

COMBINED FINANCIAL STATEMENTS

FOREST TRENDS ASSOCIATION

THE KATOOMBA GROUP

**FOR THE YEARS ENDED
DECEMBER 31, 2019 AND 2018**

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

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CPAs & ADVISORS

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors
Forest Trends Association
The Katoomba Group
Washington, D.C.

We have audited the accompanying combined financial statements of Forest Trends Association and The Katoomba Group (together, the Association), which comprise the combined statements of financial position as of December 31, 2019 and 2018, and the related combined statements of activities and changes in net assets, functional expenses and cash flows for the years then ended, and the related notes to the combined financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the combined financial position of the Association as of December 31, 2019 and 2018, and the changes in its net assets, functional expenses and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

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Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our reports dated May 27, 2020, on our consideration of the Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of those reports is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Association's internal control over financial reporting or on compliance. Those reports are an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Association's internal control over financial reporting and compliance.

A handwritten signature in cursive script that reads "Gelman Rosenberg & Freedman".

May 27, 2020

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**COMBINED STATEMENTS OF FINANCIAL POSITION
AS OF DECEMBER 31, 2019 AND 2018**

ASSETS

	<u>2019</u>	<u>2018</u>
CURRENT ASSETS		
Cash and cash equivalents	\$ 1,274,966	\$ 435,021
Investments	1,855	3,759
Grants and contracts receivable, net of allowance for doubtful accounts of \$132,078 and \$144,579 for 2019 and 2018, respectively	3,452,533	4,329,245
Other receivables	124,128	24,263
Prepaid expenses and other assets	<u>24,796</u>	<u>15,145</u>
Total current assets	<u>4,878,278</u>	<u>4,807,433</u>
FIXED ASSETS		
Fixed assets, net of accumulated depreciation and amortization of \$357,392 and \$521,714 for 2019 and 2018, respectively	<u>319,954</u>	<u>29,166</u>
NONCURRENT ASSETS		
Grants and contracts receivable, net of current portion and net present value discount	173,575	1,701,723
Deposits	<u>38,528</u>	<u>38,528</u>
Total noncurrent assets	<u>212,103</u>	<u>1,740,251</u>
TOTAL ASSETS	<u>\$ 5,410,335</u>	<u>\$ 6,576,850</u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Line of credit	\$ 162,000	\$ 312,000
Accounts payable and accrued liabilities	1,033,770	1,836,359
Refundable advances	698,526	46,600
Capital lease obligation	<u>-</u>	<u>2,505</u>
Total current liabilities	<u>1,894,296</u>	<u>2,197,464</u>
NONCURRENT LIABILITIES		
Deferred rent abatement and tenant improvements	<u>514,563</u>	<u>202,688</u>
Total liabilities	<u>2,408,859</u>	<u>2,400,152</u>
NET ASSETS		
Without donor restrictions:		
Undesignated deficit	(1,198,808)	(2,098,328)
Board designated	<u>-</u>	<u>640,787</u>
Total net (deficit) assets without donor restrictions	(1,198,808)	(1,457,541)
With donor restrictions	<u>4,200,284</u>	<u>5,634,239</u>
Total net assets	<u>3,001,476</u>	<u>4,176,698</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 5,410,335</u>	<u>\$ 6,576,850</u>

