

Consolidated Financial Statements and
Supplementary Information Together with
Report of Independent Certified Public Accountants

ALFRED P. SLOAN FOUNDATION

December 31, 2019 and 2018

ALFRED P. SLOAN FOUNDATION

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REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Trustees of
Alfred P. Sloan Foundation:

We have audited the accompanying consolidated financial statements of the Alfred P. Sloan Foundation (the "Foundation"), which comprise the consolidated statements of financial position as of December 31, 2019 and 2018, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Foundation's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of the Alfred P. Sloan Foundation as of December 31, 2019 and 2018, and the changes in their net assets and their cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America.

Other matters*Supplementary information*

Our audits were conducted for the purpose of forming an opinion on the 2019 consolidated financial statements as a whole. The schedule of grants and appropriations for the year ended December 31, 2019 on pages 20 through 24 are presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.



New York, New York
July 16, 2020

ALFRED P. SLOAN FOUNDATION
Consolidated Statements of Financial Position
As of December 31, 2019 and 2018

| | <u>2019</u> | <u>2018</u> |
|---|-------------------------|-------------------------|
| ASSETS | | |
| Cash | \$ 1,302,905 | \$ 1,554,235 |
| Redemption receivable | 24,263,188 | 24,232,502 |
| Investments (Note 3) | | |
| Direct investments - equities | 63,261,467 | 46,427,936 |
| Direct investments - fixed income | 36,573,118 | 19,706,744 |
| Direct investments - mutual and exchange traded funds | 245,743,499 | 176,840,197 |
| Alternative investments | <u>1,580,932,309</u> | <u>1,485,523,029</u> |
| Total investments | <u>1,926,510,393</u> | <u>1,728,497,906</u> |
| Total assets | <u>\$ 1,952,076,486</u> | <u>\$ 1,754,284,643</u> |
| LIABILITIES AND NET ASSETS | | |
| LIABILITIES | | |
| Grants payable (Note 8) | \$ 86,363,133 | \$ 71,847,209 |
| Federal excise tax payable (Note 5) | 16,157,886 | 13,449,834 |
| Accrued expenses | 1,156,561 | 1,391,126 |
| Accrued postretirement health benefit obligation (Note 7) | <u>5,395,501</u> | <u>4,797,647</u> |
| Total liabilities | <u>109,073,081</u> | <u>91,485,816</u> |
| Commitments (Notes 3, 4, and 9) | | |
| NET ASSETS - without donor restrictions | <u>1,843,003,405</u> | <u>1,662,798,827</u> |
| Total liabilities and net assets | <u>\$ 1,952,076,486</u> | <u>\$ 1,754,284,643</u> |

The accompanying notes are an integral part of these consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Consolidated Statements of Activities
For the years ended December 31, 2019 and 2018

| | <u>2019</u> | <u>2018</u> |
|--|-------------------------|-------------------------|
| INVESTMENT RETURN | | |
| Interest and dividends | \$ 13,751,293 | \$ 8,704,661 |
| Net realized gain on disposal of investments | 61,554,807 | 125,514,983 |
| Unrealized gain (loss) on investments, net of deferred federal excise tax expense of \$8,020,651 in 2019 and \$7,023,219 in 2018 | 224,866,877 | (189,659,737) |
| Investment expenses, net provision for taxes (Note 5) | <u>(10,309,355)</u> | <u>(8,923,783)</u> |
| Net investment return | <u>289,863,622</u> | <u>(64,363,876)</u> |
| Other income | <u>1,133</u> | <u>4,010</u> |
| Net total income (loss) | <u>289,864,755</u> | <u>(64,359,866)</u> |
| EXPENSES | | |
| Grants and program | 104,592,841 | 90,785,384 |
| Management and general | <u>4,347,572</u> | <u>4,713,372</u> |
| Total expenses | <u>108,940,413</u> | <u>95,498,756</u> |
| Increase (decrease) in net assets before postretirement benefit adjustments | <u>180,924,342</u> | <u>(159,858,622)</u> |
| Other components of net period pension cost | (373,155) | 4,239,369 |
| Pension-related changes other than net periodic pension cost | <u>(346,609)</u> | <u>(664,322)</u> |
| Total non-operating postretirement benefit adjustments | <u>(719,764)</u> | <u>3,575,047</u> |
| Increase (decrease) in net assets | 180,204,578 | (156,283,575) |
| Net assets at beginning of year | <u>1,662,798,827</u> | <u>1,819,082,402</u> |
| Net assets at end of year | <u>\$ 1,843,003,405</u> | <u>\$ 1,662,798,827</u> |

The accompanying notes are an integral part of these consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Consolidated Statements of Functional Expenses
For the years ended December 31, 2019 and 2018

| | 2019 | | | 2018 | | |
|--|-----------------------|---------------------------|-----------------------|-----------------------|---------------------------|----------------------|
| | Grants and Program | Management and General | Total | Grants and Program | Management and General | Total |
| Salaries | \$ 4,521,410 | \$ 1,961,587 | \$ 6,482,997 | \$ 4,306,139 | \$ 1,654,661 | \$ 5,960,800 |
| Employee benefits | 1,417,948 | 462,046 | 1,879,994 | 1,006,983 | 1,142,195 | 2,149,178 |
| | 5,939,358 | 2,423,633 | 8,362,991 | 5,313,122 | 2,796,856 | 8,109,978 |
| Grants, net of refunds of \$520,050 in 2019 and \$435,821 in 2018 | 95,888,277 | - | 95,888,277 | 82,697,469 | - | 82,697,469 |
| Occupancy | 963,502 | 736,796 | 1,700,298 | 856,794 | 734,396 | 1,591,190 |
| Professional fees | 776,726 | 114,352 | 891,078 | 851,955 | 291,236 | 1,143,191 |
| Office expenses | 424,721 | 322,937 | 747,658 | 381,862 | 323,069 | 704,931 |
| Travel | 398,349 | 137,352 | 535,701 | 382,068 | 117,266 | 499,334 |
| Board of Trustees | - | 360,608 | 360,608 | - | 331,883 | 331,883 |
| Communications | 1,197 | 251,894 | 253,091 | 110,793 | 118,666 | 229,459 |
| Conferences and events | 200,711 | - | 200,711 | 191,321 | - | 191,321 |
| Total expenses | <u>\$ 104,592,841</u> | <u>\$ 4,347,572</u> | <u>\$ 108,940,413</u> | <u>\$ 90,785,384</u> | <u>\$ 4,713,372</u> | <u>\$ 95,498,756</u> |

The accompanying notes are an integral part of these consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Consolidated Statements of Cash Flows
For the years ended December 31, 2019 and 2018

| | <u>2019</u> | <u>2018</u> |
|--|---------------------|---------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Increase (decrease) in net assets | \$ 180,204,578 | \$ (156,283,575) |
| Adjustments to reconcile increase (decrease) in net assets to net cash used in operating activities | | |
| Net realized gain on disposal of investments | (61,554,807) | (125,514,983) |
| Unrealized (gain) loss on investments | (225,864,309) | 188,028,412 |
| (Increase) decrease in redemption receivable | (30,686) | 22,201,461 |
| Increase in federal excise tax payable | 2,708,052 | 1,759,963 |
| Increase in grants payable | 14,515,924 | 3,461,271 |
| Increase (decrease) in accrued postretirement health benefit obligation | 597,854 | (3,440,818) |
| Decrease in accrued expenses | (234,565) | (182,374) |
| Decrease in other liabilities | - | (245,726) |
| | <u>(89,657,959)</u> | <u>(70,216,369)</u> |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Proceeds from sales of investments | 103,160,690 | 78,912,607 |
| Purchases of investments | (13,754,061) | (8,705,177) |
| | <u>89,406,629</u> | <u>70,207,430</u> |
| Net cash provided by investing activities | | |
| Net decrease in cash | (251,330) | (8,939) |
| Cash at beginning of year | <u>1,554,235</u> | <u>1,563,174</u> |
| Cash at end of year | <u>\$ 1,302,905</u> | <u>\$ 1,554,235</u> |

