



# MOVING THE DELTA FORWARD



DELTA REGIONAL AUTHORITY  
2022 ANNUAL REPORT

ALABAMA • ARKANSAS • ILLINOIS • KENTUCKY  
LOUISIANA • MISSISSIPPI • MISSOURI • TENNESSEE

## TABLE OF CONTENTS

About this Publication .....	5	Health .....	30
DRA Leadership .....	6	Delta Doctors .....	30
Investing in the Region .....	8	Delta Region Community Health Systems Development Program .....	31
Federal Investment Programs .....	9	Delta Region Rural Hospital Workforce Training Program .....	32
Total State Investments .....	10	Innovative Readiness Training .....	33
Rural Investment Report .....	11	Leadership Development .....	34
Strategic Investments .....	12	Delta Leadership Institute .....	35
Alabama .....	12	White House Initiatives .....	36
Arkansas .....	14	Justice40 .....	37
Illinois .....	16	Build America Buy America .....	38
Kentucky .....	18	Nutrition, Health IPC .....	39
Louisiana .....	20	Executive Order on Racial Equity .....	40
Mississippi .....	22	Administration & Operations .....	41
Missouri .....	24	Accountability .....	42
Tennessee .....	26	DRA Leadership and Staff .....	43
Workforce .....	28		
Delta Workforce Program .....	28		
Workforce Opportunity for Rural Communities .....	29		



---

## ABOUT THIS PUBLICATION

The Delta Regional Authority (DRA) presents its 2022 Annual Report, which serves as the agency's annual report to the U.S. Congress. This publication highlights DRA's strategic investments and priority programs in the past year. You will find details about the many programs and initiatives DRA supported in 2022.

The federal programs and region-wide initiatives included in this report are part of DRA's mission to help create jobs, build communities, and improve the lives of the 10 million residents in the 252 counties and parishes of the eight-state DRA region.

The report highlights:

- Key investments in each state that support basic public infrastructure and transportation infrastructure to rural residents, provide quality workforce training and education for job seekers, and improve opportunities for entrepreneurs and small businesses to grow and thrive in the DRA region.
- Strategic programs and regionwide initiatives that are increasing workforce competitiveness and community capacity, such as the Delta Workforce Program and the Delta Leadership Institute.
- Agency efforts to invest in targeted economic and community development projects driven by outcomes and supported by public-private partnership that are essential for DRA communities to compete in the modern economy.

## DRA LEADERSHIP | BOARD OF GOVERNORS



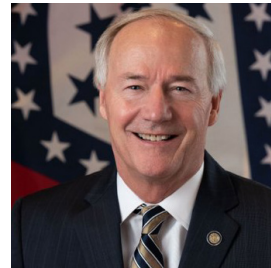
**Dr. Cory Wiggins**  
Federal Co-Chair

### ALABAMA



**Governor Kay Ivey**  
2022 States' Co-Chair

### ARKANSAS



**Governor Asa Hutchinson**

### ILLINOIS



**Governor JB Pritzker**

### KENTUCKY



**Governor Andy Beshear**

### LOUISIANA



**Governor John Bel Edwards**

### MISSISSIPPI



**Governor Tate Reeves**

### MISSOURI



**Governor Mike Parson**

### TENNESSEE



**Governor Bill Lee**



## DRA LEADERSHIP | DESIGNEES & ALTERNATES

### ALABAMA

Designee - Kenneth Boswell  
kenneth.boswell@adeca.alabama.gov  
(334) 242-5090

Alternate - Crystal Talley  
crystal.talley@adeca.alabama.gov  
(334) 353-2630

### ARKANSAS

Designee - Clint O'Neal  
coneal@arkansasedc.com  
(501) 682-7350

Alternate - Ateca Foreman  
ateca.r.foreman@arkansas.gov  
(501) 682-3833

### ILLINOIS

Designee - Brandi Bradley  
bnbradley2012@gmail.com  
(618) 889-3510

Alternate - Lynne Chambers  
lynnechambers7@gmail.com  
(618) 202-8183

### KENTUCKY

Designee - Dennis Keene  
dennis.keene@ky.gov  
(502) 573-2382

### LOUISIANA

Designee - Roderick Scott  
roderick.scott@la.gov  
(225) 342-8341

### MISSISSIPPI

Designee - Anne Hall Brashier  
annehall.brashier@govreeves.ms.gov  
(601) 359-3150