See accompanying notes to combined financial statements.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**COMBINED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
SUPPORT AND REVENUE						
Grants and contracts	\$ 7,002,862	\$ 2,990,045	\$ 9,992,907	\$ 4,747,127	\$ 6,037,645	\$ 10,784,772
Contributions	390,170	-	390,170	524,839	-	524,839
Special events, less direct expenses of \$99,627 in 2019 and \$0 in 2018	69,923	-	69,923	-	-	-
In-kind contributions	28,200	-	28,200	-	-	-
Interest income	207	-	207	387	-	387
Investment income	546	-	546	2,646	-	2,646
Other revenue	54,618	-	54,618	269,844	-	269,844
Net assets released from donor restrictions	4,424,000	(4,424,000)	-	2,911,088	(2,911,088)	-
Total support and revenue	11,970,526	(1,433,955)	10,536,571	8,455,931	3,126,557	11,582,488
EXPENSES						
Program Services	9,803,349	-	9,803,349	7,174,541	-	7,174,541
Supporting Services:						
Management and General	1,897,863	-	1,897,863	1,421,978	-	1,421,978
Fundraising	10,581	-	10,581	250,738	-	250,738
Total supporting services	1,908,444	-	1,908,444	1,672,716	-	1,672,716
Total expenses	11,711,793	-	11,711,793	8,847,257	-	8,847,257
Changes in net assets	258,733	(1,433,955)	(1,175,222)	(391,326)	3,126,557	2,735,231
Net assets (deficit) at beginning of year	(1,457,541)	5,634,239	4,176,698	(1,066,215)	2,507,682	1,441,467
NET ASSETS (DEFICIT) AT END OF YEAR	\$ (1,198,808)	\$ 4,200,284	\$ 3,001,476	\$ (1,457,541)	\$ 5,634,239	\$ 4,176,698

See accompanying notes to combined financial statements.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**COMBINED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2019**

	<u>Supporting Services</u>			<u>Total Supporting Services</u>	<u>Total Expenses</u>
	<u>Program Services</u>	<u>Management and General</u>	<u>Fundraising</u>		
Salaries and benefits	\$ 3,248,999	\$ 923,604	\$ 3,704	\$ 927,308	\$ 4,176,307
Consultants	2,957,664	209,457	-	209,457	3,167,121
Meetings and conferences	729,673	294,015	3,715	297,730	1,027,403
Travel	159,106	78,147	2,782	80,929	240,035
Office expenses	374,136	405,224	189	405,413	779,549
Communications	85,294	87,043	191	87,234	172,528
Partner expenses	51,025	-	-	-	51,025
Subgrants	2,197,452	-	-	-	2,197,452
Subtotal	9,803,349	1,997,490	10,581	2,008,071	11,811,420
Direct costs of special events	-	(99,627)	-	(99,627)	(99,627)
TOTAL	<u>\$ 9,803,349</u>	<u>\$ 1,897,863</u>	<u>\$ 10,581</u>	<u>\$ 1,908,444</u>	<u>\$ 11,711,793</u>

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**COMBINED STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2018**

	<u>Supporting Services</u>			Total Supporting Services	Total Expenses
	Program Services	Management and General	Fundraising		
Salaries and benefits	\$ 2,434,005	\$ 614,195	\$ 100,680	\$ 714,875	\$ 3,148,880
Consultants	2,027,140	263,721	13,813	277,534	2,304,674
Meetings and conferences	271,594	12,122	111,942	124,064	395,658
Travel	155,964	39,730	12,438	52,168	208,132
Office expenses	381,855	438,108	8,317	446,425	828,280
Communications	72,757	50,753	3,548	54,301	127,058
Partner expenses	187,215	-	-	-	187,215
Subgrants	1,644,011	-	-	-	1,644,011
Bad debt	-	3,349	-	3,349	3,349
TOTAL	<u>\$ 7,174,541</u>	<u>\$ 1,421,978</u>	<u>\$ 250,738</u>	<u>\$ 1,672,716</u>	<u>\$ 8,847,257</u>

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**COMBINED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018**