The accompanying notes are an integral part of these consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

1. ORGANIZATION

The Alfred P. Sloan Foundation (the “Foundation”) is a not-for-profit grantmaking institution that supports high quality, impartial scientific research; fosters a robust, diverse scientific workforce; strengthens public understanding and engagement with science; and promotes the health of the institutions of scientific endeavor. The Foundation funds research and education in science, technology, engineering, mathematics and economics. The Foundation believes that these fields, and the scholars and practitioners who work in them are chief drivers of the nation’s health and prosperity. The Foundation also believes that a reasoned, systematic understanding of the forces of nature and society, when applied inventively and wisely, can lead to a better world for all. In selecting projects for funding, the Foundation seeks proposals for original initiatives led by outstanding individuals or teams. The Foundation is interested in projects that have a high expected return to society, exhibit a high degree of methodological rigor, and for which funding from the private sector, the government, or other foundations is not yet widely available. The Foundation’s investment portfolio provides the financial resources to support its activities. The investment strategy for the investment portfolio is to invest prudently in a diversified portfolio of assets with the goal of maintaining or growing the real value of the portfolio over long-term periods.

In June 2009, Sloan Projects LLC was established under the Delaware Limited Liability Company Act. The Foundation and Sloan Projects LLC share the common charitable and educational purpose of supporting, among other projects, film, theatrical, and television projects that promote education about science, technology, economics, and the scholars who do research in these areas. Sloan Projects LLC is a single member limited liability company (“LLC”) with the sole member being the Foundation. Sloan Projects LLC is consolidated with the Foundation for financial statement and tax purposes. Refer to the subsequent events note at the end of Note 2.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The accompanying consolidated financial statements have been prepared on the accrual basis of accounting and include the assets, liabilities, net assets, and financial activities of Alfred P. Sloan Foundation and Sloan Projects LLC (collectively, the “Foundation”). All significant inter-organization balances and transactions have been eliminated in consolidation.

Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the “Code”) and is a private foundation as defined in Section 509(a) of the Code. Sloan Projects LLC is a single member LLC and is a disregarded entity for tax purposes. The Foundation recognizes the effect of income tax positions only if those positions are more likely than not of being sustained.

Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset in an orderly transaction between market participants at the measurement date. Fair value is a market-based measurement, not an entity-specific measurement, and sets out a fair value hierarchy with the highest priority being quoted prices in active markets. The Foundation discloses fair value measurements by level within that hierarchy. The fair value hierarchy maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are those that market participants

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

would use in pricing the asset or liability based on market data obtained from sources independent of the Foundation as of the reporting date. Unobservable inputs reflect the Foundation's assumptions about the inputs market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The fair value is categorized into three levels based on the inputs as follows:

- Level 1 - Valuations based on unadjusted quoted prices in active markets for identical assets or liabilities that the Foundation has the ability to access at the measurement date. An active market for the asset or liability is a market in which transactions for the asset or liability occur with sufficient frequency and volume to provide pricing information on an ongoing basis. A quoted price in an active market provides the most reliable evidence of fair value and shall be used to measure fair value whenever available. Since valuations are based on quoted prices that are readily available and regularly available in an active market, valuation of these securities does not entail a significant degree of judgment.
- Level 2 - Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.
- Level 3 - Valuations based on inputs that are unobservable and significant to the overall fair value measurement. Unobservable inputs shall be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date.

The categorization of a financial instrument within the fair value hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Foundation's perceived risk of that instrument. As permitted by Accounting Standards Update ("ASU") 2015-07, the Foundation has excluded investments that are measured at fair value using the net asset value ("NAV") per share practical expedient from the fair value hierarchy.

The Foundation follows the accounting standards of the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Subtopic, 820-10-35-59, *Fair Value Measurement and Disclosures – Fair Value Measurements of Investments in Certain Entities That Calculate Net Asset Value per Share (or its Equivalent)*. This allows for the estimation of the fair value of investments in investment companies, for which the investment does not have a readily determinable fair value, using net asset value per share or its equivalent, as provided by the investment managers. The Foundation reviews and evaluates the values provided by the investment managers and agrees with the valuation methods and assumptions used in determining the net asset values of these investments as of the measurement date. These estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

Investments

Investments in equity securities with readily determinable fair values are reported at fair value based on quoted market prices. Investments in debt securities are measured using quoted market prices where available. If quoted market prices for debt securities are not available, the fair value is determined using an income approach valuation technique that considers, among other things, rates currently observed in publicly traded markets for debt with similar terms to companies with comparable credit risk, the issuer's credit spread, and illiquidity by sector and maturity.

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Notes to Consolidated Financial Statements
December 31, 2019 and 2018

Gains and losses on disposal of investments are determined on the first-in, first-out basis on a trade date basis.

Cash

Cash consists of cash on hand and held in bank and money market accounts. At times, such deposits may be in excess of federally insured amounts.

Concentrations of Credit Risk

Financial instruments which potentially subject the Foundation to concentrations of credit risk consist of cash and cash equivalents, equity and fixed-income securities and alternative investments. The Foundation maintains its cash in various bank deposit accounts which, at times, may exceed federally insured limits. The Foundation's cash accounts were placed with high credit quality financial institutions. The Foundation has not experienced, nor does it anticipate, any losses with respect to such accounts. The Foundation has a significant investment in equities, fixed income securities, mutual and exchange-traded funds and alternative investments, both marketable and non-marketable, and is therefore subject to concentrations of credit risk.

Grants

Grants are recorded as an expense of the Foundation when authorized by the Board of Trustees and the grantee has been selected and notified. In certain instances (e.g., Sloan research fellowships), grants are recorded as an expense and liability when the Board of Trustees appropriates amounts for selected projects. Refunded grants are recorded as a reduction to grant expense. Conditional grants are not recorded until the conditions are substantially met.

Expenses

Expenses are recognized by the Foundation as incurred. The costs of grant making and management and general activities have been summarized on a functional basis on the consolidated statement of activities. The consolidated statement of functional expenses presents expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported within that functional area. Indirect expenses that benefit multiple functional areas have been allocated based upon either time spent on each function or full-time equivalent units within each department.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Reclassifications

Certain reclassifications of prior year amounts have been made to conform to the current year presentation. Such reclassifications did not change total assets, liabilities, revenues, expenses or changes in net assets as reflected in the fiscal 2018 consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

Subsequent Events

The Foundation evaluated its December 31, 2019 consolidated financial statements for subsequent events through July 16, 2020, the date the consolidated financial statements were available to be issued and notes that the COVID-19 pandemic, whose effects first became known in January 2020, is having a broad and negative impact on commerce and financial markets around the world. The extent of the impact of COVID-19 on the Foundation's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on its investment portfolio, grantees, employees and vendors, all of which at present, cannot be determined. Accordingly, the extent to which COVID-19 may impact the Foundation's financial position and changes in net assets and cash flows is uncertain and the accompanying consolidated financial statements include no adjustments relating to the effects of this pandemic. Additionally, the Foundation dissolved Sloan Projects LLC in March 2020. The Foundation is not aware of any other material subsequent events that would require recognition or disclosure in the accompanying consolidated statements.