### MISSOURI

Designee - Shad Burner  
shad.burner@ded.mo.gov  
(573) 645-0675

Alternate - Robert Knodell  
robert.j.knodell@dss.mo.gov  
(573) 751-4815

### TENNESSEE

Designee - Brooxie Carlton  
brooxie.carlton@tn.gov  
(615) 741-8806

An aerial photograph of a town with a bridge over a river. The town features a mix of brick and modern buildings, surrounded by green trees. A large white bridge with blue accents spans across a wide river. The sky is clear and blue. A yellow diagonal graphic element is on the left side of the image.

## INVESTING IN THE REGION

## FEDERAL INVESTMENT PROGRAMS

### States' Economic Development Assistance Program (SEDAP)

The States' Economic Development Assistance Program is DRA's primary investment program. In FY 2022, DRA invested \$18.3 million in 57 projects that will improve water and sewer systems, boost business development, enhance infrastructure, and support job training in communities throughout the Delta region. These investments were matched by \$32.9 million and will attract an additional \$5 million in private investments. These investments are expected to create or retain 563 jobs, train over 1,100 individuals, and affect 23,483 families.

#### SEDAP Investments:

- **At least 50% must be used for transportation infrastructure and basic public infrastructure.**
- **At least 75% must be made in counties and parishes that are economically distressed.**

### Community Infrastructure Fund (CIF)

These investments strengthen the economic viability of our Delta communities. In FY 2022, DRA invested \$33.1 million in projects to address flood control, basic public infrastructure, and local transportation infrastructure improvements that enhance local and regional economies throughout the DRA region.

### Public Works & Economic Adjustment Assistance (PWEAA)

The U.S. Department of Commerce Economic Development Administration made \$3 million of its FY 2022 Public Works and Economic Adjustment Assistance program available to DRA. This program supports rural communities by investing in projects that leverage existing regional assets and the implementation of community development strategies that advance economic prosperity in distressed regions.

## TOTAL STATE INVESTMENTS




### FY 2022 Investments

**108** Total DRA Projects

DRA Investment:  
**\$51,454,785**

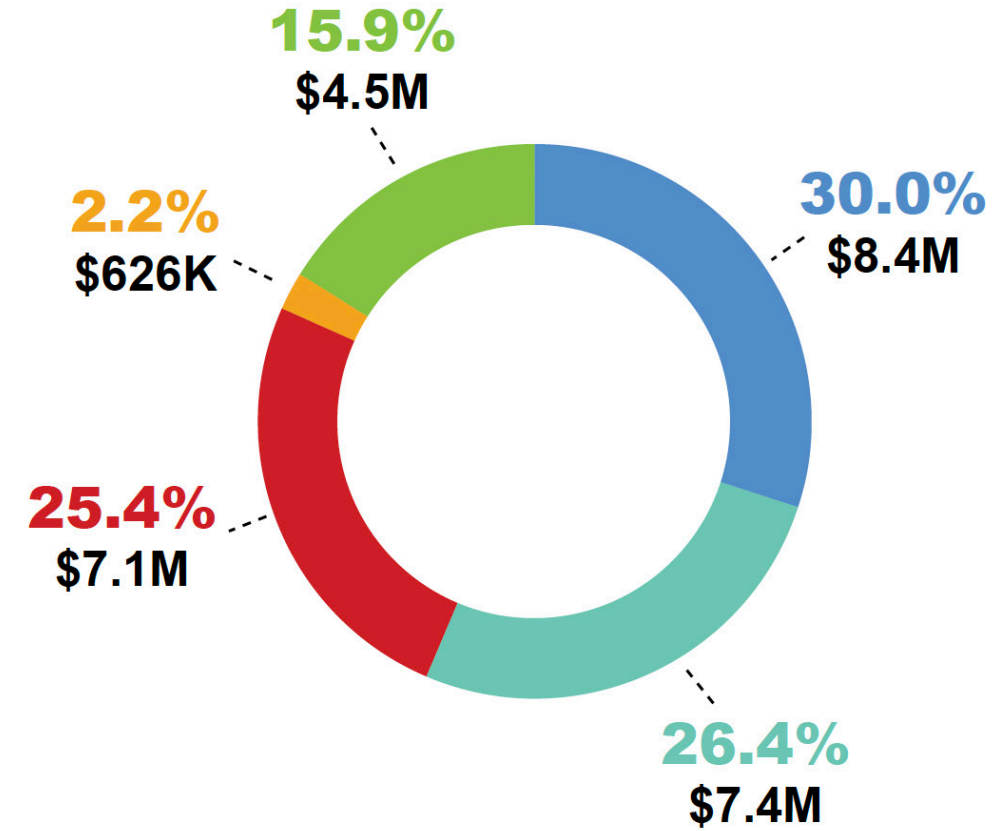
Public Investment: **\$86,201,126**  
Private Investment: **\$91,939,280**