	<u>2019</u>	<u>2018</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ (1,175,222)	\$ 2,735,231
Adjustments to reconcile changes in net assets to net cash provided (used) by operating activities:		
Depreciation and amortization	39,452	103,921
Unrealized gain on investments	(510)	(38)
Change in discount on grants receivables	(118,177)	67,140
Change in allowance for doubtful accounts	(12,501)	119,579
Donated stock	(6,985)	(2,632)
Decrease (increase) in:		
Grants and contracts receivable	2,535,538	(2,968,523)
Other receivables	(99,865)	(2,189)
Prepaid expenses and other assets	(9,651)	16,451
(Decrease) increase in:		
Accounts payable and accrued liabilities	(802,589)	(576,545)
Refundable advances	651,926	25,609
Deferred rent liability	(18,365)	160,023
Net cash provided (used) by operating activities	<u>983,051</u>	<u>(321,973)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Proceeds from sale of investments	<u>9,399</u>	<u>-</u>
Net cash provided by investing activities	<u>9,399</u>	<u>-</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from line of credit	-	1,087,000
Payments on line of credit	(150,000)	(1,200,000)
Principal payments on capital lease obligation	<u>(2,505)</u>	<u>(14,943)</u>
Net cash used by financing activities	<u>(152,505)</u>	<u>(127,943)</u>
Net increase (decrease) in cash and cash equivalents	839,945	(449,916)
Cash and cash equivalents at beginning of year	<u>435,021</u>	<u>884,937</u>
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>\$ 1,274,966</u>	<u>\$ 435,021</u>
SUPPLEMENTAL INFORMATION:		
Interest Paid	<u>\$ 19,924</u>	<u>\$ 23,576</u>
Tenant Improvement Allowances Provided by Landlord	<u>\$ 330,240</u>	<u>\$ -</u>

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION

Organization -

Forest Trends Association (FTA) is a not-for-profit organization incorporated in the District of Columbia in 1996. FTA's mission is to help industry, conservationists, researchers, and local communities work together to achieve conservation and sustainable use of the world's forests through market-based solutions.

The Katoomba Group (the Group) commenced operations on January 1, 2006. The Group was previously a program of FTA. The Group's mission is to facilitate strategic partnerships that can launch green forest products in the marketplace. The Group is now considered to be in a dormant phase and has not raised any funding for operations for fiscal years 2019 and 2018, although the programmatic activities continue to operate as a program of FTA (during years ended December 31, 2019 and 2018, the Group did not have any revenue). During year ended December 31, 2018, expenses totaled \$368 (there were none in 2019). As of December 31, 2019 and 2018, the Group owed FTA \$8,274 and \$8,274, respectively. Management has considered merging the Group into FTA, but the future of the Group as a separate legal entity has yet to be determined as of the date of our audit report, May 27, 2020.

In connection with its *Green Infrastructure for Water Security* (GIWS) program, during 2018 FTA established a representative office (registered as a branch office of a U.S. non-governmental organization) in Peru. The purpose of the program is to scale up investments in natural infrastructure in Peru to safeguard water supplies and increase climate resilience.

The accompanying combined financial statements reflect the activity of Forest Trends Association and The Katoomba Group (together, the Association). The financial statements of the two organizations have been combined as they are under common control. All intercompany transactions have been eliminated in combination.

Basis of presentation -

The accompanying combined financial statements are presented on the accrual basis of accounting, and in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities*. As such, net assets are reported within two net asset classifications: without donor restrictions and with donor restrictions. Descriptions of the two net asset categories are as follows:

- **Net Assets Without Donor Restrictions** - Net assets available for use in general operations and not subject to donor restrictions are recorded as "net assets without donor restrictions". Assets restricted solely through the actions of the Board are referred to as Board Designated and are also reported as net assets without donor restrictions. During the year ended December 31, 2019, all Board Designated Net Assets were undesignated for use by the Board of Directors.
- **Net Assets With Donor Restrictions** - Contributions restricted by donors are reported as increases in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in "net assets with donor restrictions", depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Combined Statements of Activities and Changes in Net Assets as net assets released from donor restrictions.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION
(Continued)**

Basis of presentation (continued) -

- **Net Assets With Donor Restrictions (continued)** - Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue without donor restrictions when the assets are placed in service.

Cash and cash equivalents -

For combined financial statement purposes, the Association considers all investments with a maturity of three months or less at the time of purchase to be cash equivalents.

Bank deposit accounts are insured by the Federal Deposit Insurance Corporation (FDIC) up to a limit of \$250,000. At times during the year, the Association maintains cash balances in excess of the FDIC insurance limits. Management believes the risk in these situations to be minimal.