Recent Accounting Pronouncements

In June 2018, the FASB issued ASU No. 2018-08, *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*, which requires organizations to determine whether a contribution is conditional based on whether an agreement includes a barrier that must be overcome and either a right of return of assets transferred or a right of release of a promisor's obligation to transfer assets. If the agreement (or a referenced document) includes both, the recipient is not entitled to the transferred assets (or a future transfer of assets) until it has overcome the barriers in the agreement. For resource providers, the amendments are effective for annual periods beginning after December 15, 2019 (i.e., fiscal year 2020). The Foundation is currently evaluating the new guidance and has not determined the impact this standard may have on the consolidated financial statements.

In February 2016, the FASB issued the new guidance, ASU 2016-02, *Leases*, which simplifies the accounting for sale and leaseback transactions primarily because lessees must recognize lease assets and lease liabilities. Under the new guidance, lessees will be required to recognize a lease liability, which is a lessor's obligation to make lease payments arising from a lease, measured on a discounted basis, and a right-of-use asset, which is an asset that represents the lessee's right to use, or control use of, a specified asset for the lease term for all leases (with the exception of short-term leases) at the adoption date. The new guidance is effective for fiscal years beginning after December 15, 2021 (i.e., fiscal year 2022), and interim periods within fiscal years after December 15, 2022. Early adoption is permitted for any interim or annual financial statements not yet issued. Lessees (for capital and operating leases) and lessors (for sales-type, direct financing and operating leases) must apply a modified retrospective approach for all leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements. Management is currently evaluating the impact that ASU 2016-02 will have on the consolidated financial statements.

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

3. INVESTMENTS

The following tables present the fair value hierarchy of investments, the only financial instruments of the Foundation that are measured at fair value on a recurring basis, at December 31, 2019 and 2018:

| | Fair Value Measurements at December 31, 2019 | | | | |
|-----------------------------------|---|-----------------------|----------------|------------------|-------------------------|
| | Total | Level 1 | Level 2 | Level 3 | NAV* |
| Direct investments: | | | | | |
| Equities: | | | | | |
| Domestic | \$ 63,261,467 | \$ 63,261,467 | \$ - | \$ - | \$ - |
| Fixed income: | | | | | |
| U.S. government | 36,573,118 | 36,573,118 | - | - | - |
| Mutual and exchange-traded funds: | | | | | |
| Equities | 109,843,817 | 109,843,817 | - | - | - |
| Fixed income | 135,899,682 | 135,899,682 | - | - | - |
| | <u>245,743,499</u> | <u>245,743,499</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| Alternative investments: | | | | | |
| Equities: | | | | | |
| Domestic | 358,638,287 | - | - | - | 358,638,287 |
| International | 441,544,394 | - | - | - | 441,544,394 |
| Absolute return | 315,230,227 | 11,271,505 | - | - | 303,958,722 |
| Hybrid | 143,752,525 | - | - | - | 143,752,525 |
| Real estate | 44,020,957 | - | - | 50,087 | 43,970,870 |
| Private equity | 277,745,919 | - | - | - | 277,745,919 |
| | <u>1,580,932,309</u> | <u>11,271,505</u> | <u>-</u> | <u>50,087</u> | <u>1,569,610,717</u> |
| | <u>\$ 1,926,510,393</u> | <u>\$ 356,849,589</u> | <u>\$ -</u> | <u>\$ 50,087</u> | <u>\$ 1,569,610,717</u> |

* In accordance with ASC Subtopic 820-10, investments measured at fair valuing using NAV per share as a practical expedient have not been categorized in the fair value hierarchy as permitted by ASU 2015-07.

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

| | Fair Value Measurements at December 31, 2018 | | | | |
|-----------------------------------|--|----------------|---------|----------|------------------|
| | Total | Level 1 | Level 2 | Level 3 | NAV* |
| Direct investments: | | | | | |
| Equities: | | | | | |
| Domestic | \$ 46,427,936 | \$ 46,427,936 | \$ - | \$ - | \$ - |
| Fixed income: | | | | | |
| U.S. government | 19,706,744 | 19,706,744 | - | - | - |
| Mutual and exchange-traded funds: | | | | | |
| Equities | 50,541,533 | 50,541,533 | - | - | - |
| Fixed income | 126,298,664 | 126,298,664 | - | - | - |
| | 176,840,197 | 176,840,197 | - | - | - |
| Alternative investments: | | | | | |
| Equities: | | | | | |
| Domestic | 299,064,318 | - | - | - | 299,064,318 |
| International | 423,524,840 | - | - | - | 423,524,840 |
| Absolute return | 358,170,854 | 20,617,127 | - | - | 337,553,727 |
| Hybrid | 159,642,668 | - | - | - | 159,642,668 |
| Real estate | 22,605,270 | - | - | 5,180 | 22,600,090 |
| Private equity | 222,515,079 | - | - | - | 222,515,079 |
| | 1,485,523,029 | 20,617,127 | - | 5,180 | 1,464,900,722 |
| | \$ 1,728,497,906 | \$ 263,592,004 | \$ - | \$ 5,180 | \$ 1,464,900,722 |

* In accordance with ASC Subtopic 820-10, investments measured at fair valuing using NAV per share as a practical expedient have not been categorized in the fair value hierarchy as permitted by ASU 2015-07.

The following table presents a reconciliation for all Level 3 assets measured at fair value at December 31, 2019:

| | Beginning Balance | Purchases | Settlements/Redemptions | Total Net Realized and Unrealized Losses | Transfers In/(Out) | Ending Balance |
|--------------------------|-------------------|-----------|-------------------------|--|--------------------|----------------|
| Alternative investments: | | | | | | |
| Real estate | \$ 5,180 | \$ - | \$ - | \$ 44,907 | \$ - | \$ 50,087 |

The following table presents the reconciliation for all Level 3 assets measured at fair value at December 31, 2018:

| | Beginning Balance | Purchases | Settlements/Redemptions | Total Net Realized and Unrealized Losses | Transfers In/(Out) | Ending Balance |
|--------------------------|-------------------|-----------|-------------------------|--|--------------------|----------------|
| Alternative investments: | | | | | | |
| Real estate | \$ 1,601,312 | \$ - | \$ (950,370) | \$ (645,762) | \$ - | \$ 5,180 |