### Anticipated Outcomes

-  Jobs Created & Retained **1,857**
-  Individuals Trained **1,211**
-  Families Affected **53,026**



## RURAL INVESTMENT



### POPULATION DENSITIES

-  1-2,500
-  2,501 - 10,000
-  10,001 - 30,000
-  30,001 - 50,000
-  50,000+

NOTE: All figures are based on the location of the awardee.

In 2022, the United States Department of Agriculture defined rural communities as those with a population of less than 50,000 residents. In 2022, over 84% of DRA funds were invested in rural communities throughout the eight-state DRA region.

**STRATEGIC INVESTMENTS:  
ALABAMA**



**ALABAMA**




**2022 Investments | SEDAP**

**4** Total DRA Projects

DRA Investment:  
**\$1,759,138**

Public Investment: **\$48,629**  
Private Investment: **\$0**

**Anticipated Outcomes**

-  Jobs Created & Retained **64**
-  Individuals Trained **64**
-  Families Affected **3,617**



**2022 Investments | CIF**

**5** Total DRA Projects

DRA Investment:  
**\$3,084,326**

Project Investment: **\$3,902,801**  
Capital Investment: **\$10,700,000**

**Anticipated Outcomes**

-  Jobs Created & Retained **33**
-  Families Affected **1,300**

# STRATEGIC INVESTMENTS: ARKANSAS



## ARKANSAS

### 2022 Investments | SEDAP

**7** Total DRA Projects

DRA Investment: **\$2,674,232**  
Public Investment: **\$7,009,796**  
Private Investment: **\$10,000**

### Anticipated Outcomes

- Jobs Created & Retained **92**
- Individuals Trained **168**
- Families Affected **3,111**

### 2022 Investments | CIF

**5** Total DRA Projects

DRA Investment: **\$1,766,774**  
Project Investment: **\$4,849,103**  
Capital Investment: **\$23,000,000**

### Anticipated Outcomes

- Jobs Created **46**
- Jobs Retained **25**
- Families Affected **1,153**



# STRATEGIC INVESTMENTS: ILLINOIS



## ILLINOIS

### 2022 Investments | SEDAP

**6** Total DRA Projects



DRA Investment:  
**\$1,465,061**

Public Investment: **\$7,686,684**  
Private Investment: **\$2,474,280**

### Anticipated Outcomes

- Jobs Created & Retained **152**
- Individuals Trained **30**
- Families Affected **73**

### 2022 Investments | CIF

**3** Total DRA Projects



DRA Investment:  
**\$3,456,203**

Project Investment: **\$3,827,902**  
Capital Investment: **\$32,550,000**

### Anticipated Outcomes

- Jobs Created **275**
- Jobs Retained **40**

# STRATEGIC INVESTMENTS: KENTUCKY



## KENTUCKY

### 2022 Investments | SEDAP

**4** Total DRA Projects

DRA Investment: **\$1,686,338**  
Public Investment: **\$595,000**

### Anticipated Outcomes

- Jobs Created & Retained **6**
- Individuals Trained **16**
- Families Affected **2,646**

### 2022 Investments | CIF

**4** Total DRA Projects

DRA Investment: **\$3,007,255**  
Project Investment: **\$21,681,467**  
Capital Investment: **\$1,900,000**

### Anticipated Outcomes

- Jobs Created & Retained **39**
- Individuals Trained **20**
- Families Affected **3,314**

