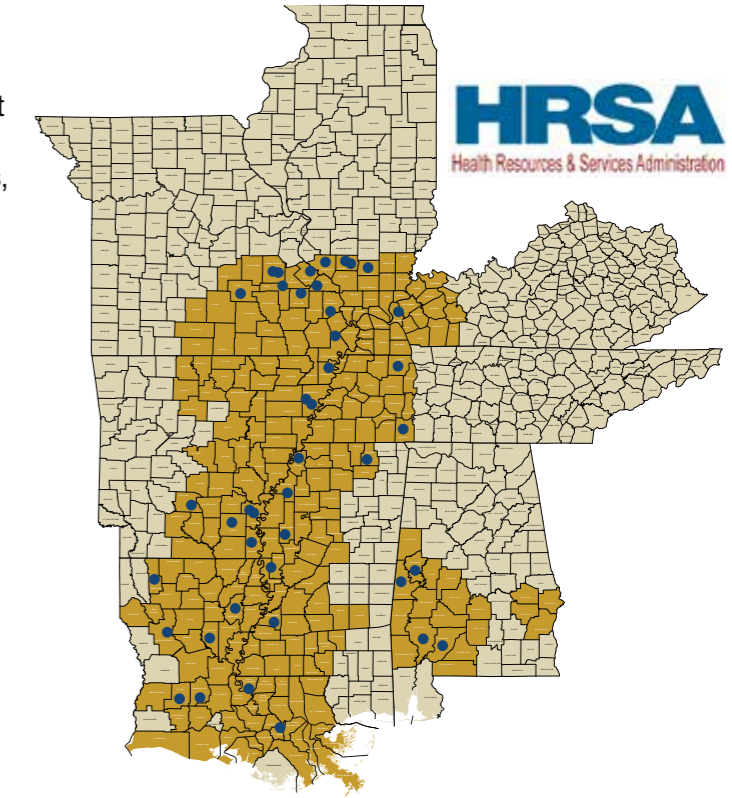


# Delta Region Community Health Systems Development Program

DRA collaborates with the Health Resources & Services Administration of the U.S. Department of Health and Human Services on a technical assistance program that enhances healthcare delivery in the DRA region. The program supports providers in select rural communities, including critical access hospitals, small rural hospitals, rural health clinics and other healthcare organizations.

### Assistance includes:

- Improving hospital or clinic financial operations
- Implementing quality-improvement activities to promote the development of an evidence-based culture leading to improved health outcomes
- Increasing use of telehealth to address gaps in clinical service delivery and improve access to care
- Ensuring access to and availability of emergency medical services
- Identifying workforce recruitment and retention resources targeted to rural communities



# Promoting a Healthy Delta



# Delta Region Rural Health Workforce Training Program

Delta Regional Authority (DRA), in partnership with the Health Resources & Services Administration's (HRSA) Federal Office of Rural Health Policy, launched in 2021 the Delta Region Rural Health Workforce Training Program, which supports education and training to aid development of strategic workforce training for critical health administrative support occupations. The program funds specialized training such as medical coding and billing, clinical documentation, information management, and claims processing.



Louisiana Tech University was awarded a \$600,000 grant through the Delta Region Rural Health Workforce Training Program.

Louisiana Tech University, along with academic partner Bossier Parish Community College, educational technology partner BetaFlix, Inc., and rural healthcare partners North Louisiana Medical Center/Allegiance Healthcare Management and Jackson Parish Hospital have come together as strategic network partners. The network will create a sustainable pipeline of trained rural health professionals and assist in retaining current healthcare staff in nine rural parishes with opportunities for training and education in critical positions.

## Promoting a Healthy Delta



## Innovative Readiness Training

DRA partners with the U.S. Department of Defense (DoD) and the U.S. Military's reserve forces to host Innovative Readiness Training (IRT) medical missions, bringing medical, dental, and optical care to Delta residents in need of quality healthcare at no cost to the patients. IRT is a DoD military training opportunity that delivers joint training opportunities to increase deployment readiness while simultaneously providing key healthcare services with lasting benefits for Delta communities. By utilizing their extensive resources, the military is able to meet some of the region's most urgent healthcare needs. Among the services provided during IRT missions are basic medical and wellness exams, vision exams and single lens glasses, and dental exams and extractions.



In 2021, DRA hosted the Delta Wellness Mission, a tri-state mission located simultaneously in Lake Village, AR; Greenville, MS; and Lake Providence, LA.

### **Delta Wellness Mission 2021**

July 9-17, 2021

Estimated Value of Services: \$897,593

Patients Served: 2,585

Procedures Completed (Medical, Dental, Optical): More than 13,000

Glasses Made: 1,332

Prescriptions Filled: 25,001

# Empowering Delta Leadership



# Delta Leadership Institute

The Delta Leadership Institute (DLI) Executive Academy is an executive leadership development program that brings together public, private, and nonprofit sector leaders from all eight DRA states to improve the economic competitiveness and social viability of the Mississippi River Delta and Alabama Black Belt regions. Since 2005, DLI has been empowering regional leaders with the tools, experiences, and networks to address local and regional challenges, improve decision-making and policy development, and strengthen leadership capacity and mutual understanding of regional, state, and local issues.

The Delta Leadership Institute is administered as a collaborative partnership between DRA and Arkansas State University, the University of Louisiana Monroe, and the University of Arkansas Sam M. Walton College of Business Executive Education.



## The 2021 DLI Executive Academy graduates are:

Christina Berry | Brandon, MS  
Sally Burbridge | Salem, MO  
Becca Caldwell | Little Rock, AR  
Will Coppage | Greenville, MS  
Kimberly Davis | Little Rock, AR  
Jonathan Douglass | Sikeston, MO  
Friday Ellis | Monroe, LA  
Kaia Greene | Birmingham, AL  
Tammy Hall | Dyersburg, TN  
Raushanah Hunter | Baton Rouge, LA  
Tamika Jenkins | Blytheville, AR  
Lauren Kirk | Jackson, TN

Rachel Langley-Hayes | Crossett, AR  
Allie Lee | Baton Rouge, LA  
Darci Malam | Bucyrus, MO  
Sarah Mills | Prattville, AL  
Dr. Kyle Miller | Helena, AR  
Clint O'Neal | Conway, AR  
Rebeca Pacheco | Poplar Bluff, MO  
Angela Rowe | Harrisburg, IL  
Hellena Shorty | Carbondale, IL  
Brooke Simmons | Hickman, IL  
Catina Stark | Jackson, TN  
Ronnie White | Red Bud, IL

# Empowering Delta Leadership



# Delta Leadership Network

The Delta Leadership Network (DLN) is comprised of DLI Executive Academy alumni and is tasked with maintaining relationships among regional leaders to foster regional collaboration and resource sharing . DLN also provides continued professional development opportunities to better address the DRA region's most pressing issues.