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

The following tables list the redemption terms and unfunded commitments for the alternative investments valued at NAV as of December 31, 2019 and 2018:

| 2019 | | | | | | |
|--------------------------|-------------------|-------------------------|--|--|---------------------------------|----------------------------|
| | <u># of Funds</u> | <u>Fair Value</u> | <u>Unfunded Commitments (\$ in millions)</u> | <u>Redemption Frequency</u> | <u>Redemption Notice Period</u> | <u>Lock-up Period</u> |
| Alternative investments: | | | | | | |
| Equities: | | | | | | |
| Domestic | 13 | \$ 358,638,287 | \$ - | monthly, quarterly, other | 30-90 days | none, no more than 3 years |
| International | 10 | 441,544,394 | - | monthly, quarterly, other | 10-60 days | none, no more than 3 years |
| Absolute return | 14 | 303,958,722 | - | daily, monthly, quarterly, annually, other | 30-90 days | rolling 2-year |
| Hybrid | 16 | 143,752,525 | 68 | monthly, quarterly, other | 45-180 days | none, rolling 2-year |
| Real estate | 6 | 43,970,870 | 67 | None | N/A | N/A |
| Private equity | 31 | <u>277,745,919</u> | <u>243</u> | None | N/A | N/A |
| Total | | <u>\$ 1,569,610,717</u> | <u>\$ 378</u> | | | |

| 2018 | | | | | | |
|--------------------------|-------------------|-------------------------|--|--|---------------------------------|----------------------------|
| | <u># of Funds</u> | <u>Fair Value</u> | <u>Unfunded Commitments (\$ in millions)</u> | <u>Redemption Frequency</u> | <u>Redemption Notice Period</u> | <u>Lock-up Period</u> |
| Alternative investments: | | | | | | |
| Equities: | | | | | | |
| Domestic | 13 | \$ 299,064,318 | \$ - | monthly, quarterly, other | 30-90 days | none, no more than 3 years |
| International | 11 | 423,524,840 | - | monthly, quarterly, other | 10-60 days | none, no more than 3 years |
| Absolute return | 15 | 337,553,727 | - | daily, monthly, quarterly, annually, other | 30-90 days | rolling 2-year |
| Hybrid | 14 | 159,642,668 | 93 | monthly, quarterly, other | 45-180 days | none, rolling 2-year |
| Real estate | 4 | 22,600,090 | 38 | None | N/A | N/A |
| Private equity | 25 | <u>222,515,079</u> | <u>243</u> | None | N/A | N/A |
| Total | | <u>\$ 1,464,900,722</u> | <u>\$ 374</u> | | | |

Equities: Alternative investments in this category invest predominantly in equity securities including U.S., international developed and emerging markets, benchmarked against MSCI All Country World Index.

Absolute Return: Absolute return funds include investments such as low net exposure equity hedge funds, relative value, merger arbitrage, and diversifying funds. Such strategies are expected to generate steady risk-adjusted returns, but with low correlation to the equity markets.

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Hybrid: Hybrid investments sit within Global Equities and will provide equity-like returns over a full market cycle. Strategies include public and private debt, direct lending and other opportunistic credit investing. The hybrid portfolio contains 8 funds in a drawdown structure for both 2019 and 2018.

Real Estate: Includes funds that invest primarily in commercial real estate, all of which are illiquid investments.

Private Equity: Includes buyout, venture capital, real estate and natural resources funds, all of which are illiquid investments.

Private foundations are required by the Internal Revenue Service (“IRS”) to distribute 5% of average assets during the year. In order to plan and budget in an orderly manner, the Foundation implements the 5% rule by using a 12-quarter rolling average of the fair value of its investment portfolio to determine the distribution level for the year. The last quarter on the 12-quarter rolling average is September 30th.

4. FINANCIAL INSTRUMENTS WITH OFF-BALANCE-SHEET CREDIT OR MARKET RISK

The Foundation’s investment strategy has the ability to incorporate certain financial instruments that involve, to varying degrees, elements of market risk and credit risk in excess of the amounts recorded on the consolidated financial statements.

During 2019, the Foundation sold S&P 500 Index put options valued at approximately \$11 million at December 31, 2019. During 2018, the Foundation bought S&P 500 Index put options valued at approximately \$17 million at December 31, 2018. The Foundation does not anticipate that losses, if any, resulting from its market or credit risks would materially affect its consolidated financial statements.

5. TAXES

The Code imposes an excise tax on private foundations equal to 2% of net investment income, which is defined as interest, dividends and net realized gains less expenses incurred in the production of income. The tax is reduced to 1% for foundations that meet certain distribution requirements under Section 4940(e) of the Code. For the year ended 2019, conditions to meet the 1% are unknown at the date of the financials, therefore, taxes are estimated at 2% of net investment income. The Foundation did not meet the requirements for the 1% tax for the year ended 2018, therefore, taxes are at 2% of net investment income. The excise taxes on private Foundations were simplified by the 2020 Appropriation Act. The dual tax rate is now eliminated and the excise tax on net investment income is changed to a single rate of 1.39%. This change is effective for the tax years beginning after the date of the Act’s enactment, December 20, 2019 (i.e. the Foundation’s year ending December 31, 2020).

Deferred taxes principally arise from differences between the cost value and fair value of investments. Due to the change in rates indicated above, the deferred provision is based on a 1.39% rate on cumulative net unrealized gains for the year ended December 31, 2019 and on a 2.0% rate for the year ended December 31, 2018.

Additionally, certain of the Foundation’s investments give rise to unrelated business income tax liabilities. Such tax liabilities for 2019 and 2018 are not material to the accompanying consolidated financial statements; however, the provision for taxes, as of December 31, 2019 and 2018, includes an estimate of tax liabilities for unrelated business income.

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As a result of the 2017 Tax Cuts and Jobs Act, the Foundation is subject to a new excise tax under Section 4960 for 2019 and 2018. The amount is not material to the accompanying consolidated financial statements.

6. RETIREMENT PLAN

The Foundation has a defined contribution retirement plan covering substantially all employees under arrangements with Teachers Insurance and Annuity Association of America and College Retirement Equities Fund (“TIAA”) and Fidelity Investments (“Fidelity”). Beginning in July 2018, contributions are made to Fidelity only with previous legacy funds remaining with TIAA. Retirement plan expense was \$970,175 and \$906,804 in 2019 and 2018, respectively.

7. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

The Foundation provides healthcare benefits for qualified retirees. The Foundation records annual amounts relating to the plan based on calculations that incorporate various actuarial and other assumptions, including discount rates, mortality, turnover rates, and healthcare cost trend rates.

The Foundation reviews its assumptions on an annual basis and makes modifications to the assumptions based on current rates and trends as appropriate. The effect of modifications to those assumptions is recorded as a charge to net assets and amortized to net periodic cost over future periods using the corridor method. The net periodic costs are recognized as employees render the services necessary to earn the postretirement benefits.

The following table sets forth the financial information for the plan for 2019 and 2018:

| | <u>2019</u> | <u>2018</u> |
|--|-----------------------|-----------------------|
| Change in accrued postretirement benefit obligation: | | |
| Benefit obligation at beginning of year | \$ 4,797,647 | \$ 8,238,465 |
| Service cost | 92,457 | 433,307 |
| Interest cost | 196,820 | 287,896 |
| Actuarial loss (gain) | 522,944 | (1,465,314) |
| Benefits paid | (214,367) | (299,078) |
| Plan amendments | - | (2,397,629) |
| Benefit obligation at end of year | <u>\$ 5,395,501</u> | <u>\$ 4,797,647</u> |
| Fair value of plan assets | <u>\$ -</u> | <u>\$ -</u> |
| Funded status of plan | <u>\$ (5,395,501)</u> | <u>\$ (4,797,647)</u> |
| Components of net periodic postretirement benefit cost: | | |
| Service cost | \$ 92,457 | \$ 433,307 |
| Interest cost | 196,820 | 287,896 |
| Amortization of transition obligation | 476,061 | 476,061 |
| Amortization of gain | (326,272) | (99,635) |
| Net periodic postretirement benefit cost | <u>\$ 439,066</u> | <u>\$ 1,097,629</u> |
| Benefit obligation weighted average assumptions at December 31, 2019 and 2018: | | |
| Discount rate | 3.25 % | 4.22 % |
| Periodic benefit cost weighted average assumptions for the years ended December 31, 2019 and 2018: | | |
| Discount rate | 4.22 % | 3.57 % |

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In October 2018, the Foundation amended its postretirement benefits plan, changing the eligibility requirements and implemented cost sharing. The amendment became effective January 1, 2019, and resulted in a decrease in the benefit obligation totaling \$2,397,629.