Investments -

Investments are presented in the accompanying financial statements at fair value. Realized and unrealized gains and losses are included in investment income (net of investment expenses paid to external investment advisors, of which there were none in 2019 and 2018) in the accompanying Combined Statements of Activities and Changes in Net Assets.

Investments acquired by gift are recorded at their fair value at the date of the gift. The Association's policy is to liquidate all gifts of investments as soon as possible after the gift.

Grants, contracts, and other receivables -

Grants, contracts and other receivables are recorded at their net realizable value, which approximates fair value. Amounts expected to be collected in future years are recorded at fair value, measured as the present value of their future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in grants and contracts revenue. Conditional promises to give are not included as support until the conditions are substantially met. The allowance for doubtful accounts is determined based upon an annual review of account balances, including the age of the balance and the historical experience with the donor.

Fixed assets -

Fixed asset acquisitions with a value of \$5,000 or more are capitalized and stated at cost. Furniture and equipment are depreciated using the straight-line method over the useful life of the asset, generally three to seven years. Hardware and software are amortized using the straight-line method over the useful life of the asset, generally three to five years. Leasehold improvements are amortized over the remaining life of the lease. Repairs and maintenance are expensed as incurred.

Income taxes -

FTA and the Group are both exempt from taxation under Section 501(c)(3) of the Internal Revenue Code. Neither entity is deemed to be a private foundation.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION
(Continued)**

Uncertain tax positions -

For the years ended December 31, 2019 and 2018, the Association has documented its consideration of FASB ASC 740-10, *Income Taxes*, that provides guidance for reporting uncertainty in income taxes and has determined that no material uncertain tax positions qualify for either recognition or disclosure in the combined financial statements.

Revenue recognition -

The majority of the Association's revenue is received through contributions as well as contracts and grants with the U.S. and foreign governments, international organizations and other entities. Contributions and grants are recognized in the appropriate category of net assets in the period received. The Association performs an analysis of the individual contribution, grant and contract to determine if the revenue streams follow the contributions rules or if considered an exchange transaction depending on whether the transaction is reciprocal or nonreciprocal.

For contributions and grants and contracts qualifying under the contributions rules, revenue is recognized upon notification of the award and satisfaction of all conditions, if applicable. Conditional promises to give are not recognized until the condition on which they depend are substantially met. Contributions and grants and contracts qualifying as contributions that are unconditional that have donor restrictions are recognized as "without donor restrictions" only to the extent of actual expenses incurred in compliance with the donor-imposed restrictions and satisfaction of time restrictions; such funds in excess of expenses incurred are shown as net assets with donor restrictions in the accompanying combined financial statements.

Grant and contract agreements qualifying as conditional contributions contain a right of return and a barrier. Revenue is recognized when the condition or conditions are satisfied. Most grants and contract awards from the U.S. and foreign governments are for direct and indirect program costs. These transactions are nonreciprocal and classified as conditional and are recognized as contributions when the revenue becomes unconditional. Typically, these agreements also contain a right of return or right of release from obligation provision and the entity has limited discretion over how funds transferred should be spent. As such, the Association recognizes revenue for these conditional contributions when the related barrier has been overcome (generally, when qualifying expenditures are incurred). Funds received in advance of the incurrence of qualifying expenditures are recorded as refundable advances.

The recording of revenue classified as an exchange transaction follows the guidance set forth in ASU 2014-09, *Revenue from Contracts with Customers*. In such cases, the Association records revenue when the performance obligations are met. The revenue is recorded directly as net assets without donor restrictions and the transaction price is based on criteria set forth in the transaction agreement.

Functional allocation of expenses -

The costs of providing the various programs and other activities have been summarized on a functional basis in the Combined Statement of Activities and Change in Net Assets. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Expenses directly attributed to a specific functional area of the Association are reported as direct expenses to the programmatic area and those expenses that benefit more than one function are allocated on a basis of estimated time and effort or other reasonable basis.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

**1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND GENERAL INFORMATION
(Continued)**

Foreign currency translation -

The U. S. Dollar is the functional currency for Association's worldwide operations. Transactions in currencies other than U.S. Dollars are translated into dollars at the rate of exchange in effect during the month of the transaction.