DLN is currently over 700 members strong. The alumni continue to engage in the region by attending and supporting DLI Executive Academy sessions, DLN state meetings, the annual Delta Summit.

## 2020-2021 Regional Advisory Council

**CHAIRMAN**  
Travis Martin  
TN, 2015-2016

**ARKANSAS**  
Len Blaylock  
2017-2018

**KENTUCKY**  
Greg Curlin  
2016-2017

**MISSISSIPPI**  
Ruth Nichols  
2013-2014

**TENNESSEE**  
Lindsay Frilling  
2017-2018

**ALABAMA**  
Max Snyder  
2015-2016

Cari White  
2008-2009

Mary Ann Medlock  
2016-2017

Rolando Herts  
2015-2016

Jake Bynum  
2016-2017

Teresa McCall  
2013-2014

**ILLINOIS**  
Martin Rowe  
2013-2014

**LOUISIANA**  
David Cavell  
2017-2018

**MISSOURI**  
David Wyman  
2016-2017

Joni Barwick  
2013-2014

Makesha Judson  
2017-2018

Trish Erzfeld  
2017-2018





The Labor Market and Workforce Report, a study produced for DRA by the Center for Regional Economic Competitiveness (CREC) in collaboration with EntreWorks Consulting (EntreWorks) with support and guidance from DRA, provides an evaluation of the Delta Region's labor market and identifies best practices for workforce development and education, including recommendations for key stakeholders such as policymakers and economic development practitioners.

CREC and EntreWorks collected and analyzed quantitative data derived from publicly available sources and qualitative input from focus groups, surveys, and case studies to offer key insights and recommendations in the report. The report offers several key insights including:

- The Delta Region's most prominent industry clusters overall are in healthcare, labor-intensive manufacturing, and high-tech infrastructure.
- While occupation clusters have lagged national growth rates, certain occupations, especially those related to transportation and warehousing, were growing at rates far exceeding national averages (prior to COVID-19 disruption).
- The Delta Region is home to a large population of potential workers, but residents face many employment obstacles including poverty and educational attainment, which is even more pronounced for people of color and women.
- The Delta Region is home to a diverse set of post-secondary providers that are evenly distributed across four-year, two-year, and less-than-2-year institution categories; however, 60 percent of training and education programs offered by these institutions are offered at or above the bachelor's level.
- The Delta Region's 296 apprenticeship programs are primarily offered by construction industry businesses and employ almost no women.
- The supply of graduates from certificate and degree programs lags the number of job openings in most critical occupations, but most concerning is the lack of training and upskilling for the incumbent workforce.
- Strong local, regional, and federal level partnerships are essential for early and long-term program success.



The Gulf Intracoastal Waterway Economic Impact Assessment, a study produced by the South Alabama Center for Business Analytics, Real Estate and Economic Development (SABRE) with support and guidance from DRA, provides an evaluation of the importance of the Gulf Intracoastal Waterway within the Alabama Black Belt region and includes recommendations for key stakeholders such as policymakers and economic development practitioners.

SABRE supplemented data reporting by creating a regional Digital Atlas and through multiple entities. The assessment offers several key insights including:

- The Black Belt regional economy is small relative to Alabama, comprising only 5.2% of the state's gross regional product.
- Total potential economic impacts from filling Import Gaps in 74 industries focused on waterway maintenance and operations, including warehousing, distribution, logistics, and transportation functions, and on recreation and tourism support 725 jobs, add \$25.3 million in wages, create \$34.5 million in new value, produce \$86.4 million in new revenues, and generate \$11.1 million in new state and local taxes.
- Black Belt residents perceive the proximity to minor tributaries as an economic-financial benefit, equating to approximately \$29,000 per household, and average aggregate economic financial benefits are potentially as high as \$722,512.
- The potential social cost of water quality degradation is \$5,065 per mile of impaired waterway per household.
- While affordable and reliable cable and DSL broadband services are generally only available in the region's few urban areas, broadband internet service is available only to other areas via far less reliable satellite services.
- Only 50% of Black Belt residents have access to municipal managed wastewater services, indicating a need for municipal system expansions or upgrades and decentralized wastewater cluster systems of individual onsite wastewater treatment systems.
- Wilcox, Choctaw, Greene, and Clarke Counties offer several miles of unimpaired surface water with high designated use tiers and little land disturbance and thus could provide enhanced economic development leveraging the region's many high-quality surface waters.

## Administration & Operations



## Accountability & Operational Excellence

The Delta Regional Authority is committed to being a good steward of taxpayers' dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta and Alabama Black Belt regions.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability. DRA will continue to ensure strong accountability, transparency, and operational excellence.



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# Administration & Operations



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# APPENDIX A: Project Summaries

## ALABAMA 2021 INVESTMENTS

### States' Economic Development Assistance Program

#### **Aliceville 17th Street Improvements | Aliceville, AL**

The City of Aliceville will use DRA funds to improve 17th Street NW from 3rd Avenue to State Route 14 in order to improve road safety and access to businesses and residents. This investment is projected to affect 54 families.

DRA Investment: \$120,000; Total Investment: \$300,000

#### **Carrollton Sewer System Upgrades | Carrollton, AL**

The Town of Carrollton will use DRA funds to upgrade the town's sanitary sewer system to improve water quality and protect human health for businesses and residents. This investment is projected to affect 363 families.

DRA Investment: \$272,794; Total Investment: \$285,019

#### **TekPak Access Road | Marion, AL**

The Perry County Commission will use DRA funds to help with the construction of an industrial access road improvement to serve the TEKPAK, Inc. facility. This investment is projected to create 36 jobs and retain 149 jobs.

DRA Investment: \$206,000; Total Investment: \$818,100

#### **Marion Military Institute Flight Training Career Development Program | Marion, AL**

The Marion Military Institute will use DRA funds for an airplane to achieve a 3-year plan to train civilian and military pilots.

DRA Investment: \$135,805; Total Investment: \$150,305

# State Investments

#### **Arsenal Place Phase II | Selma, AL**

Arsenal Place will use DRA funds to complete the second floor of its 22 Church Street location, which is the hub of the organization's workforce development programs. This investment is projected to train 200 individuals.

DRA Investment: \$206,000; Total Investment: \$206,000

#### **South Industrial Park Connector | Demopolis, AL**

The City of Demopolis will use DRA funds to establish a connector road in the South Industrial Park to help alleviate travel issues.