The medical trend and inflation rate is 7.10% grading down to 4.40% in 2029 pre-65 and 5.50% grading down to 4.10% in 2026 post-65.

Assumed healthcare cost trend rates have a significant effect on the amounts reported for the postretirement health benefit plan. The effects of a 1% increase (decrease) in trend rates on total service and interest cost and the postretirement health benefit obligation are as follows:

| | 2019 | | 2018 | |
|---|--------------------|--------------------|--------------------|--------------------|
| | 1% Increase | 1% Decrease | 1% Increase | 1% Decrease |
| Effect on total service and interest cost | \$ 66,034 | \$ (48,718) | \$ 248,062 | \$ (171,472) |
| Effect on postretirement benefit obligation | 848,159 | (664,593) | 664,356 | (532,501) |

Projected premium payments for each of the next five fiscal years and thereafter are as follows:

Year ending December 31:

| | |
|-------------------------|---------------------|
| 2020 | \$ 288,536 |
| 2021 | 270,966 |
| 2022 | 280,465 |
| 2023 | 284,754 |
| 2024 | 297,526 |
| Thereafter through 2028 | <u>1,315,294</u> |
| | <u>\$ 2,737,541</u> |

The accumulated amount not yet recognized as a component of net periodic benefit cost was \$(5,309,965) and \$(5,683,120) at December 31, 2019 and 2018, respectively. The components are as follows:

| | 2019 | 2018 |
|-----------------------|-----------------------|-----------------------|
| Transition obligation | \$ 82,918 | \$ 558,979 |
| Prior service credit | (2,293,157) | (2,397,629) |
| Net actuarial gain | <u>(3,099,726)</u> | <u>(3,844,470)</u> |
| | <u>\$ (5,309,965)</u> | <u>\$ (5,683,120)</u> |

The transition obligation, actuarial gain and prior service credit that will be amortized into net periodic benefit cost in 2020 will be \$82,918, \$168,211 and \$104,472, respectively.

ALFRED P. SLOAN FOUNDATION
Notes to Consolidated Financial Statements
December 31, 2019 and 2018

8. GRANTS PAYABLE

The Foundation estimates that the grants payable balance as of December 31, 2019 will be paid as follows:

| | | |
|------|----|-------------------|
| 2020 | \$ | 54,320,964 |
| 2021 | | 19,622,286 |
| 2022 | | 8,691,349 |
| 2023 | | 3,204,427 |
| 2024 | | 524,107 |
| | \$ | <u>86,363,133</u> |

The Foundation awards multi-year grants for certain programs with continued annual funding contingent upon the respective grantee satisfying certain performance criteria as outlined in the executed grant agreement; accordingly, the Foundation has not recorded a liability for these conditional awards which are subject to annual review. There were no conditional grant commitments at December 31, 2019 and 2018, respectively.

9. LEASE

Rent expense for 2019 and 2018, including escalations, was \$1,964,012 and \$1,877,704, respectively. On November 21, 2013, the Foundation modified the original lease. As a result of the lease modification, rent commencement on the substitute premises began on February 27, 2015 for a period of fifteen years ending on February 28, 2030. The fixed rent payable under the lease is an amount equal to (a) \$1,740,492 per annum for the period commencing on February 27, 2015 and ending on February 26, 2020, (b) \$1,874,376 per annum for the period commencing on February 27, 2020 and ending on February 26, 2025, and (c) \$2,008,260 per annum for the period commencing on February 27, 2025 and ending on February 28, 2030.

10. LIQUIDITY

The Foundation's investment portfolio provides the financial resources to support its operating needs. Operating needs include management and program expenses and grant commitments expected to be paid in the subsequent year. The Foundation regularly monitors the liquidity required to meet its operating needs as they become due. The portfolio is managed with a prudent level of risk given the Foundation's long-term investment horizon, which is designed to exist in perpetuity. The portfolio can tolerate considerable volatility in short- and intermediate-term performance, provided the long-term performance meets the return objective. The Foundation's return objective and risk tolerance necessitates a meaningful allocation to asset classes with high expected returns and risk across all asset classes. Approximately 81% of the portfolio is held in assets that can be liquidated within one year or less to meet operating needs and a cash position is maintained to support immediate operating needs. In addition, the Foundation must annually pay out a minimum of 5% of the average fair value of its investment assets from the preceding year for charitable and administrative purposes in accordance with IRS requirements imposed on private foundations.

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The table below presents financial assets available for operating needs within one year at December 31, 2019 and 2018:

| | <u>2019</u> | <u>2018</u> |
|--|-------------------------|-------------------------|
| Financial assets at year-end: | | |
| Cash | \$ 1,302,905 | \$ 1,554,235 |
| Redemption receivable | 24,263,188 | 24,232,502 |
| Investments | <u>1,926,510,393</u> | <u>1,728,497,906</u> |
| Total | <u>1,952,076,486</u> | <u>1,754,284,643</u> |
| Less amounts not available to be used within one year | | |
| Alternative investments | <u>(369,700,726)</u> | <u>(320,572,367)</u> |
| Financial assets available to meet operating needs within one year | <u>\$ 1,582,375,760</u> | <u>\$ 1,433,712,276</u> |

SUPPLEMENTARY INFORMATION

ALFRED P. SLOAN FOUNDATION
Schedule of Grants and Appropriations
For the year ended December 31, 2019