# STRATEGIC INVESTMENTS: LOUISIANA



## LOUISIANA

### 2022 Investments | SEDAP

**16** Total DRA Projects

DRA Investment: **\$4,093,054**

Public Investment: **\$3,638,015**  
Private Investment: **\$150,000**

### Anticipated Outcomes

- Jobs Created & Retained **79**
- Individuals Trained **250**
- Families Affected **7,521**

### 2022 Investments | CIF

**17** Total DRA Projects

DRA Investment: **\$8,989,459**

Project Investment: **\$19,175,505**  
Capital Investment: **\$6,700,000**

### Anticipated Outcomes

- Jobs Created **98**
- Jobs Retained **126**
- Families Affected **18,242**

# STRATEGIC INVESTMENTS: MISSISSIPPI



## MISSISSIPPI

### 2022 Investments | SEDAP

**9** Total DRA Projects

DRA Investment: **\$2,856,357**  
Public Investment: **\$5,042,386**  
Private Investment: **\$1,800,000**

### Anticipated Outcomes

- Jobs Created & Retained **89**
- Individuals Trained **20**
- Families Affected **5,615**

### 2022 Investments | CIF

**13** Total DRA Projects

DRA Investment: **\$8,648,279**  
Project Investment: **\$10,495,774**  
Capital Investment: **\$12,000,000**

### Anticipated Outcomes

- Jobs Created **56**
- Families Affected **2,534**

# STRATEGIC INVESTMENTS: MISSOURI



## MISSOURI

### 2022 Investments | SEDAP

**6** Total DRA Projects

DRA Investment: **\$1,863,288**  
Public Investment: **\$6,507,521**  
Private Investment: **\$655,000**

### Anticipated Outcomes

- Jobs Created & Retained **41**
- Individuals Trained **639**

### 2022 Investments | CIF

**3** Total DRA Projects

DRA Investment: **\$2,421,860**  
Total Project Investment: **\$13,596,860**

### Anticipated Outcomes

- Jobs Created **101**
- Jobs Retained **75**
- Families Affected **3,000**

# STRATEGIC INVESTMENTS: TENNESSEE

## TENNESSEE

### 2022 Investments | SEDAP

**5** Total DRA Projects

DRA Investment: **\$1,900,376**  
Public Investment: **\$2,395,839**

### Anticipated Outcomes

- Jobs Created & Retained **40**
- Individuals Trained **4**
- Families Affected **900**

### 2022 Investments | CIF

**1** Total DRA Projects

DRA Investment: **\$1,782,785**  
Total Project Investment: **\$8,904,785**

### Anticipated Outcomes

- Individuals Trained **380**



## WORKFORCE: DELTA WORKFORCE PROGRAM

The Delta Workforce Grant Program (DWP) targets federal resources toward communities in the DRA region particularly hard hit by industrial downsizing, business closures, and job losses as a result of the public health and economic crisis. More specifically, DWP supports projects and initiatives that create a more vibrant economic future for the region by expanding job training and re-employment opportunities, aligning workforce and economic development strategies, creating sustainable talent pipelines, establishing or enhancing locally/regionally significant public-private partnerships, and supporting enhanced workforce productivity through investments in innovative programming.



## WORKFORCE: WORKFORCE OPPORTUNITY FOR RURAL COMMUNITIES

- In partnership with the U.S. Department of Labor (DOL) Employment and Training Administration (ETA) and the Appalachian Regional Commission (ARC), approximately \$34.4 million in grants was made available under the Workforce Opportunity for Rural Communities (WORC) initiative to provide employment and training services to regional and local workforces.
- Authorized by the Workforce Innovation and Opportunity Act, WORC grants will fund projects to invest in education, training, and career support services. DOL awardees align community-led economic and workforce development strategies and provide services to residents of the two regions including those who are dislocated workers; new entrants to the workforce, including students or the long-term unemployed; incumbent workers looking to improve their career prospects; and individuals affected by persistent poverty. Ranging from \$835,499 to \$1,441,292 million, the grants.
- In FY 2022, the fourth round of WORC grants, DOL invested nearly \$17.1 million into 13 projects in Alabama, Arkansas, Louisiana, Mississippi, Missouri, and Tennessee to support workforce training programs designed to provide employment and training services to regional and local workforces.