DRA Investment: \$198,190; Total Investment: \$219,553

#### **Mexia Water System Improvements | Mexia, AL**

The Mexia Water System will use DRA funds to complete improvements to address issues identified by the Alabama Department of Environmental Management. This investment is projected to affect 850 families.

DRA Investment: \$222,665; Total Investment: \$222,665

### Community Infrastructure Fund

#### **City of Jackson PCA Access Road | Jackson, AL**

The City of Jackson will use DRA funds to help with the construction of industrial access road improvements to serve the Packing Corporation of America (PCA) facility. This investment is projected to retain 500 jobs.

DRA Investment: \$357,500; Total Investment: \$1,422,830

Additional Capital Investment: \$440,000,000

# APPENDIX A: Project Summaries

## **Georgiana Water Supply Well Rehabilitation | Georgiana, AL**

The City of Georgiana will use DRA funds to improve the Mill Street Water Supply Well and the Palmer Water Supply Well in order to continue providing residents with reliable and safe water. This investment is projected to affect 979 families.

DRA Investment: \$357,500; Total Investment: \$462,700

## **South Bullock Elevated Water Storage Tank | Bullock County, AL**

The South Bullock County Water Authority will use DRA funds to construct a 250,000-gallon elevated water storage tank to eliminate the current storage capacity deficiencies in an expanding service area. This investment is projected to affect 1,200 families.

DRA Investment: \$458,500; Total Investment: \$1,428,500

## **Combined Funding of States' Economic Development Assistance Program and Community Infrastructure Fund**

### **Camden Sewer Rehabilitation | Camden, AL**

The City of Camden will use DRA funds to replace 300 linear feet of 8-inch aerial sewer line and five manholes to eliminate significant inflow and infiltration issues. This investment is projected to affect 622 families.

CIF Investment: \$327,260; SEDAP Investment: \$29,688

Total DRA Investment: \$356,948; Total Investment: \$356,948

# State Investments

## **ARKANSAS 2021 INVESTMENTS**

### **States' Economic Development Assistance Program**

#### **Mountain Home Sewer Extension – Sharp Annexation | Mountain Home, AR**

The City of Mountain Home will use DRA funds to extend the sewer lines within the city limits to provide four current businesses, a new fire station, and anticipated future development in the project area access to the city sewer. This investment is projected to create two jobs and retain 10 jobs.

DRA Investment: \$307,000; Total Investment: \$414,394

#### **Stuttgart Municipal Airport Drainage and Road Improvements | Stuttgart, AR**

The City of Stuttgart will use DRA funds to replace a main drainage culvert under an access road at the Stuttgart Municipal Airport. This investment is projected to retain 8 jobs.

DRA Investment: \$282,659; Total Investment: \$282,659

#### **Colt Water Tower Improvements | Colt, AR**

The City of Colt will use DRA funds to provide an additional water storage tank and make necessary improvements to the already existing water storage tank. This investment is projected to affect 64 families.

DRA Investment: \$317,100; Total Investment: \$674,951

# APPENDIX A: Project Summaries

## **Newport Information Technology Center | Newport, AR**

The City of Newport will use DRA funds to construct a parking lot for the Newport Information Technology Training Center. This investment is projected to train 40 individuals.

DRA Investment: \$257,162; Total Investment: \$285,013

## **Bald Knob Wastewater Treatment Plant Levee Repair | Bald Knob, AR**

The City of Bald Knob will use DRA funds to raise the top bank elevation of the Wastewater Treatment Plant equalization basin to prevent overflow and avoid a levee breach. This investment is projected to affect 1,000 families.

DRA Investment: \$254,062; Total Investment: \$281,662

## **Helena Harbor Surface Transportation Improvement Project Phase II | Helena, AR**

The Helena-West Helena/Phillips County Port Authority (Helena Harbor) will use DRA funds to pave a portion of Helm Road at Helena Harbor that is still gravel. This investment is projected to create one job and retain eight jobs.

DRA Investment: \$745,118; Total Investment: \$765,118

Additional Capital Investment: \$1,500,000

## **McCrary Killingsworth Sewer Extension | McCrary, AR**

The City of McCrary will use DRA funds to extend sewer to the DeltARK facility located at the furthest northwest corner of city limits currently not served by the city sewer. This investment is projected to retain 22 jobs.

DRA Investment: \$62,281; Total Investment: \$68,881

# State Investments

## **Community Infrastructure Fund**

### **Osceola Industrial Sewer Improvements | Osceola, AR**

The City of Osceola will use DRA funds to upgrade the Country Club Road Lift Station with larger adjacent force main to prevent further environmental issues in the system. This investment is projected to retain 40 jobs and affect four families.

DRA Investment: \$1,014,000; Total Investment: \$5,733,470

Additional Capital Investment: \$40,000,000

## **ILLINOIS 2021 INVESTMENTS**

### **States' Economic Development Assistance Program**

#### **EMT/EMS Rural Healthcare | Carterville, IL**

John A. Logan College will use DRA funds to address the lack of regional, accessible emergency healthcare in 11 Southern Illinois counties by increasing and retaining EMT/EMS jobs via apprenticeships and workforce development. This investment is projected to create 40 jobs, retain 300 jobs, and train 59 individuals.

DRA Investment: \$305,138; Total Investment: \$338,859

## APPENDIX A: Project Summaries

### **SISCO Building Electrical Upgrades | Mounds, IL**

The Southern Illinois Stimulus Corporation will use DRA funds to make improvements to their Port of Cairo buildings electrical system. This investment is projected to create six jobs and retain two jobs.

DRA Investment: \$42,000; Total Investment: \$47,000

### **Ferrell Hospital – Tyto Telehealth Project | Eldorado, IL**

Ferrell Hospital will use DRA funds to acquire a Tyto telehealth equipment system that will enable clinicians to expand their provisions of telehealth visits to patients and employment sites. This investment is projected to retain 219 jobs.

DRA Investment: \$131,484; Total Investment: \$148,704

### **PCH Equipment Purchase in Support of Expansion | Pinckneyville, IL**

The Pinckneyville Community Hospital will use DRA funds to purchase vital surgical equipment as part of an \$11.5 million renovation to its existing campus. This investment is projected to create 2 new and retain 5 jobs.

DRA Investment: \$236,087; Total Investment: \$261,620

### **Virtual Reality Training Expansion | Marion, IL**

The Management, Training, and Consulting, Corp. (Man-Tra-Con) will use DRA funds to implement virtual reality training that aligns with employers' needs to best prepare students for in-demand manufacturing careers. This investment is projected to train 300 individuals.