| Grantee | Unpaid December 31, 2018 | 2019 | | Unpaid December 31, 2019 |
|--|--------------------------------|------------|-----------|--------------------------------|
| | | Authorized | Payments | |
| Adler Planetarium | \$ - | \$ 74,791 | \$ 50,000 | \$ 24,791 |
| Alberta, University of | - | 70,000 | 70,000 | - |
| American Assembly | - | 50,000 | 50,000 | - |
| American Association for the Advancement of Science | 867,569 | 585,296 | 792,168 | 660,697 |
| American Council on Education | - | 200,000 | 200,000 | - |
| American Film Institute | 230,000 | - | 115,000 | 115,000 |
| American Friends of the National Gallery, London | - | 100,000 | 100,000 | - |
| American Friends of Toulouse School of Economics | 200,000 | - | 100,000 | 100,000 |
| American Geophysical Union | - | 930,200 | 350,000 | 580,200 |
| American Institute of Mathematics | - | 45,000 | 45,000 | - |
| American Institute of Physics | 446,697 | - | - | 446,697 |
| American Museum of the Moving Image | 440,000 | - | 146,700 | 293,300 |
| American Physical Society | - | 210,624 | 210,624 | - |
| American Statistical Association | 898,783 | - | 449,392 | 449,391 |
| American University | - | 410,000 | 110,000 | 300,000 |
| Annual Reviews | 380,000 | - | 380,000 | - |
| Arizona State University | 36,942 | 161,639 | 198,581 | - |
| Arizona, University of | 135,792 | - | 19,000 | 116,792 |
| Art of Problem Solving Foundation | 330,000 | - | 230,000 | 100,000 |
| Association of American Universities | 151,550 | - | 100,000 | 51,550 |
| Astrophysical Research Consortium | 9,405,000 | - | 2,775,000 | 6,630,000 |
| Aspen Institute | - | 50,000 | 50,000 | - |
| ASU Foundation for a New American University | 30,000 | - | 30,000 | - |
| Australian National University Foundation USA | - | 899,998 | 354,623 | 545,375 |
| Azavea, Inc. | - | 249,101 | 249,101 | - |
| Barnard College | 300,000 | 350,000 | 300,000 | 350,000 |
| BIOBUS | - | 800,000 | 300,000 | 500,000 |
| Boise State University | - | 36,666 | 36,666 | - |
| Boston College | 378,703 | 369,148 | 497,385 | 250,466 |
| Boston University | 49,360 | 438,237 | 237,773 | 249,824 |
| Boulder Housing Coalition | - | 160,000 | 160,000 | - |
| Brandeis University | - | 319,800 | 70,000 | 249,800 |
| Bricolage Production Company | - | 50,000 | 50,000 | - |
| British Columbia, University of | - | 45,000 | - | 45,000 |
| Brookings Institution | 730,250 | 700,000 | 1,097,250 | 333,000 |
| Brown University | - | 310,000 | 310,000 | - |
| California Institute of Technology | 102,557 | 2,227,636 | 420,305 | 1,909,888 |
| California Polytechnic State University, San Luis Obispo | 1,136,089 | - | 561,103 | 574,986 |
| California State University, Northridge | - | 36,666 | 36,666 | - |
| California, University of, Berkeley | 1,593,505 | 3,370,266 | 2,466,023 | 2,497,748 |
| California, University of, Davis | 100,000 | 529,456 | 580,000 | 49,456 |
| California, University of, Irvine | - | 2,445,729 | 539,000 | 1,906,729 |
| California, University of, Los Angeles | 372,942 | 310,000 | 441,942 | 241,000 |
| California, University of, Riverside | 132,743 | 70,000 | 70,000 | 132,743 |
| California, University of, San Diego | 324,760 | 333,325 | 584,760 | 73,325 |
| California, University of, San Francisco | - | 70,000 | 70,000 | - |
| California, University of, Santa Barbara | - | 255,115 | 255,115 | - |
| Canadian Institute for Advanced Research | - | 475,000 | 237,500 | 237,500 |
| Canberra, The University of | 135,373 | - | 135,373 | - |
| Carnegie Institution of Washington | 1,000,000 | - | 1,000,000 | - |
| Carnegie Mellon University | 314,500 | 416,666 | 631,166 | 100,000 |
| Center for Innovative Governance | - | 20,000 | 20,000 | - |
| Center for Open Science | 252,188 | - | 252,188 | - |
| Center for Strategic and International Studies | - | 100,000 | 80,000 | 20,000 |
| Central Florida, University of | - | 70,000 | 70,000 | - |
| Chicago Public Media, Inc. | 30,000 | - | 30,000 | - |
| Chicago, University of | 1,611,968 | 530,000 | 1,559,297 | 582,671 |

This schedule should be read in conjunction with the accompanying consolidated financial statements and notes thereto.

ALFRED P. SLOAN FOUNDATION
Schedule of Grants and Appropriations
For the year ended December 31, 2019

| Grantee | Unpaid December 31, 2018 | 2019 | | Unpaid December 31, 2019 |
|--|--------------------------------|------------|------------|--------------------------------|
| | | Authorized | Payments | |
| City College of New York - CUNY | \$ 125,000 | \$ - | \$ 125,000 | \$ - |
| Civic Hall Labs | - | 250,000 | 250,000 | - |
| Code for Science and Society | - | 247,225 | 247,225 | - |
| Cold Spring Harbor Laboratory | - | 70,000 | 70,000 | - |
| College of William and Mary | - | 29,220 | 29,220 | - |
| Colorado School of Mines | 161,098 | 600,000 | 517,601 | 243,497 |
| Colorado State University | - | 20,000 | - | 20,000 |
| Colorado, University of, at Boulder | - | 2,373,213 | 630,000 | 1,743,213 |
| Columbia University | 478,718 | 2,693,157 | 1,705,820 | 1,466,055 |
| Community Initiatives | 237,188 | 49,710 | 286,898 | - |
| Connecticut, University of | - | - | - | - |
| Consumer Reports | 171,039 | 1,502,500 | 972,289 | 701,250 |
| Conversation, The | - | 50,000 | 50,000 | - |
| Coolidge Corner Theatre Foundation | 191,000 | 763,700 | 576,600 | 378,100 |
| Cooper Union for the Advancement of Science and Art | 125,000 | - | 125,000 | - |
| Cornell University | 50,000 | 431,366 | 446,927 | 34,439 |
| Council for Economic Education | - | 545,000 | 238,846 | 306,154 |
| Council of Graduate Schools | - | 157,881 | 157,881 | - |
| Council of Professional Associations on Federal Statistics | - | 29,637 | 29,637 | - |
| Council on Library and Information Resources | 300,000 | 547,321 | 600,321 | 247,000 |
| Creative Visions | - | - | - | - |
| CUNY Graduate Center Foundation, Inc. | 220,500 | - | 110,250 | 110,250 |
| Dartmouth College | 43,311 | 249,998 | - | 293,309 |
| Data Foundation | - | 50,000 | 50,000 | - |
| Data & Society Research Institute | - | 225,000 | 225,000 | - |
| Dearen, Jason | - | 50,000 | 50,000 | - |
| Decision Science Research Institute, Inc. | 313,139 | - | 313,139 | - |
| Delaware, University of | - | 60,078 | 60,078 | - |
| Digital Public Library of America, Inc. | 1,510,542 | 215,633 | 965,633 | 760,542 |
| Documentary Educational Resources | - | 150,774 | 150,774 | - |
| Drexel University | - | 468,436 | 186,839 | 281,597 |
| Dryad | - | 635,915 | 158,979 | 476,936 |
| Duke University | 206,873 | 1,479,240 | 1,047,767 | 638,346 |
| Eastman, Quinn | - | 30,000 | 30,000 | - |
| Educopia Institute | - | 45,824 | 45,824 | - |
| Ehrlich, Benjamin | 5,000 | - | - | 5,000 |
| Emory University | - | 70,000 | 70,000 | - |
| Ensemble Studio Theatre, Inc. | - | 2,070,000 | 790,000 | 1,280,000 |
| Environmental Defense Fund Incorporated | 150,000 | 600,000 | 450,000 | 300,000 |
| Environmental Law Institute | 250,000 | - | 150,000 | 100,000 |
| Fairfield University | 25,000 | - | 25,000 | - |
| Film Independent, Inc. | 200,000 | - | 200,000 | - |
| Fisher, Carl Erik Fisher | - | 50,000 | 50,000 | - |
| Flint Cultural Center Corporation | 200,000 | - | 200,000 | - |
| Florida, University of | 124,998 | 843,062 | 406,018 | 562,042 |
| Food & Environment Reporting Network | 30,000 | 239,646 | 116,000 | 153,646 |
| FORCE11 | - | 20,000 | 20,000 | - |
| Fordham University | 7,500 | - | 7,500 | - |
| Foundation Center | - | 75,000 | 75,000 | - |
| Foundation Center dba Candid | - | 10,000 | 10,000 | - |
| Foundation for Independent Artists, Inc. | - | 70,328 | 70,328 | - |
| Fractured Atlas, Inc. | - | 50,000 | 50,000 | - |
| Friends of Index on Censorship | - | 48,103 | - | 48,103 |
| FPF Education and Innovation Foundation | 329,880 | - | 329,880 | - |
| Fund for the City of New York | 715,000 | 1,425,000 | 730,000 | 1,410,000 |
| Futuro Media Group, The | - | 235,000 | 160,000 | 75,000 |
| Georgia Institute of Technology | - | 593,049 | 210,000 | 383,049 |
| Georgia, University of | - | 70,000 | 70,000 | - |
| George Washington University | 50,000 | 115,000 | 165,000 | - |
| Georgetown University | 975,927 | 629,092 | 335,371 | 1,269,648 |
| Greater Washington Educational Telecommunications Association Inc. | 500,000 | 700,000 | 1,200,000 | - |

This schedule should be read in conjunction with the accompanying consolidated financial statements and notes thereto.