Assets and liabilities denominated in currencies other than U.S. Dollars are translated into dollars at the exchange rate in effect at the date of the Combined Statements of Financial Position.

Use of estimates -

The preparation of the combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Fair value measurement -

The Association adopted the provisions of FASB ASC 820, *Fair Value Measurement*. FASB ASC 820 defines fair value, establishes a framework for measuring fair value, establishes a fair value hierarchy based on the quality of inputs (assumptions that market participants would use in pricing assets and liabilities, including assumptions about risk) used to measure fair value, and enhances disclosure requirements for fair value measurements.

The Association accounts for a portion of its financial instruments at fair value or considers fair value in their measurement.

Going concern -

During the year ended December 31, 2019, the Association applied FASB ASU 2014-15, *Presentation of Financial Statements - Going Concern* and evaluated whether there are conditions or events, considered in the aggregate, that raise substantial doubt about an ability to continue as a going concern within one year after the date the combined financial statements are issued.

New accounting pronouncements (not yet adopted) -

FASB issued ASU 2019-01, *Leases* (Topic 842). The ASU changes the accounting treatment for operating leases by recognizing a lease asset and lease liability at the present value of the lease payments in the Statement of Financial Position and disclosing key information about leasing arrangements. The ASU is effective for non public entities beginning after December 15, 2020. Early adoption is permitted. The ASU can be applied at the beginning of the earliest period presented using a modified retrospective approach or applied at the beginning of the period of adoption recognizing a cumulative-effect adjustment.

The Association plans to adopt the new ASU at the required implementation date and management is currently in the process of evaluating the adoption method and the impact of the new standard on its accompanying combined financial statements.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

2. INVESTMENTS

Investments are comprised of the following at December 31, 2019 and 2018:

	2019	2018
Equities	\$ <u>1,855</u>	\$ <u>3,759</u>

Included in Investment income in the Combined Statements of Activities and Changes in Net Assets are the following:

	2019	2018
Interest and dividends	\$ 36	\$ 2,608
Unrealized gain on investments	<u>510</u>	<u>38</u>
TOTAL INVESTMENT INCOME	\$ <u>546</u>	\$ <u>2,646</u>

In accordance with FASB ASC 820, *Fair Value Measurement*, the Association has categorized its financial instruments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument. Investments recorded in the Combined Statements of Financial Position are categorized based on the inputs to valuation techniques as follows:

Level 1. These are investments where values are based on unadjusted quoted prices for identical assets in an active market the Association has the ability to access.

Level 2. These are investments where values are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, or model-based valuation techniques that utilize inputs that are observable either directly or indirectly for substantially the full-term of the investments.

Level 3. These are investments where inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the investments held by the Association as of December 31, 2019 and 2018:

- *Equities* - Valued at the closing price reported on the active market in which the individual securities are traded.

3. GRANTS AND CONTRACTS RECEIVABLE

Grants and contracts that are expected to be collected in future years are recorded at fair value, measured as the present value of their estimated future cash flows, using a discount rate of 4%. The discount on those amounts are computed using risk-free interest rates applicable to the years in which the awards are received; any discount amortization is included in grants and contracts revenue.

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

3. GRANTS AND CONTRACTS RECEIVABLE (Continued)

Management is of the opinion that all receivables are collectible. Grants and contracts receivable are due to be collected as follows:

	2019	2018
Less than one year	\$ 3,584,611	\$ 4,473,824
One to five years	177,440	1,823,765
	3,762,051	6,297,589
Less: Allowance for doubtful accounts	(132,078)	(144,579)
Less: Discount to present value	(3,865)	(122,042)
GRANTS AND CONTRACTS RECEIVABLE, NET OF ALLOWANCE AND DISCOUNT	\$ 3,626,108	\$ 6,030,968

As of December 31, 2019, the Association has received conditional commitments for support which have not been recorded in the accompanying combined financial statements (as revenue and receivables), as they did not meet the criteria for revenue recognition. The total value of all conditional contributions received (and not recorded) aggregated \$20,777,156. Management believes the Association will meet all conditions related to these contributions.