### The FY 2022 WORC Awardees were:

Alabama Department of Commerce (AL): \$1,384,792

Arkansas Center for Data Sciences (AR): \$1,390,214

Delta Health Alliance, Inc. (MS): \$1,394,196

Dream Innovations, Incorporated (MS): \$1,394,535

Mississippi Community College Board (MS): \$1,394,535

New Orleans Career Center (LA): \$1,283,998

NextOp, Inc. (LA): \$1,143,215

Ozark Action, Inc. (MO): \$1,394,535

South Arkansas Community College (AR): \$835,499

Southeast Missouri Hospital College of Nursing and Health Sciences (MO): \$1,394,535

Strada Collaborative, Inc. (IN): \$1,394,534

Workforce Development Board SDA-83, Inc. (LA): \$1,394,535

YoWealth Academy (TN): \$1,388,377



## HEALTH: DELTA DOCTORS

In partnership with the U.S. Department of State, DRA's Delta Doctors program helps address the health disparities and high levels of health professional shortages by granting J-1 visa waivers for physicians who are willing to provide medical services in distressed DRA communities. The program allows foreign physicians who are trained in the United States to work in medically underserved areas for three years, but most doctors placed through this program choose to continue serving their communities beyond their three-year commitment. Physicians participating in the Delta Doctors program do not take jobs away from U.S.-born physicians, but instead provide services in areas where there would otherwise be a shortage of physicians, increasing access to affordable, quality healthcare.

In FY 2022, DRA processed 173 applications for the Delta Doctors program.



## HEALTH: DELTA REGION COMMUNITY HEALTH SYSTEMS DEVELOPMENT PROGRAM

DRA collaborates with the Health Resources & Services Administration of the U.S. Department of Health and Human Services on a technical assistance program, Delta Region Community Health Systems Development Program (DRCHSD), that enhances healthcare delivery in the DRA region. The program supports providers in select rural communities, including critical access hospitals, small rural hospitals, rural health clinics and other healthcare organizations.

Assistance includes:

- Improving hospital or clinic financial operations
- Implementing quality-improvement activities to promote the development of an evidence-based culture leading to improved health outcomes
- Increasing use of telehealth to address gaps in clinical service delivery and improve access to care
- Ensuring access to and availability of emergency medical services
- Identifying workforce recruitment and retention resources targeted to rural communities

The following 11 healthcare facilities were selected for the DRCHSD Cohort 2021 (to begin program in 2022).

- Hill Hospital of Sumter County | York, Alabama
- Dallas County Medical Center | Fordyce, Arkansas
- T.W. Wagner, INC | Manila, Arkansas
- Allen Parish Community Healthcare Hospital | Kinder, Louisiana
- Franklin Medical Center | Winnsboro, Louisiana
- LaSalle General Hospital | Jena, Louisiana
- St. James Parish Hospital | Lutcher, Louisiana
- Springhill Medical Center | Springhill, Louisiana
- West Feliciana Parish Hospital | St. Francisville, Louisiana
- Cape Family Medical Clinic | Cape Girardeau, Missouri
- Salem Memorial District Hospital | Salem, Missouri



## HEALTH: DELTA REGION RURAL HEALTH WORKFORCE TRAINING PROGRAM

DRA, in partnership with the Health Resources & Services Administration's (HRSA) Federal Office of Rural Health Policy, launched in 2021 the Delta Region Rural Health Workforce Training Program, which supports education and training to aid development of strategic workforce training for critical health administrative support occupations. The program funds specialized training such as medical coding and billing, clinical documentation, information management, and claims processing.

Louisiana Tech University was awarded a \$600,000 grant through the Delta Region Rural Health Workforce Training Program.

Louisiana Tech University, along with academic partner Bossier Parish Community College, educational technology partner BetaFlix, Inc., and rural healthcare partners North Louisiana Medical Center/Allegiance Healthcare Management and Jackson Parish Hospital have come together as strategic network partners. The network will create a sustainable pipeline of trained rural health professionals and assist in retaining current healthcare staff in nine rural parishes with opportunities for training and education in critical positions.



## HEALTH: INNOVATIVE READINESS TRAINING

DRA partners with the U.S. Department of Defense (DoD) and the U.S. Military's reserve forces to host Innovative Readiness Training (IRT) medical missions, bringing medical, dental, and optical care to Delta residents in need of quality healthcare at no cost to the patients. IRT is a DoD military training opportunity that delivers joint training opportunities to increase deployment readiness while simultaneously providing key healthcare services with lasting benefits for Delta communities. By utilizing their extensive resources, the military is able to meet some of the region's most urgent healthcare needs. Among the services provided during IRT missions are basic medical and wellness exams, vision exams and single lens glasses, and dental exams and extractions.