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For the year ended December 31, 2019

| Grantee | Unpaid December 31, 2018 | 2019 | | Unpaid December 31, 2019 |
|---|--------------------------------|------------|-----------|--------------------------------|
| | | Authorized | Payments | |
| Greenring, Jaime | \$ - | \$ 51,400 | \$ 30,000 | \$ 21,400 |
| HackNY | 198,950 | - | 198,950 | - |
| Hampton University | - | 50,000 | 50,000 | - |
| Harvard Medical School | - | 70,000 | 70,000 | - |
| Harvard University | 2,111,126 | 2,262,107 | 2,938,613 | 1,434,620 |
| Haverford College | 102,246 | - | 102,246 | - |
| Hawaii, University of | - | 70,000 | 70,000 | - |
| Hopewell Fund | - | 1,748,360 | 748,360 | 1,000,000 |
| Hunter College Foundation | - | 27,292 | 27,292 | - |
| Icahn School of Medicine at Mount Sinai | - | 140,000 | 140,000 | - |
| Illinois, University of, Chicago | - | 249,741 | - | 249,741 |
| Illinois, University of, Urbana-Champaign | - | 204,561 | 204,561 | - |
| Imperial College London | - | 777,098 | - | 777,098 |
| Indiana, University of | 473,666 | 19,960 | 286,418 | 207,208 |
| Industrial Organizational Society, Inc. | - | 22,000 | 22,000 | - |
| Information Technology and Innovation Foundation | - | 74,800 | 74,800 | - |
| Innovations for Poverty Action | 140,365 | - | 140,365 | - |
| Institute of International Education Inc. | 250,000 | - | 250,000 | - |
| Island Press-Center for Resource Economics | - | 50,000 | 40,000 | 10,000 |
| Jacob Burns Film Center, Inc. | 30,000 | - | 30,000 | - |
| Johns Hopkins University | 325,000 | 626,074 | 494,767 | 456,307 |
| JUST Capital | - | 150,000 | 150,000 | - |
| Kevles, Daniel J. | - | 49,500 | 25,500 | 24,000 |
| Kolbert, Elizabeth | - | 38,000 | 20,000 | 18,000 |
| L.A. Theatre Works | - | 400,000 | 200,000 | 200,000 |
| Levitt, Dan | - | 54,000 | 30,000 | 24,000 |
| Library Foundation of Los Angeles | - | 20,000 | 20,000 | - |
| Louisville Research Foundation, University of | 15,350 | - | 15,350 | - |
| Manhattan College | - | 30,000 | 30,000 | - |
| Manhattan Theatre Club | 683,333 | - | 466,667 | 216,666 |
| Maryland, University of, Baltimore County | 1,109,244 | 37,000 | 20,000 | 1,126,244 |
| Maryland, University of, College Park | 183,180 | 370,000 | 422,320 | 130,860 |
| Massachusetts Institute of Technology | 1,601,468 | 3,561,665 | 2,646,956 | 2,516,177 |
| Massachusetts, University of, Amherst | - | 210,000 | 210,000 | - |
| Mathematical Sciences Research Institute | 548,000 | - | 401,500 | 146,500 |
| Max Planck Institute for Chemistry | 409,975 | - | 409,975 | - |
| McGill University | - | 70,000 | 70,000 | - |
| Metropolitan Museum of Art | - | 95,000 | 95,000 | - |
| Michigan State University | - | 249,978 | 200,000 | 49,978 |
| Michigan Technological University | - | - | - | - |
| Michigan, University of | 898,966 | 1,632,772 | 759,284 | 1,772,454 |
| Middlebury College | 22,761 | - | 22,761 | - |
| Minnesota, University of | 343,701 | 124,767 | 167,765 | 300,703 |
| Montana State University, Bozeman | 20,000 | - | 20,000 | - |
| Mr. October Foundation for Kids, The | - | 50,000 | 50,000 | - |
| Nadis, Fred | - | 37,500 | 37,500 | - |
| National Academy of Sciences | 643,061 | 1,099,722 | 693,061 | 1,049,722 |
| National Action Council for Minorities in Engineering, Inc. | 4,904,971 | 3,300,000 | 3,400,000 | 4,804,971 |
| National Bureau of Economic Research, Inc. | 2,396,522 | 3,567,501 | 2,447,734 | 3,516,289 |
| National Council for Science and the Environment | - | 36,000 | 36,000 | - |
| National Public Radio, Inc. | - | 650,000 | 325,000 | 325,000 |
| Nebraska, University of, Omaha | 225,838 | - | 225,838 | - |
| New Hampshire, University of | - | 70,000 | 70,000 | - |
| New Jersey Institute of Technology | 109,038 | - | - | 109,038 |
| New School, The | - | 249,500 | 94,515 | 154,985 |
| New Venture Fund | 175,000 | 175,000 | 350,000 | - |
| New York Academy of Sciences | 250,000 | - | 125,000 | 125,000 |
| New York Public Library | - | 500,000 | 300,000 | 200,000 |
| New York Public Radio | 400,000 | - | 200,000 | 200,000 |

This schedule should be read in conjunction with the accompanying consolidated financial statements and notes thereto.

ALFRED P. SLOAN FOUNDATION
Schedule of Grants and Appropriations
For the year ended December 31, 2019