DRA Investment: \$206,000; Total Investment: \$228,223

## State Investments

### **Sesser Watermain Replacement 2021 | Sesser, IL**

The City of Sesser will use DRA funds to replace aged and failing watermain on Elm Street from Main Street to the City's existing elevated water tank. This investment is projected to affect 822 families.

DRA Investment: \$208,525; Total Investment: \$259,500

### **Community Infrastructure Fund**

#### **Goreville Pyramid, Hubbard, and Bradley Street Improvements | Goreville, IL**

The Village of Goreville will use DRA funds to make significant improvements to Pyramid Street and Bradley Street in order to support the construction and establishment of a new rural health clinic. This investment is projected to create five jobs and retain four jobs.

DRA Investment: \$256,500; Total Investment: \$309,857

Additional Capital Investment: \$2,000,000

#### **Marion Road and Utility Extension | Marion, IL**

The City of Marion will use DRA funds to construct a campground and warehouse that supports job creation, small business, and entrepreneurship. This investment is projected to create 25 jobs and retain 28 jobs.

DRA Investment: \$408,000; Total Investment: \$798,900

Additional Capital Investment: \$2,500,000



# APPENDIX A: Project Summaries

## KENTUCKY 2021 INVESTMENTS

### States' Economic Development Assistance Program

#### **Guthrie Truck Stop Utility Extension Project | Guthrie, KY**

The City of Guthrie will use DRA funds to extend the sewer and natural gas lines to serve a commercial development.

This investment is projected to create 25 jobs.

DRA Investment: \$387,800; Total Investment: \$507,800

Additional Capital Investment: \$2,000,000

#### **Ballard County Grocery Store | Wickliffe, KY**

The Ballard County Economic & Industrial Development Corporation will use DRA funds to establish a grocery store in the greater Wickliffe, KY area to further economic development by creating jobs and quality of life. This investment is projected to create 10 jobs and retain five jobs.

DRA Investment: \$509,000; Total Investment: \$1,009,000

#### **Project Mantra | Henderson, KY**

The City of Henderson will use DRA funds to upgrade existing natural gas infrastructure to service a potential industry user. This investment is projected to create 320 jobs.

DRA Investment: \$555,332; Total Investment: \$7,270,732

Additional Capital Investment: \$396,000,000

# State Investments

## Community Infrastructure Fund

#### **Hopkinsville EZ Access Sewer Extension Project | Hopkinsville, KY**

The City of Hopkinsville will use DRA funds to provide sewer service to a company locating within the city limits that currently does not have service. This investment is projected to create 79 jobs and affect one family.

DRA Investment: \$410,234; Total Investment: \$410,234

Additional Capital Investment: \$750,000

#### **6th Street Sewer Main Improvements Project | Benton, KY**

The City of Benton will use DRA funds to extend the West 6th Street sewer interceptor approximately 1,200 linear feet. This investment is projected to affect 120 families.

DRA Investment: \$421,938; Total Investment: \$421,938

#### **McLean County Broadband Tower | Calhoun, KY**

The McLean County Fiscal Court will use DRA funds to construct a 300-foot tower and install LTE equipment to provide broadband service to unserved or underserved rural residents.

DRA Investment: \$498,900; Total Investment: \$683,900

# APPENDIX A: Project Summaries

## LOUISIANA 2021 INVESTMENTS

### States' Economic Development Assistance Program

#### **Waterproof Wastewater Treatment Plant | Waterproof, LA**

The Town of Waterproof will use DRA funds to assist at keeping the town free of standing sewer water and sanitizing the water output. This investment is projected to affect 270 families.

DRA Investment: \$33,815; Total Investment: \$33,815

#### **Functioning Sewer Lift Stations | Ville Platte, LA**

The City of Ville Platte will use DRA funds to replace all non-functioning Sewer Pumping System and Sewer Treatment Plant equipment. This investment is projected to affect 3,461 families.

DRA Investment: \$307,000; Total Investment: \$607,000

#### **Train the Trainer; Support of Louisiana Municipal Association | Monroe, LA**

The University of Louisiana Monroe will use DRA funds to continue to identify cohorts in Northeast Louisiana whose activities would benefit from using unmanned aerial systems in their operations. This investment is projected to train 100 individuals.

DRA Investment: \$112,575; Total Investment: \$133,615

# State Investments

#### **Hudson Well Transmission Main | Farmerville, LA**

The Union Parish Waterworks District No. 1 will use DRA funds to provide for well modifications and construction of a transmission main from the District's Hudson well to the Spillway Production and Treatment Facility. This investment is projected to affect 568 families.

DRA Investment: \$300,000; Total Investment: \$330,000

#### **DBA Franklin Medical Center Capacity Expansion | Winnsboro, LA**

Franklin Medical Center will use DRA funds to expand ICU, Lab, and Surgery to improve capacity for highly infectious patients, efficient testing, and appropriate overflow for emergent patients with infectious disease. This investment is projected to create five jobs and retain five jobs.

DRA Investment: \$509,000; Total Investment: \$3,227,929

#### **Village of Simsboro New Water Well | Simsboro, LA**

The Village of Simsboro will use DRA funds to supply a new high-capacity water well and associated improvements. This investment is projected to create 13 jobs, retain 36 jobs, and affect 352 families.

DRA Investment: \$476,673; Total Investment: \$621,213

#### **Village of Doyline Wastewater Treatment Facility Improvements | Doyline, LA**

The Village of Doyline will use DRA funds to improve its only wastewater treatment facility and establish a permanent source of electricity. This investment is projected to affect 325 families.

DRA Investment: \$447,289; Total Investment: \$523,289

# APPENDIX A: Project Summaries

## **City of Natchitoches – Keyser Avenue Lift Station Renovation | Natchitoches, LA**

The City of Natchitoches will use DRA funds to renovate the Keyser Avenue Lift Station. This investment is projected to create 30 jobs, retain 20 jobs, and affect 6,222 families.

DRA Investment: \$400,000; Total Investment: \$465,000

## **Acadiana Regional Seafood Hub | Delcambre, LA**

The Twin Parish Port District (Port of Delcambre) will use DRA funds to invest in land purchase, site development, and architectural and engineering fees for the Acadiana Regional Seafood Hub. This investment is projected to create 12 jobs and retain five jobs.

DRA Investment: \$275,000; Total Investment: \$1,348,480

## **Commercial Vehicle Operations Mobile Lab Simulator | Schriever, LA**

The Fletcher Technical Community College Foundation will use DRA funds to develop a Commercial Vehicle Operations Mobile Lab Simulator to train the workforce in CVO at a faster and updated pace. This investment is projected to train 50 individuals.