### Western Kentucky Wellness Mission

Total Number of Patients: 807  
 Total Number of Procedures/Services Provided: 2,385  
 Medical, Nutrition, Behavioral Health: 799  
 Dental: 1,589  
 Optometry: N/A  
 Total Mission Value: \$221,553.06

### South Central Missouri Wellness Mission

Total Number of Patients: 1,358  
 Total Number of Procedures/Services Provided: 4,438  
 Medical, Nutrition, Behavioral Health: 291  
 Dental: 3,687  
 Optometry: 460  
 Total Mission Value: \$661,643.00

### Southern Illinois Wellness Mission

Total Number of Patients: 755  
 Total Number of Procedures/Services Provided: 2,456  
 Medical, Nutrition, Behavioral Health: 318  
 Dental: 1,708  
 Optometry: 430  
 Total Mission Value: \$275,011.67

# LEADERSHIP



## DELTA LEADERSHIP INSTITUTE

The Delta Leadership Institute (DLI) Executive Academy is an extensive, ten-month executive leadership development program that brings together public, private, and nonprofit sector leaders from all eight DRA states.

In September 2022, DLI graduated 31 fellows from its 18th class. The graduates participated in six training sessions over the past year, learning best practices employed throughout the Delta region for economic and community development in order to catalyze innovative solutions implementable in their own community and region. DLI fellows learned from subject matter experts in infrastructure and transportation, small business and entrepreneurship, workforce development, public health, and other fields necessary to facilitate economic growth.



A photograph of the White House in Washington, D.C., featuring its iconic portico with six columns and a large flagpole on the roof. In the foreground, there is a black wrought-iron fence and a row of red flowers. A large yellow arrow graphic points from the left towards the text.

## WHITE HOUSE INITIATIVES

---

### JUSTICE40

President Biden's Justice40 Initiative aims to deliver 40 percent of the overall benefits of climate, clean energy, affordable and sustainable housing, clean water and other investments to disadvantaged communities that are marginalized, overburdened, and underserved. The Justice40 Initiative is a directive created through Executive Order 14008 and supports the Administration's comprehensive approach to advancing equity for all as designated in Executive Order 13985.

DRA is participating in Justice40 through its grantmaking activities, including Bipartisan Infrastructure Law-funded activities.

## BUILD AMERICA, BUY AMERICA

The Build America, Buy America Act was signed into law in 2021 by President Biden as a part of the Infrastructure Investment and Jobs Act. The Act requires that federal agencies ensure that funds for a federal financial assistance program for infrastructure are obligated only to projects that use iron, steel, manufactured products, and construction materials that are produced in the United States. Federal agencies are required to include a Buy America preference in the terms and conditions of each award for applicable infrastructure projects.

DRA's Federal Co-Chairman may waive the application of a Buy America preference under an infrastructure program in any case in which:

1. applying the domestic content procurement preference would be inconsistent with the public interest (a “public interest waiver”),
2. types of iron, steel, manufactured products, or construction materials are not produced in the United States in sufficient and reasonably available quantities or of a satisfactory quality (a “nonavailability waiver”),
3. the inclusion of iron, steel, manufactured products, or construction materials produced in the United States will increase the cost of the overall project by more than 25 percent (an “unreasonable cost waiver”).



## WHITE HOUSE STRATEGY ON HUNGER, NUTRITION, AND HEALTH

In September 2022, the Biden-Harris Administration announced more than \$8 billion in new commitments as part of the call to action for the White House Conference on Hunger, Nutrition, and Health. The Biden-Harris Administration hosted the White House Conference on Hunger, Nutrition, and Health on September 28, 2022, which catalyzed the public and private sectors around a coordinated strategy to accelerate progress and drive transformative change in the U.S. to end hunger, improve nutrition and physical activity, and close the disparities surrounding them.

President Biden's goal is to end hunger and increase healthy eating and physical activity by 2030, so that fewer Americans experience diet-related diseases like diabetes, obesity, and hypertension. DRA is proud to join with the White House and our federal partners to support this initiative. To learn more about the work being done, visit [health.gov](https://www.health.gov).