| Grantee | Unpaid December 31, 2018 | 2019 | | Unpaid December 31, 2019 |
|---|--------------------------------|--------------|--------------|--------------------------------|
| | | Authorized | Payments | |
| New York University | \$ 854,618 | \$ 2,681,322 | \$ 1,335,641 | \$ 2,200,299 |
| Nijhuis, Michelle | 20,000 | - | 20,000 | - |
| North Carolina State University | - | 799,865 | 366,737 | 433,128 |
| North Carolina, University of, at Chapel Hill | 544,640 | 124,590 | 526,701 | 142,529 |
| Northeastern University | 122,641 | 119,879 | 222,520 | 20,000 |
| North Fork TV Festival, Inc. | - | 125,000 | 125,000 | - |
| Northwestern University | - | 876,096 | 626,096 | 250,000 |
| Notre Dame, University of | - | 471,293 | 280,831 | 190,462 |
| NumFOCUS | 159,185 | 481,265 | 488,782 | 151,668 |
| OCTO | - | 76,501 | 76,501 | - |
| Ohio State University | - | 1,601,635 | 606,666 | 994,969 |
| Open Knowledge Foundation | 499,749 | - | 249,875 | 249,874 |
| Oregon State University | - | 1,486,403 | - | 1,486,403 |
| Oregon, University of | - | 44,760 | 44,760 | - |
| Paris School of Economics | 300,000 | - | 300,000 | - |
| Partnership for Public Service | - | 47,453 | 47,453 | - |
| Pecan Street, Inc. | 644,132 | - | 297,000 | 347,132 |
| Pennsylvania State University | 50,000 | 170,000 | 220,000 | - |
| Pennsylvania, University of | 232,457 | 363,545 | 240,000 | 356,002 |
| Philanthropy New York | - | 28,000 | 28,000 | - |
| Pioneer Works | - | 124,410 | 124,410 | - |
| Pittsburgh, University of | 504,758 | - | 222,967 | 281,791 |
| Postrel, Virginia | 20,000 | - | 20,000 | - |
| Princeton University | - | 822,471 | 822,471 | - |
| Private Capital Research Institute | 250,000 | - | 100,000 | 150,000 |
| Prospect Theater Company, Inc. | - | 25,000 | 25,000 | - |
| PRX Incorporated | 235,000 | 75,000 | 310,000 | - |
| Puerto Rico, University of, Mayaguez | 198,065 | - | 100,000 | 98,065 |
| Purdue University | 113,754 | 62,298 | 176,052 | - |
| RAND Corporation | - | 599,160 | 297,634 | 301,526 |
| Ramirez, Ainissa | 17,500 | - | 17,500 | - |
| Rhizome | - | 187,125 | 187,125 | - |
| Rice University | - | 140,000 | 140,000 | - |
| Red Hook Initiative | - | 25,000 | 25,000 | - |
| Rensselaer Polytechnic Institute | 233,423 | (149,520) | 83,903 | - |
| Research Foundation of the City University of NY | 1,308,345 | - | 436,500 | 871,845 |
| Resources for the Future, Inc. | 500,000 | 450,000 | 550,000 | 400,000 |
| Retro Report | 32,500 | - | 32,500 | - |
| Rhode Island, University of | 299,795 | - | 299,795 | - |
| Rhodes, Richard | - | 125,000 | 125,000 | - |
| Rockaway Waterfront Alliance, Inc. | - | 50,000 | 50,000 | - |
| Rochester Institute of Technology | 100,000 | - | 100,000 | - |
| Rochester, University of | - | 140,000 | 140,000 | - |
| Russell Sage Foundation | - | 50,000 | 50,000 | - |
| Rutgers, The State University of New Jersey | - | 70,000 | 70,000 | - |
| Saskatchewan, University of | 472,707 | - | 270,405 | 202,302 |
| Schwarzlose, Rebecca | 19,700 | - | 19,700 | - |
| Science Friday Initiative, Inc. | - | 700,000 | 242,450 | 457,550 |
| Scripps Research Institute | - | 70,000 | 70,000 | - |
| Seife, Charles | - | 43,275 | 23,275 | 20,000 |
| Schillace, Brandy | 36,000 | - | 36,000 | - |
| SFFILM | - | 717,500 | 517,500 | 200,000 |
| State Theatre Regional Arts Center at New Brunswick, Inc. | - | 5,000 | 5,000 | - |
| Social Science Research Council | - | 2,200,000 | 600,000 | 1,600,000 |
| Southern California Institute of Architecture | 90,000 | - | - | 90,000 |
| Southern California, University of | 277,103 | 210,000 | 210,000 | 277,103 |
| Southern Regional Education Board | - | 1,408,919 | 350,000 | 1,058,919 |
| Stanford University | 1,432,763 | 1,955,004 | 2,528,683 | 859,084 |

This schedule should be read in conjunction with the accompanying consolidated financial statements and notes thereto.

ALFRED P. SLOAN FOUNDATION
Schedule of Grants and Appropriations
For the year ended December 31, 2019

| Grantee | Unpaid December 31, 2018 | 2019 | | Unpaid December 31, 2019 |
|--|--------------------------------|----------------------|----------------------|--------------------------------|
| | | Authorized | Payments | |
| Sundance Institute | \$ - | \$ 500,000 | \$ 250,000 | \$ 250,000 |
| Spelman College | - | 655,936 | 260,000 | 395,936 |
| Sponsors for Educational Opportunity, Inc. | - | 20,000 | 20,000 | - |
| Technology Affinity Group | - | 5,000 | 5,000 | - |
| Tennessee, University of | - | 237,415 | 200,000 | 37,415 |
| Texas A&M University | - | 70,000 | 70,000 | - |
| The Brookings Institution | 200,000 | - | 200,000 | - |
| Toronto, University of | 406,714 | 970,000 | 871,984 | 504,730 |
| Tribeca Film Institute | 360,818 | 878,500 | 800,068 | 439,250 |
| Tufts University | - | 50,000 | 50,000 | - |
| United States Association for Energy Economics | - | 15,000 | 15,000 | - |
| University College London | - | 20,000 | - | 20,000 |
| Upjohn Institute for Employment Research | - | 249,991 | 125,000 | 124,991 |
| Utah State University | - | 36,666 | 36,666 | - |
| Urban Institute | 176,162 | 573,819 | 346,316 | 403,665 |
| Vanderbilt University | - | 70,000 | 70,000 | - |
| Vermont, University of | 480,822 | - | 226,371 | 254,451 |
| Verse Video Education, Inc. | 300,000 | - | 300,000 | - |
| Virginia, University of | - | 690,578 | 492,932 | 197,646 |
| Virginia Polytechnic Institute and State University | 30,000 | - | 30,000 | - |
| Washington Center for Equitable Growth | - | 249,917 | 13,924 | 235,993 |
| Washington State University | 49,785 | - | 49,785 | - |
| Washington, University of | 351,792 | 518,352 | 620,308 | 249,836 |
| Washington University in St. Louis | - | 70,000 | 70,000 | - |
| Waterloo, University of | - | 70,000 | 70,000 | - |
| WGBH Educational Foundation | 850,000 | 2,150,000 | 1,500,000 | 1,500,000 |
| Whitney Museum of American Art | 50,000 | - | 50,000 | - |
| Wikimedia Foundation | 133,333 | - | 66,667 | 66,666 |
| Wilderness Society, The | - | 30,000 | 30,000 | - |
| Wisconsin, University of, Madison | - | 172,814 | 172,814 | - |
| WNET.ORG | 850,000 | (750,000) | 100,000 | - |
| Women Make Movies, Inc. | - | 595,629 | 459,929 | 135,700 |
| Woodrow Wilson International Center for Scholars | - | 693,210 | 372,235 | 320,975 |
| Writers Room, Inc. | - | 50,000 | - | 50,000 |
| Yale University | 770,840 | 1,694,631 | 1,135,840 | 1,329,631 |
| Yarn Labs | - | 1,633,681 | 781,150 | 852,531 |
| York, University of | - | 724,282 | 43,282 | 681,000 |
| Zurich, University of | - | 49,886 | 49,886 | - |
| | <u>62,964,846</u> | <u>96,679,321</u> | <u>82,731,034</u> | <u>76,913,133</u> |
| Sloan Research Fellowships to be granted in ensuing year | 8,820,000 | 630,000 | - | 9,450,000 |
| Other appropriations authorized but not committed | <u>62,363</u> | <u>-</u> | <u>62,363</u> | <u>-</u> |
| | 71,847,209 | 97,309,321 | 82,793,397 | 86,363,133 |
| Reduction for grant transfers | - | (900,994) | (900,994) | - |
| Refunded grants | - | <u>(520,050)</u> | <u>(520,050)</u> | - |
| Total | <u>\$ 71,847,209</u> | <u>\$ 95,888,277</u> | <u>\$ 81,372,353</u> | <u>\$ 86,363,133</u> |

This schedule should be read in conjunction with the accompanying consolidated financial statements and notes thereto.