DRA Investment: \$100,000; Total Investment: \$110,000

## **Lift Station No. 6 Rehabilitation | Farmerville, LA**

The Town of Farmerville will use DRA funds to repair, rehabilitate, and improve sewer lift station number 6. This investment is projected to affect 1,222 families.

DRA Investment: \$256,500; Total Investment: \$296,500

# State Investments

## **Community Infrastructure Fund**

### **Cypress Street Drainage Improvements | Monroe, LA**

The Ouachita Parish Police Jury will use DRA funds to replace a failed subsurface drainage pipe. This investment is projected to create 15 jobs and retain 15 jobs.

DRA Investment: \$421,393; Total Investment: \$468,217

### **Madison Parish Port Road | Tallulah, LA**

The Madison Parish Port Commission will use DRA funds to reconstruct and widen approximately 7,500 linear feet of an existing access road to the existing Mississippi River port. This investment is projected to create 11 jobs and retain 180 jobs.

DRA Investment: \$1,297,868; Total Investment: \$1,618,132

### **Water Distribution System Improvements | Natchitoches, LA**

The Sabine Parish Waterworks District No. 1 will use DRA funds to expand the Sabine Parish Waterworks District No. 1 distribution along Highway 485 and Lake Loop in Natchitoches Parish.

DRA Investment: \$200,000; Total Investment: \$456,000

### **Cypress/Slack Sanitary Sewer Improvements | West Monroe, LA**

The City of West Monroe will use DRA funds to improve the sanitary sewer system in the Cypress/Slack Street area to eliminate blockages and overflows. This investment is projected to retain 15 jobs and affect 160 families.

DRA Investment: \$398,954; Total Investment: \$529,303

# APPENDIX A: Project Summaries

## Central Louisiana Regional Port Reconstruction | Alexandria, LA

The Central Louisiana Regional Port will use DRA funds to retrofit and expand existing facilities and infrastructure to support organic biotechnology research & development and manufacturing for sustainable products, activating the foreign trade zone. This investment is projected to create 21 jobs, retain four jobs, and affect 21 families.  
DRA Investment: \$1,014,000; Total Investment: \$3,841,414  
Additional Capital Investment: \$4,000,000

## Harahan Sewer Manhole Rehabilitation Project | Harahan, LA

The City of Harahan will use DRA funds to rehabilitate approximately 25 sewer manholes/1,360 feet of sewer lines along the Wilson/Huntley Street corridor. This investment is projected to retain 258 jobs and affect 2,859 families.  
DRA Investment: \$256,500; Total Investment: \$331,500

## MISSISSIPPI 2021 INVESTMENTS

### States' Economic Development Assistance Program

## Madison County Mega Site Access Road Completion | Canton, MS

The Madison County Economic Development Agency will use DRA funds to complete an access road at the Madison County Mega Site to extend from the current 3 lanes to 5 lanes paved.  
DRA Investment: \$450,000; Total Investment: \$758,500

# State Investments

## Pope Sewer Improvement Project | Pope, MS

The Town of Pope will use DRA funds to modify the existing sewer system serving the Pope School to eliminate persistent back-ups. This investment is projected to affect 42 families.  
DRA Investment: \$145,804; Total Investment: \$145,804

## Jasper County Industrial Road | Bay Springs, MS

The Jasper County Board of Supervisors will use DRA funds to pave an industrial road for new companies. This investment is projected to create 23 jobs and retain three jobs.  
DRA Investment: \$105,000; Total Investment: \$120,000  
Additional Capital Investment: \$200,000

## Rosedale Water Tank Improvements II | Rosedale, MS

The City of Rosedale will use DRA funds to make additional repairs to the water tank interior. This investment is projected to affect 750 families.  
DRA Investment: \$207,258; Total Investment: \$207,258

## Cary Fire Station | Cary, MS

The Town of Cary will use DRA funds to build a state-of-the-art fire station to house its two firetrucks and a tanker.  
DRA Investment: \$250,000; Total Investment: \$256,000

## APPENDIX A: Project Summaries

### **Delta Health – Highland Hills Hospital Improvement Project | Senatobia, MS**

Delta Health System will use DRA funds to make operational improvements with the purchase of equipment for the Highland Hills hospital. This investment is projected to create 80 jobs and retain 15 jobs.

DRA Investment: \$433,250; Total Investment: \$3,433,250

### **Falco Chemical Job Retention Project | Vicksburg, MS**

The Warren County Port Commission will use DRA funds to repair a county owned levee at the Port of Vicksburg. This investment is projected to retain 18 jobs.

DRA Investment: \$303,566; Total Investment: \$336,522

### **Coahoma County Ilex Management Facility Improvements Project | Clarksdale, MS**

Coahoma County will use DRA funds to renovate an existing county-owned building to provide an adequate facility for a new industrial business. This investment is projected to create 60 jobs and train 30 individuals.

DRA Investment: \$458,500; Total Investment: \$1,732,880

Additional Capital Investment: \$2,087,500

## State Investments

### **Community Infrastructure Fund**

#### **Batesville Sewer Improvement Project | Batesville, MS**

The City of Batesville will use DRA funds to increase capacity and functionality of the Martin Luther King Ave. sewer system by rehabilitating the lift station and rerouting pipes. This investment is projected to create 35 jobs, retain five jobs, and affect 847 families.

DRA Investment: \$569,600; Total Investment: \$1,511,384

Additional Capital Investment: \$5,000,000

#### **Clarksdale Sasse Street Drainage Improvement Project | Clarksdale, MS**

The City of Clarksdale will use DRA funds to construct improvements to the drainage system for the Sasse Community to benefit businesses and residents of the area. This investment is projected to affect 863 families.

DRA Investment: \$560,914; Total Investment: \$1,154,847

#### **Town of Louin Water System Improvement | Louin, MS**

The Town of Louin will use DRA funds to address the problems associated with the deficiencies in the water distribution system, including old, galvanized steel and small water lines. This investment is projected to affect 198 families.

DRA Investment: \$213,474; Total Investment: \$238,474

# APPENDIX A: Project Summaries

## **Jonestown 2021 Flooding & Drainage Improvements | Jonestown, MS**

The Town of Jonestown will use DRA funds to rehabilitate the stormwater control system in the Parks neighborhood. This investment is projected to affect 100 families.

DRA Investment: \$256,500; Total Investment: \$256,500

## **Milwaukee Tool Expansion | Grenada, MS**

Grenada County will use DRA funds to initiate and complete the expansion of Milwaukee Tool. This investment is projected to create 800 jobs.

DRA Investment: \$509,000; Total Investment: \$1,132,315

Additional Capital Investment: \$60,000,000

## **Combined Funding of States' Economic Development Assistance Program and Community Infrastructure Fund**

## **Tunica 2021 Beatline Road Improvements | Tunica, MS**

The Town of Tunica will use DRA funds to rehabilitate the storm sewer system serving a large drainage basin impacting a local hotel, a large residential district, and a few small businesses. This investment is projected to affect 200 families.