4. FIXED ASSETS

Fixed assets at December 31, 2019 and 2018 consisted of the following:

	2019	2018
Furniture and equipment	\$ 69,646	\$ 98,201
Computer hardware and software	273,520	439,074
Leasehold improvements	334,180	13,605
	677,346	550,880
Less: Accumulated depreciation and amortization	(357,392)	(521,714)
NET FIXED ASSETS	\$ 319,954	\$ 29,166

5. NET ASSETS WITH DONOR RESTRICTIONS

At December 31, 2019 and 2018, net assets with donor restrictions consisted of the following:

	2019	2018
Forest Policy, Trade and Finance	\$ 2,971,547	\$ 3,811,802
Public-Private Finance	83,758	223,621
Ecosystem Marketplace	466,740	225,959
Biodiversity	1,137	136,118
Water and Marine	309,885	588,832
Communities	277,225	633,556
Cumari	20,743	-
Other	9,249	-
Time Restricted	60,000	14,351
NET ASSETS WITH DONOR RESTRICTIONS	\$ 4,200,284	\$ 5,634,239

**FOREST TRENDS ASSOCIATION
THE KATOOMBA GROUP**

**NOTES TO COMBINED FINANCIAL STATEMENTS
DECEMBER 31, 2019 AND 2018**

5. NET ASSETS WITH DONOR RESTRICTIONS (Continued)

The following net assets were released from restrictions by incurring expenses (or through the passage of time), satisfying the restricted purposes imposed by the donors.

	<u>2019</u>	<u>2018</u>
Forest Policy, Trade and Finance	\$ 2,778,277	\$ 1,571,065
Public-Private Finance	146,866	117,308
Ecosystem Marketplace	674,835	560,867
Biodiversity	136,118	123,732
Water and Marine	302,005	123,695
Communities	364,349	414,406
Cumari	2,846	-
Other	18,704	-
Passage of Time	<u>-</u>	<u>15</u>
NET ASSETS RELEASED FROM DONOR RESTRICTIONS	<u>\$ 4,424,000</u>	<u>\$ 2,911,088</u>

Total releases include indirect expenses, which are included in Management and General expenses in the accompanying Combined Statements of Functional Expenses.

6. LIQUIDITY AND AVAILABILITY

Financial assets available for use for general expenditures within one year of the Combined Statement of Financial Position date comprise the following:

	<u>2019</u>	<u>2018</u>
Cash and cash equivalents	\$ 1,274,966	\$ 435,021
Investments	1,855	3,759
Grants and contracts receivable	3,762,051	6,297,589
Other receivables	<u>124,128</u>	<u>24,263</u>
Subtotal financial assets available within one year	5,163,000	6,760,632
Less: Donor restricted funds including noncurrent receivables	(4,140,284)	(5,619,888)
Less: Board-designated funds	<u>-</u>	<u>(640,787)</u>
FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS FOR GENERAL EXPENDITURES WITHIN ONE YEAR	<u>\$ 1,022,716</u>	<u>\$ 499,957</u>

The Association maintains a line of credit agreement which allows for additional available borrowings up to \$1,000,000.

7. LINE OF CREDIT

On December 31, 2006, the Association established a line of credit with the Bank of Georgetown (subsequently with United Bank). The borrowing limit is \$1,000,000, with an annual interest rate of prime plus 1.00%, and a minimum rate of 4.50% (actual rate of 5.75% and 6.25% as of December 31, 2019 and 2018, respectively). Borrowings are secured by the Association's assets.

As of December 31, 2019 and 2018, the principal balance due under the line of credit aggregated \$162,000 and \$312,000, respectively.

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8. PENSION PLAN

The Association has a 401(k) plan covering all employees upon hiring. The Association's contributions equal 7% of each eligible employee's salary. During the years ended December 31, 2019 and 2018, contributions totaled \$176,897 and \$154,742, respectively.