DRA's stated commitment is to implement prioritization criteria in its grant programs to support initiatives with a direct connection between economic development and healthy food access.

## EXECUTIVE ORDER ON RACIAL EQUITY

Delta Regional Authority is proud to join over 90 other Federal agencies in releasing a historic [Equity Action Plan](#) to support the Biden-Harris Administration's whole-of-government equity agenda. View DRA's Equity Action Plan to learn more about our efforts to prioritize meaningful community engagement and increase investments in persistent poverty counties.

The White House has launched a new federal equity microsite that includes the findings from the year-long equity process that agencies have conducted, and the executive summaries of the equity action plans submitted by the largest federal agencies.

On February 16, 2023, President Biden signed a second Executive Order on equity to reaffirm the administration's commitment to equity-centered governance and outcomes.

## ADMINISTRATION & OPERATIONS



## ACCOUNTABILITY & OPERATIONAL EXCELLENCE

DRA is committed to being a good steward of taxpayers' dollars, and it recognizes its institutional focus to be fiscally responsible and effective in making investments into economic and community development projects while it works to help create jobs, build communities, and improve lives in the Mississippi River Delta and Alabama Black Belt regions.

DRA conducts annual audits with a certified audit firm to ensure compliance and accountability. DRA will continue to ensure strong accountability, transparency, and operational excellence.



### LEADERSHIP

#### Dr. Corey Wiggins

Federal Co-Chairman  
chairman@dra.gov

### PROGRAMS

#### Kemp Morgan

Chief Programs Officer  
(662) 483-8210  
kmorgan@dra.gov

#### Amanda Allen

Director of Critical Infrastructure  
(662) 483-8203  
aallen@dra.gov

#### Daiquiri Anderson

Workforce Program Manager  
(202) 941-6095  
danderson@dra.gov

#### Darci Malam

SEDAP Program Manager  
(417) 824-1616  
dmalam@dra.gov

#### Daniel Musgrave

SEDAP Program Analyst  
(662) 966-4403  
dmusgrave@dra.gov

#### Anita Stasher

Health Programs Analyst  
(662) 302-0956  
astasher@dra.gov

#### L Nicole Stringfellow

Leadership Development Program  
Manager  
(662) 966-4208  
lstringfellow@dra.gov

#### Sea Talantis

Director of Human Infrastructure  
(205) 603-3686  
stalantis@dra.gov

#### Christina Wooden

Health Programs Manager  
(662) 302-7339  
cwooden@dra.gov

### POLICY AND COMMUNICATIONS

#### Jessica Shappley

Chief Policy and Communications Officer  
(662) 683-8670  
jshappley@dra.gov

#### Matthew Campbell

Strategic Partnerships Program Manager  
(601) 431-2122  
mcampbell@dra.gov

**OFFICE OF FEDERAL CO-CHAIR****LaShasa Griffin**

Special Advisor  
to the Federal Co-Chairman  
(662) 966-4976  
lgriffin@dra.gov

**Mandy Guin**

Special Projects Coordinator  
(205) 650-0975  
mguin@dra.gov

**ADMINISTRATION****Jennifer Riley Collins**

Chief Administrative Officer  
(601) 937-4384  
jriley-collins@dra.gov

**Charles Buchanan**

Director of Finance  
(662) 483-8202  
cbuchanan@dra.gov

**Keandre Haywood**

Financial Management Coordinator  
(662) 483-8208  
khaywood@dra.gov

**Alonda Jackson**

Human Resources Manager  
(662) 483-8204  
ajackson@dra.gov

**Susan Edwards**

Special Projects Coordinator  
(501) 682-7392  
sedwards@dra.gov

**Genice Hollins**

Senior Bookkeeper  
(662) 785-3760  
ghollins@dra.gov

**Staresha Hoskins**

Monitoring and Compliance  
Coordinator  
(662) 483-8212  
shoskins@dra.gov





NAVIGATING THE CURRENTS OF OPPORTUNITY

**DELTA REGIONAL AUTHORITY**

236 SHARKEY AVENUE, SUITE 400 | CLARKSDALE, MS 38614

400 NORTH CAPITOL STREET NW, SUITE 292 | WASHINGTON, DC 20001

**WWW.DRA.GOV**