DRA CIF Investment: \$125,993; DRA SEDAP Investment: \$108,035

Total Investment: \$234,028

# State Investments

## **MISSOURI 2021 INVESTMENTS**

### **States' Economic Development Assistance Program**

## **City of Mountain Grove Water/Sewer Extension Project | Mountain Grove, MO**

The City of Mountain Grove will use DRA funds to extend their existing municipal potable water and sanitary sewer system to a sit at the intersection of U.S. Highway 60 and Business 60. This investment is projected to create 23 jobs, retain six jobs, and affect 2,008 families.

DRA Investment: \$256,500; Total Investment: \$1,445,087

## **Van Buren Public Safety Building | Van Buren, MO**

The City of Van Buren will use DRA funds to demolish the existing public safety facility, which house the police, fire, and emergency medical services prior to the 2017 flood, and construct a new facility upon the same site.

DRA Investment: \$139,549; Total Investment: \$611,311

## **Mineral Point Economic Development Infrastructure | Mineral Point, MO**

The Village of Mineral Point will use DRA funds to implement a public infrastructure improvement project to redevelop a blighted city block and facilitate the location of a new business and jobs. This investment is projected to create eight jobs.

DRA Investment: \$185,007; Total Investment: \$221,007

Additional Capital Investment: \$500,000

# APPENDIX A: Project Summaries

## **JAG-Missouri, Inc. | Springfield, MO**

JAG-Missouri, Inc. will use DRA funds to expand and strengthen the JAG program to enhance economic development. This investment is projected to train 640 individuals.

DRA Investment: \$250,000; Total Investment: \$1,179,000

## **MU Delta Research Center | Portageville, MO**

The MU Delta Research Center will use DRA funds to re-establish its soil and water lab testing site. This investment is projected to create two jobs.

DRA Investment: \$256,689; Total Investment: \$258,689

Additional Capital Investment: \$256,689

## **Mad Hatter | Oran, MO**

The City of Oran will use DRA funds to replace the roof and lighting system of an existing building. This investment is projected to retain 45 jobs.

DRA Investment: \$163,883; Total Investment: \$548,883

## **Bismarck School Street Sewer Replacement | Bismarck, MO**

The City of Bismarck will use DRA funds to replace approximately 1,160 linear feet of 8-inch clay sewer main with a new PVC sewer main and three manholes to eliminate flooding of raw sewage into the basement of the Bismarck R-5 School District.

This investment is projected to affect 456 families.

DRA Investment: \$104,679; Total Investment: \$140,750

# State Investments

## **New Madrid County Schools | New Madrid, MO**

New Madrid County Schools will use DRA funds to renovate and update its Technical Skills Center's program areas. This investment is projected to train 110 individuals.

DRA Investment: \$256,500; Total Investment: \$256,500

Additional Capital Investment: \$33,000

## **Southern Missouri Innovation Alliance | Cape Girardeau, MO**

The Marquette Tech District Foundation, Inc. will use DRA funds to provide training, mentoring, and access to new sources of private capital to existing and startup entrepreneurs in all 29 counties in the region, creating five new tech companies. This investment is projected to create 10 jobs, retain 10 jobs, and train 100 individuals.

DRA Investment: \$204,750; Total Investment: \$904,750

## **U.S. Hwy 160 Railroad Overpass & At-Grade Crossing Consolidation Improvements Project | West Plains, MO**

The City of West Plains will use DRA funds to provide continuity of traffic flow during times of train traffic and extreme flooding by removing two at-grade railroad crossings and constructing one overpass at U.S. Hwy 160/ Independence Drive. This investment is projected to create 50 new jobs.

DRA Investment: \$1,014,000; Total Investment \$9,498,737

# APPENDIX A: Project Summaries

## **Project Peanut I Kennett, MO**

The City of Kennett will use DRA funds to add a new road which will prevent further deterioration of city streets. This investment is projected to create 45 new jobs.

DRA Investment: \$350,000; Total Investment \$728,710

## **Project Armor I Sikeston, MO**

The City of Sikeston will use DRA funds to create general infrastructure within the new industrial park and an outer road in order to accommodate new business development. This investment is projected to create 100 jobs.

DRA Investment: \$1,014,000; Total Investment \$12,841,640

## **Community Infrastructure Fund**

### **Twin Cities Industrial Park Wastewater Enhancement I Cabool, MO**

The City of Cabool will use DRA funds to enhance the Twin Cities Industrial Park Wastewater system. This investment is projected to create 35 jobs.

DRA Investment: \$479,453; Total Investment: \$513,703

Additional Capital Investment: \$5,000,000

# State Investments

## **TENNESSEE 2021 INVESTMENTS**

### **States' Economic Development Assistance Program**

#### **BDC Business Hub I Memphis, TN**

The Binghampton Development Corporation will use DRA funds to install a fire sprinkler system into an 82,000 square foot warehouse that will be used to launch a job training program to prepare residents for careers in the logistics industry. This investment is projected to train 25 individuals.

DRA Investment: \$250,000; Total Investment: \$2,400,000

#### **City of Henderson Water Line Extension Project I Henderson, TN**

The City of Henderson will use DRA funds to extend city water lines and add three fire hydrants to provide much needed fire protection to businesses and residents of the west side of Highway 45.

DRA Investment: \$200,000; Total Investment: \$216,562

#### **Project Tiger I Lexington, TN**

The Lexington Industrial Development Board will use DRA funds to construct a 55,200 square foot building expansion for a new company to produce heat transfer products. This investment is projected to create 120 jobs.

DRA Investment: \$815,869; Total Investment: \$815,869

Additional Capital Investment: \$5,000,000



## APPENDIX A: Project Summaries

## State Investments

### **Timberlake Industrial Park Water Storage Tank | Lexington, TN**

The City of Lexington will use DRA funds to construct a 750,000-gallon elevated water storage tank to increase volume of available water and provide reserve water for fire suppression.