9. LEASE COMMITMENTS

The Association entered into an operating lease agreement for office space with an effective date of September 1, 2012 and an expiration date of January 31, 2018. Under the terms of the agreement, the first five months of occupancy were provided at no cost to the Association. Base rent was \$231,168 per year, increasing by a factor of 3.5% per year, plus a proportionate share of taxes and operating expenses.

On May 31, 2017, the lease was amended and extended through July 31, 2028, with an option to terminate after the first five years. The lease agreement includes an annual escalation of 2.75% per year, plus a proportionate share of taxes and operating expenses. The agreement also provides the Association with six-months of free rent (during 2018).

Accounting principles generally accepted in the United States of America require that the total rent commitment should be recognized on a straight-line basis over the term of the lease. Accordingly, the difference between the actual monthly payments and the rent expense being recognized for financial statement purposes is recorded as a deferred rent liability in the Combined Statements of Financial Position. As of December 31, 2019 and 2018, the deferred rent liability aggregated \$217,347 and \$202,688, respectively.

During 2019, the Association received \$330,240 of tenant improvements in connection with the terms of its lease. Accounting principles generally accepted in the United States of America require that the total amount of the improvements be recognized on a straight-line basis over the term of the lease. Accordingly, the net amount of the capitalized leasehold improvements has also been recorded as a deferred tenant improvement liability in the Combined Statements of Financial Position. As of December 31, 2019, the deferred tenant improvements liability aggregated \$297,216.

During 2018, the Association entered into a lease agreement for office space in Lima, Peru. At the commencement of the lease, the Association was required to pay \$18,172, representing approximately two months of advance rent (\$9,086) and a security deposit (\$9,086). The lease is currently set to expire on December 5, 2022.

Future minimum lease payments required under the operating lease agreements are as follows:

Year Ended December 31,

2020	\$ 337,829
2021	346,378
2022	354,570
2023	314,476
2024	323,124
Thereafter	<u>1,233,432</u>
	<u>\$ 2,909,809</u>

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9. LEASE COMMITMENTS (Continued)

Rent expense is included in the accompanying Combined Statements of Functional Expenses in "Office expenses". During the years ended December 31, 2019 and 2018, rent expense totaled \$347,619 and \$360,668, respectively.

10. CONCENTRATION OF REVENUE AND RECEIVABLES

Approximately 65% of the Association's contributions, grants and contracts revenue during the year ended December 31 2019 (and 59% of grants and contracts receivable as of December 31, 2019) was under awards received from two donors (USAID and DFID). In addition, approximately 59% of grants and contracts receivable as of December 31, 2019) was due from DFID.

Approximately 68% of the Association's grants and contracts revenue during the year ended December 31, 2018 was under awards received from two donors (USAID and DFID). In addition, approximately 61% of grants and contracts receivable as of December 31, 2018 was due from these two donors.

The Association has no reason to believe that relationships with these entities will be discontinued in the foreseeable future. However, any interruption of these relationships (i.e., the failure to renew agreements or withholding of funds) would adversely affect the Association's ability to finance ongoing operations.

11. CONTINGENCY

FTA receives assistance from various agencies of the United States Government, which are subject to audit under the provisions of *Title 2 U.S. Code of Federal Regulations (CFR) Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. The ultimate determination of amounts received under the United States Government awards is based upon the allowance of direct and indirect costs reported to and accepted by the United States Government as a result of the audits.

Audits in accordance with the applicable provisions have been completed for all required fiscal years through 2019. Until such audits have been accepted by the United States Government, there exists a contingency to refund any amount received in excess of allowable costs. Management is of the opinion that no material liability will result from such audits.

12. FUTURE COMMITMENTS FROM USAID

On December 6, 2017, FTA received a \$15,000,000 award (in the form of a cooperative agreement) from the United States Agency for International Development (USAID), local Peru mission. The purpose of the award is to fund FTA's *Green Infrastructure for Water Security (GIWS)* program, for a five year period, ending on December 5, 2022.

