

## Colleagues,

Thank you for your work this past semester. Our students and our respective fields count on us to deliver a curriculum and create new knowledge toward the twin ends of inclusive prosperity and a vibrant democracy.

As many of you know, President Bodnar and I presented the draft Academic Playbook to the Faculty Senate on 7 December 2023.

I wanted to take a moment to update you on the progress of the Academic Playbook, an ongoing, collaborative effort. Thank you to Faculty Senate Chair Fern and the other members of the Executive Committee of the Senate for their partnership in shaping the document and for inviting us to present the current draft of the Academic Playbook. Along with Faculty Senate, Deans and the UFA executive leaders have been instrumental in helping to ensure that this document aligns with the needs, goals, and mission of the institution.

It is important to acknowledge that our discussions surrounding the Academic Playbook are ongoing and, as such, the term "draft" is deliberately included. There is work yet to be done before the document reaches its final form. In the coming weeks, we will work with the Deans, Faculty Senate, and the UFA to continue our progress by:

1. establishing a process for input, revision, and decision making;
2. working on a current state analysis of our academic portfolio; and,
3. revise and finalize a timeline and process for completion.

After the process for providing feedback is established, whether it be forums, listening sessions, or surveys, we will share updates in early January on how you can contribute your input. This collaborative effort aims to ensure that the document is inclusive and representative of our institution. Your expertise and experience should inform the final draft of the Academic Playbook.

Thank you again for your work this semester and have a restful holiday.

Warmly,

**Adrea Lawrence**

**Provost and Vice President for Academic Affairs**