DRA Investment: \$300,000; Total Investment: \$1,594,000

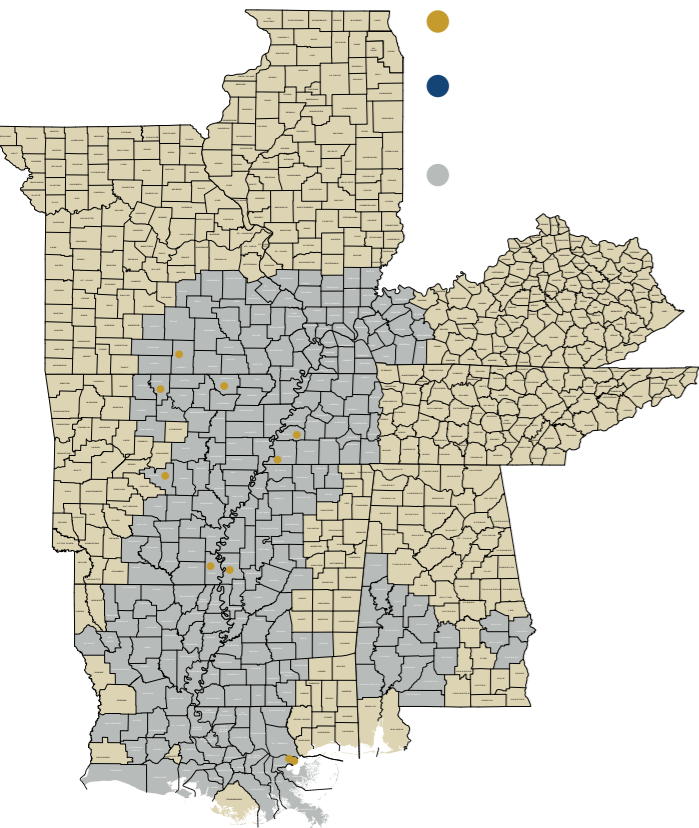
### **Hydro-Gear Retention Ponds - Huntingdon | Huntingdon, TN**

The Huntingdon Industrial Development Board will use DRA funds to construct two stormwater basins to accommodate additional roadwork and parking at the new Hydro-Gear factory. This investment is projected to create 375 jobs and retain one job.

DRA Investment: \$175,000; Total Investment: \$175,000

Additional Capital Investment: \$7,000,000

## APPENDIX B: Project Summaries



### ARKANSAS 2021 INVESTMENTS

#### Arkansas Center for Data Sciences | Little Rock, AR

Arkansas Center for Data Sciences will use DRA funding for its GRADE project. The project works to expand registered apprenticeships and work-based learning activity in IT occupations within the Arkansas Delta and is estimated to train 40 individuals.

DRA Investment: \$193,750

#### Arkansas Rural Health Partnership | Lake Village, AR

Arkansas Rural Health Partnership will use DRA funding for its Arkansas Delta Nurse Workforce Pipeline. The Pipeline will coordinate efforts between nursing school applicants, 11 nursing schools, 13 rural hospitals, 2 federally qualified health centers, and an economic development agency to launch the first regional nursing clinic collaborative. As a result, the program will increase the number of nurses trained, recruited, and retained by partners to serve Delta residents. This program will train an estimated 300 individuals residing in 21 Arkansas communities.

DRA Investment: \$200,000

## Delta Workforce Grant Program

#### Arkansas State University Mountain Home | Mountain Home, AR

Arkansas State University Mountain Home will use DRA funding to establish its first boat manufacturing training program targeting composites for fiberglass boats and welding for aluminum boats and trailers. The program will partner with five local employers to train and provide industry-recognized credentials to 125 individuals, place 240 individuals in new jobs, and retain 1,085 existing jobs.

DRA Investment: \$200,000

#### Black River Technical College | Pocahontas, AR

Black River Technical College will use DRA funding for its Northeast Arkansas Nursing Workforce Development Initiative. The College will partner with St. Bernards Healthcare, Five Rivers Medical, Lawrence Memorial, and Arkansas Methodist Medical Center to establish a nursing workforce consortium and by extending education hours to nights and weekends, expect to train 24 additional practical nursing students annually.

DRA Investments: \$200,000

### LOUISIANA 2021 INVESTMENTS

#### Greater New Orleans Development Foundation | New Orleans, LA

Greater New Orleans Development Foundation, in collaboration with the Louisiana Parole Project and Orleans Parish Office of Workforce Development, will use DRA funding for Project Rebirth. The project will build awareness, action, and employer engagement specifically focused on three industry sectors experiencing talent shortages: construction, healthcare, and manufacturing. Project Rebirth will address unmet hiring needs and provide an estimated 60 individuals a stable career pathway for re-entry talent.

DRA Investment: \$200,000

## APPENDIX B: Project Summaries

### **New Orleans Technical Education Provider | New Orleans, LA**

New Orleans Technical Education Provider will use DRA funding to help place adults in hard to fill construction jobs within the skilled crafts industries in three opportunity zones across Southeast Louisiana. The program hopes to expand NOTEP's adult workforce training program to serve 100 workers over the 24-month grant period.

DRA Investment: \$200,000

### **MISSISSIPPI 2021 INVESTMENTS**

#### **Delta Health Alliance | Stoneville, MS**

Delta Health Alliance will use DRA funding for the Delta Careers Collaborative. This program will establish a new pipeline of industry-led workforce training and certifications to address the critical need for pre-K educators in four Mississippi counties. The Collaborative expects to fulfill a critical need for affordable, high-quality early childhood education by providing career development services to 80 individuals.

DRA Investment: \$200,000

### **MISSOURI 2021 INVESTMENTS**

#### **Ozark Action, Inc. | West Plains, MO**

Ozark Action, Inc. will use DRA funding to train job-seeking individuals to receive industry-recognized credentials and meet the demand of local employers needing skilled workers in both nursing and truck driving fields. The program is estimated to train 40 individuals within 6 Southern Missouri communities.

DRA Investment: \$200,000

## Delta Workforce Grant Program

### **TENNESSEE 2021 INVESTMENTS**

#### **Agricenter International | Memphis, TN**

Agricenter International will use DRA funding for the AgTech Summer Youth Program. This is a two-year summer workforce development program introducing high school students to careers in agriculture-related fields. In year 2, students will be paid as they job shadow professionals at partner companies in the agriculture sector and make professional contacts while refining their soft skills. The program is estimated to train 40 individuals.

DRA Investment: \$198,306

#### **Tennessee College of Applied Technology Covington | Covington, TN**

Tennessee College of Applied Technology Covington will use DRA funding for its Electric Vehicle Technology Program. TCAT is partnering with Tipton County Government to add the emerging Electric Vehicle Technology career pathway to its programming. The program is estimated to train 25 individuals and serve 10 Tennessee communities.