On August 6, 2018, FTA received notification of a \$12,500,000 modification to its GIWS award. The period of performance of the GIWS award was not amended in connection with this grant modification.

The total of both awards (aggregating \$27,500,000) are obligated on a periodic basis, and as of December 31, 2019, FTA has received obligations from USAID totaling \$14,669,516; as of December 31, 2019, FTA has spent \$9,302,987 of the total obligations to date.

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12. FUTURE COMMITMENTS FROM USAID (Continued)

The total unliquidated obligation of \$5,366,529 as well as the remaining unliquidated balance of the awards totaling \$18,197,013 as of December 31, 2019 has not been recorded as revenue (or grants receivable) in the accompanying combined financial statements due to the conditional nature of the agreements as well as the reimbursable payment terms. Upon satisfactory completion of the conditions required under such agreements, FTA will recognize revenue in the years the conditions are met.

13. DEFICIT POSITION AND FUTURE FUNDING

As of December 31, 2019 and 2018, the Association maintained a total net deficit (without donor restrictions) position of \$1,198,808 and \$1,457,541, respectively. Additionally, during the prior two fiscal years (2018 and 2017), the Association experienced negative cash flows from operations.

Management has evaluated the significance of these conditions in relation to the Association's ability to meet its obligations. In the absence of mitigating factors, the negative cash flows (experienced in 2018 and 2017) and net deficits (without donor restrictions) would raise concerns about the Association's ability to continue as a going concern. However, the Association has received significant grant awards that mitigate this concern although there needs to be additional success in securing grants without donor restrictions to address the accumulated net deficit.

Further, management's position (and plans) include:

- The Association has secured the total of over \$36 million of multi-year commitments and towards the end of FY19 launched a Catalyst Campaign (without donor restrictions) to fundraise the total of \$10 million between 2019 and 2021. The Association is confident that the Catalyst Campaign will be successful, and the plan is to use these resources to eliminate the deficit and build an operating reserve.
- The Association decreased its deficit by \$258,733 (18%) during 2019.
- During January 2020 and April 2020, the Association has raised over \$2,000,000 for programmatic efforts and \$100,000 for core support. The Association also maintains a robust pipeline of opportunities for fiscal years 2020 and 2021.
- As of the date of this report, the Association's 2020 annual budget (\$13 million) is 96% financed by secured resources; and its 2021 annual estimated budget is about 60% financed by secured resources. To alleviate cash needs, the Association has the ability to draw cash up to \$1,000,000 under its line of credit, if needed.

Accordingly, the financial statements have been prepared assuming that the Association will continue as a going concern.

14. CONCENTRATION OF RISK

As discussed in Note 13, management has evaluated the significance of the conditions in relation to the Association's ability to meet its obligations and has developed plans that intend to alleviate the conditions that raised substantial doubt about the Association's ability to continue as a going concern.

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14. CONCENTRATION OF RISK (Continued)

Considering the level of grant commitments described in the preceding footnote, management does not expect continued net deficits or negative cash flows over the next twelve month period. However, should those conditions occur, the consequences would be that the Association will need to wind-down its operations and settle all unspent obligations with its major donors. Additionally, any outstanding obligations with its financial institution (line of credit borrowings) will need to be repaid.

15. SUBSEQUENT EVENTS

In preparing these combined financial statements, the Association has evaluated events and transactions for potential recognition or disclosure through May 27, 2020, the date the combined financial statements were issued.

On March 11, 2020, the World Health Organization declared the Coronavirus disease (COVID-19) a global pandemic. As a result of the spread of COVID-19, economic uncertainties have arisen which may negatively impact the Association's operations. The overall potential impact is unknown at this time.

As of the date of this report, the Association was successful in securing \$550,775 of funding through the Paycheck Protection Program (PPP) from the Small Business Administration (SBA) under the Coronavirus Aid, Relief, and Economic Security Act enacted March 27, 2020. It is expected that any negative financial impact from COVID-19 (any inability to pay staff) will be mitigated by the PPP loan.