DRA Investment: \$196,120

# APPENDIX C: DRA Counties & Parishes

## DRA DISTRESSED COUNTIES & PARISHES:



### ALABAMA

Barbour  
Bullock  
Butler  
Choctaw  
Clarke  
Conecuh  
Dallas  
Escambia  
Greene  
Hale  
Lowndes  
Macon  
Marengo  
Monroe  
Perry  
Pickens  
Russell  
Sumter  
Washington  
Wilcox

### ARKANSAS

Ashley  
Baxter  
Bradley  
Calhoun  
Chicot  
Clay  
Cleveland  
Craighead  
Crittenden  
Cross  
Dallas  
Desha  
Drew  
Fulton  
Grant  
Greene  
Independence  
Izard  
Jackson

Jefferson  
Lawrence  
Lee  
Lincoln  
Lonoke  
Marion  
Mississippi  
Monroe  
Ouachita  
Phillips  
Poinsett  
Prairie  
Randolph  
Searcy  
Sharp  
St. Francis  
Stone  
Union  
Van Buren  
White  
Woodruff

### ILLINOIS

Alexander  
Franklin  
Gallatin  
Hamilton  
Hardin  
Jackson  
Johnson  
Massac  
Perry  
Pope  
Pulaski  
Randolph  
Saline  
Union

### KENTUCKY

Ballard  
Caldwell  
Calloway  
Carlisle

Christian  
Crittenden  
Fulton  
Graves  
Henderson  
Hickman  
Hopkins  
Livingston  
Lyon  
Marshall  
McLean  
Muhlenberg  
Todd  
Trigg  
Union  
Webster

### LOUISIANA

Acadia  
Allen  
Assumption

# DRA Counties & Parishes

Avoyelles  
Beauregard  
Bienville  
Caldwell  
Catahoula  
Claiborne  
Concordia  
Desoto  
East Carroll  
East Feliciana  
Evangeline  
Franklin  
Grant  
Iberia  
Iberville  
Jackson  
Jefferson Davis  
La Salle  
Lincoln  
Livingston  
Madison

Morehouse  
Natchitoches  
Orleans  
Ouachita  
Red River  
Richland  
St Bernard  
St. Helena  
St. James  
St. John the Baptist  
St. Landry  
St. Martin  
St. Mary  
Tangipahoa  
Tensas  
Union  
Vermillion  
Washington  
Webster  
West Carroll

West Feliciana  
Winn

### MISSISSIPPI

Adams  
Amite  
Attala  
Benton  
Bolivar  
Carroll  
Claiborne  
Coahoma  
Copiah  
Covington  
DeSoto  
Franklin  
Grenada  
Hinds  
Holmes  
Humphreys  
Issaquena

Jasper  
Jefferson  
Jefferson Davis  
Lafayette  
Lawrence  
Leflore  
Lincoln  
Marion  
Marshall  
Montgomery  
Panola  
Pike  
Quitman  
Sharkey  
Simpson  
Smith  
Sunflower  
Tallahatchie  
Tate  
Tippah  
Tunica

Union  
Walthall  
Warren  
Washington  
Wilkinson  
Yalobusha  
Yazoo

### MISSOURI

Bollinger  
Butler  
Carter  
Crawford  
Dent  
Douglas  
Dunklin  
Howell  
Iron  
Madison  
Mississippi  
New Madrid

Oregon  
Ozark  
Pemiscot  
Perry  
Phelps  
Reynolds  
Ripley  
Scott  
Shannon  
St. Francois  
Ste. Genevieve  
Stoddard  
Texas  
Washington  
Wayne  
Wright

### TENNESSEE

Benton  
Carroll  
Chester

Crockett  
Decatur  
Dyer  
Gibson  
Hardeman  
Hardin  
Haywood  
Henderson  
Henry  
Lake  
Lauderdale  
Madison  
McNairy  
Obion  
Tipton  
Weakley

# APPENDIX C: DRA Counties & Parishes

## DRA DISTRESSED COUNTIES & PARISHES:

### ALABAMA

All counties in Alabama are designated as distressed.

### ARKANSAS

Arkansas  
Pulaski

### ILLINOIS

White  
Williamson

### KENTUCKY

McCracken

### LOUISIANA

Ascension  
Cameron  
East Baton Rouge  
Jefferson  
Lafourche  
Plaquemines  
Pointe Coupee  
Rapides  
St. Charles  
West Baton Rouge

### MISSISSIPPI

Madison  
Rankin

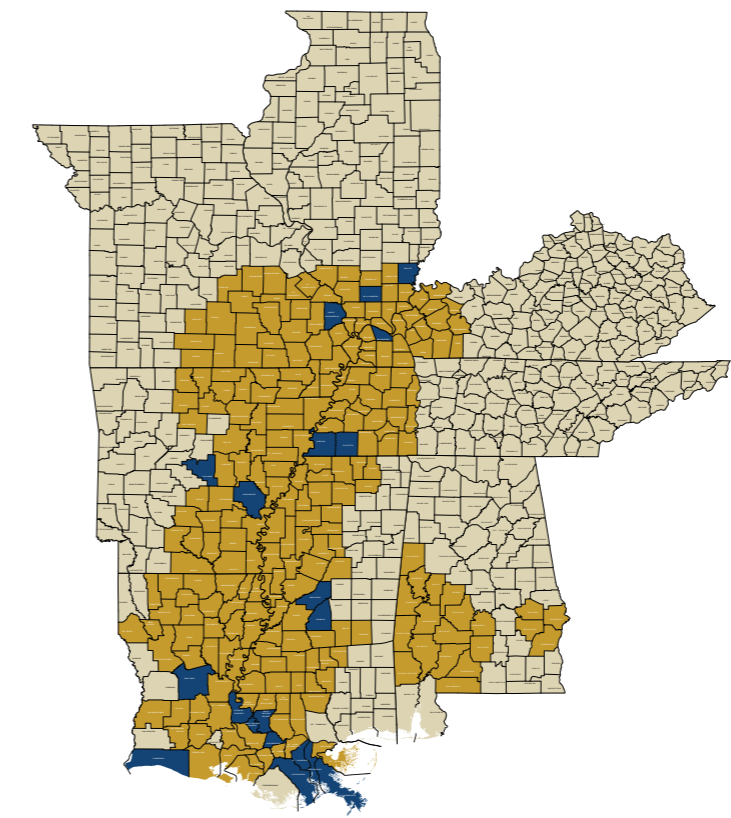
### MISSOURI

Cape Girardeau

### TENNESSEE

Fayette  
Shelby

# Distressed & Non-Distressed Counties & Parishes



## Distressed and Non-Distressed Counties and Parishes for FY 2021

**Determination of a Distressed County/Parish:**

Unemployment rate of one percent higher 6.7 percent) than the national average (5.7 percent) for the most recent 24-month period; or have a per capita income of 80 percent or less of the national per capita income.

- Distressed
- Non-Distressed



## **Delta Regional Authority**

Creating Jobs. Building Communities. Improving Lives.

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